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Documents designated by asterisk were referenced in the Department of the Navy's Notices of Proposed Furlough as "supporting materials" which were posted at the following website: http://www.public.navy.mil/donhr/Documents/supportingmaterial.pdf.

13	14 May 13	Speech by Secretary Hagel on Furloughs to DoD Personnel
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UNITED STATES OF AMERICA MERIT SYSTEMS PROTECTION BOARD

DECLARATION OF ROBERT F. HALE

Personal Background

- I, Robert F. Hale, having personal knowledge of the facts contained in this declaration and being competent to testify to them, hereby state as follows:
- 1. I currently serve as the Under Secretary of Defense (Comptroller)/Chief Financial Officer in the United States Department of Defense ("DoD" or "the Department"). I have held this position since February 2009 following my nomination by President Barack Obama, confirmation by the United States Senate, and appointment by President Obama.
- 2. Prior to my appointment, I served as the Executive Director of the American Society of Military Comptrollers (ASMC), the professional association of Defense financial managers. As Executive Director, I led the ASMC's certification program (the Certified Defense Financial Manager program), and oversaw other training programs, the society's professional journal, and the ASMC's National Professional Development Institute, an annual conference attracting more than 3,500 participants. Prior to my ASMC tenure, from 1994 to 2001, I served in the Pentagon as the Assistant Secretary of the Air Force (Financial Management and Comptroller), where I was responsible for annual budgets in excess of \$70 billion, efforts to streamline Air Force financial management, and compliance with the Chief Financial Officers Act. In addition, from 1982 to 1994, I headed the National Security Division at the Congressional Budget Office, developing quantitative analyses of major defense budget issues and testifying frequently before congressional committees. During my career, I was also a senior fellow and head of the acquisition and grants management group at LMI, a consulting firm

specializing in service to the Federal government. I also spent 3 years as an active duty officer in the U.S. Navy and served as a staff analyst and study director at the Center for Naval Analysis.

- 3. I graduated with honors from Stanford University with a Bachelor of Science (B.S.) in mathematics and statistics. I also hold a Master's degree in operations research from Stanford and a Master of Business Administration (MBA) degree from the George Washington University. I am a Certified Defense Financial Manager (CDFM). I am a fellow of the National Academy of Public Administration and a past member of the Defense Business Board, a high-level Pentagon advisory panel. In addition, I am the recipient of the Department of Defense Exceptional Public Service Award, the Air Force Distinguished Service Award, and the National Defense Medal.
- 4. In my current position as Under Secretary of Defense (Comptroller), I am the principal advisor to Secretary of Defense Hagel on all budgetary and fiscal matters, including the development and execution of DoD's annual budget of more than \$500 billion, which pays for day-to-day and wartime requirements. As Chief Financial Officer, I also oversee the Department's financial policy, financial management systems, and business modernization efforts. I served in the same capacity for former Secretaries of Defense Panetta and Gates.

Overview of Sequestration and Its Impact on the Department of Defense

5. As the Department's Comptroller, I have advised both Secretary Hagel and former Secretary Panetta regarding the Department's reduced funding levels and the impact of sequestration on the Department's budget and the various options, including furloughs, for addressing such impact. I advised that an administrative furlough was a management tool that would result in a predictable, recurring amount of money being available for use by the

Department to contribute to addressing the negative fiscal impacts of sequestration, operating for a full-year under a continuing resolution, and increasing war requirements.

- 6. By way of background, the Budget Control Act (BCA) of 2011, which was enacted in August 2011, provided for a projected \$1.2 trillion in automatic spending cuts, if Congress failed to enact deficit reduction legislation by adopting the recommendations of the Joint Select Committee on Deficit Reduction by January 15, 2012. The cuts were to be evenly divided: (1) over a 9-year period beginning in 2013 and ending in 2021, and (2) between defense spending and discretionary domestic spending. Known as sequestration (or sequester), the above process of automatic spending cuts was intended as a means of encouraging compromise on deficit reduction efforts. When no such compromise was reached, however, the mandatory budget cuts (including \$109 billion in total cuts for fiscal year 2013) were scheduled to go into effect on January 2, 2013. Passage of the American Taxpayer Relief Act on January 2, 2013, delayed the mandatory budget cuts until March 1, 2013.
- 7. As of February 2013, the Department anticipated, absent another postponement or a compromise, that by the end of the following month, its share of the sequester for fiscal year 2013 would result in an approximate \$42 billion reduction in the Department's total discretionary budgetary topline (later recalculated by the Office of Management and Budget at \$37 billion) with virtually every budget account in the Department's budget including wartime funding but excluding military personnel accounts cut by as much as 9 percent.
- 8. In addition to sequestration, the Department anticipated further budgetary constraints if the funding levels for the remainder of fiscal year 2013 were to stay in effect at the then-current funding levels allowed by the continuing resolution (CR). A CR is an appropriations act that funds specified Federal agencies or the entire Federal government until a

specified date or for the remainder of the fiscal year when agreement cannot be reached on one or more of the regular appropriation acts. Typically it proportionally allocates budget authority into accounts based on amounts appropriated in the prior year appropriations acts. Thus, the lack of a regular DoD appropriations act for fiscal year 2013 created, among other things, the additional constraint of having money in the wrong appropriation accounts. Specifically, under the then-existing CR, the Department had too many dollars in the investment accounts and too few dollars in the operation and maintenance (O&M) accounts.

- 9. Finally, by February 2013 the Department faced costs of wartime operations in excess of those that were estimated two years earlier when budgets were prepared. At that point we estimated that we could be short as much as \$10 billion in wartime operating costs.
- 10. These various factors sequestration, misallocation of funds under the CR, unexpectedly high wartime costs all affected the DoD budget, especially the Operation and Maintenance (O&M) portion of the budget, which funds the costs for many of our civilian employees. Taken together, these factors left us facing shortfalls of \$40 billion or roughly 20 percent of O&M funding for active forces.

<u>Initial Considerations Regarding the Furlough of Department of Defense Civilian</u> <u>Employees</u>

11. In response to sequestration and other shortfalls, the DoD determined that if it had to operate under reduced funding levels for an extended period of time, it would have to consider furloughs and other actions to ensure it could execute its core mission and to bring its expenditures down to appropriated levels. As an initial overriding objective, the Department had to protect the warfighter. This objective meant, however, that there would be larger and more disproportionate cuts in the Military Departments' O&M accounts supporting the base budget for

the active forces and from which most civilian positions are funded. The need to protect warfighter funds added to the Department's O&M problems.

- 12. As of late February 2013, the Department had already begun taking many nearterm actions in an attempt to slow spending and avoid more draconian cuts at a later time. Such
 actions included severe cutbacks in travel and training conferences; civilian hiring freezes;
 layoffs of more than 7,500 temporary and term employees; sharp cutbacks in facilities
 maintenance (by as much as 90 percent in the remainder of the year); cutbacks in base
 operations; reduction of the number of aircraft carriers, embarked air wings, and accompanying
 defensive and support ships deployed to the Persian Gulf; reductions in the scope of and period
 of performance of contracts; and delay of contracting actions until the next fiscal year. However,
 the Department recognized at that time that if sequestration and the CR were to last throughout
 fiscal year 2013, many more far-reaching changes would be required, including cutbacks and
 delays in virtually every investment program in the Department (some 2,500 of them) and the
 furlough of civilian personnel.
- 13. As a result, on February 20, 2013, Secretary of Defense Panetta notified DoD civilian employees and the Congress about the potential for such furloughs for up to 22 days (176 hours). As I noted that same day in a DoD Press Briefing on "Civilian Furlough Planning Efforts," although the Department would strongly prefer not to impose furloughs, the Department believed that it had no choice but to do so absent further action by Congress, given the severe budget constraints outlined above. As I then stated,

We're more than 20 percent short in O&M, with 7 months to go, much higher in some of the services, particularly the Army. Civilian personnel make up a substantial part of DoD O&M funding. We can't do reductions in force, especially at this point in the year. They'd cost us money in this year because of unused leave and severance pay, so furloughs are really the only way we have to quickly cut civilian personnel funding.

- 14. During the planning for possible furloughs, the Secretary determined that, as a matter of policy, there would be only limited exceptions to any furloughs that were imposed. Exceptions would include civilians directly involved in support of wartime operations, those needed for protection of life and property, and those involved in a few programs of particularly high priority (especially programs directly and significantly affecting military readiness). Remaining furloughs would be implemented in a fair and even manner across the breadth of the Department (including the Military Departments). We estimated that furloughs of 22 days would reduce DoD expenditures by \$4 to \$5 billion.
- Continuing Appropriations Act, 2013," (hereafter referred to as "the Act") which, in part, provided fiscal year 2013 full-year appropriations through September 30, 2013, for various Federal agencies, including the Department of Defense, and which modified some aspects of sequestration. Although it retained the overall sequestration spending cuts and their across-the-board nature, and did not provide sufficient funding to cover the OCO shortfalls, it aligned funding closer to the fiscal year 2013 budget request for DoD and provided limited transfer authority to the Department, which is an authority to move money from one account (*e.g.*, Procurement) to another (*e.g.*, O&M) in order to provide some flexibility during budget execution. In anticipation of the President's signing Public Law No. 113-6, on March 21, 2013, the Department delayed issuance of furlough notices to allow the Department to analyze carefully the impact of the Act on the Department's resources. After March 26, 2013, when President Obama signed H.R. 933 into law as Public Law No. 113-6, the Department no longer operated under the CR terms and conditions. This corrected approximately \$11 billion of the

shortfall in the Military Departments' base O&M accounts that resulted from operating under the CR at the fiscal year 2012 funding levels and authorized a total of \$7.5 billion in general and special transfer authority under sections 8005 and 9002, respectively.

- still faced an O&M shortfall in excess of \$30 billion. In efforts to minimize the adverse effects of the sequester, and of the overall O&M shortfall, the Department pursued various courses of action. In addition to the short-term actions mentioned above, the Department imposed farreaching cutbacks in training and maintenance. In April the Air Force began shutting down all flying at 12 combat-coded fighter and bomber squadrons and curtailed exercises, acts that seriously reduced military readiness. By April the Army had already cancelled seven combat training center rotations culminating training events that are necessary to ready units for deployment and five brigade-level exercises. The Department of the Navy also cut back steaming days and flying hours across the Navy and Marine Corps. The military services also cut back funding for weapons maintenance. In addition, the Department of the Navy delayed deployment of the USS TRUMAN carrier strike group to the Persian Gulf, curtailed the sailing of the USNS COMFORT to the United States Southern command area of responsibility, and cancelled four other ship deployments.
- 17. By late April these various actions had reduced the estimated O&M shortfall to about \$11 billion, mostly in our wartime budget and mostly in the Army. Faced with a limited number of options to close this gap, and with uncertainty about the Department's ability to identify and gain Congressional acceptance of further budget cuts, on May 14 the Secretary announced his intention to impose furloughs on civilian personnel rather than making even larger cuts in training and maintenance that would have further eroded military readiness. Overall, the

furloughs impacted approximately 650,000 (or about 85%) of the Department's approximately 767,000 civilian employees paid directly by DoD funds. Rather than the 22 days estimated earlier, the Secretary reviewed budget projections and decided that furloughs could be limited to a maximum of 11 days (88 hours). We estimated that furloughs of 11 days would save DoD about \$2 billion, avoiding substantial further cuts in training and maintenance. The Department began the required "impact and implementation" bargaining with unions and began the process of issuing required notifications to employees and furloughs began during the week of July 8.

Inclusion of Working Capital Fund Employees

- 18. On June 21, 2013, a bipartisan group of 31 Members of Congress sent a letter to the Secretary of Defense expressing "concern about the determination that civilian workers at entities funded through Defense Working Capital funds are subject to furlough." Specifically, the members inquired as to the legality of furloughing civilians in these funds in light of section 129 of title 10 of the United States Code.
- 19. On July 5, 2013, acting based on the Advice of the DoD Office of General Counsel, I responded on behalf of Secretary Hagel. In my letter, which is attached hereto as Attachment 1, I noted that the short-term furlough directed by the Department of Defense does not contradict any of the various prohibitions which are set forth in section 129. As I further explained, to the contrary,

Section 129 directs the Department to manage our civilian workforce based on workload and on the "funds made available to the department for such fiscal year." The \$37 billion reduction levied on the Department by sequestration is a major cause of these furloughs, and therefore our actions satisfy the requirements of section 129. Indeed, section 129 directs the Department to manage our civilian workforce based on workload and funding.

As for your cost concerns, furloughs of all DoD civilians will save about \$2 billion in fiscal year 2013, including more than \$500 million associated with

reduced personnel costs in working capital fund activities. These working capital fund personnel savings provide us the flexibility to adjust maintenance funding downward to meet higher-priority needs. The Air Force, for example, currently expects to reduce funded orders in their working capital funds by about \$700 million to meet higher-priority needs while the Army expects to reduce orders by \$500 million.

See Attachment 1.

20. Having imposed furloughs, the Department undertook extensive efforts to identify budget changes that would close the remaining gap and, if possible, reduce cutbacks in training and impose fewer furlough days. In mid-May the Department prepared and submitted two Omnibus reprogramming requests that sought permission from the congressional defense committees to move funds totaling about \$9.6 billion from lower priority budget lines to higher priority budget lines. When the congressional committees did not approve all of the Omnibus reprogramming requests, the Department submitted two additional reprogramming actions on July 22, 2013, that included about \$1 billion of replacement sources for those sources that one or more of the committees had denied or deferred. These reprogrammings moved furlough savings and funds for lower-priority activities to areas of highest budgetary need. The law limits the amount of funds that can be transferred annually under reprogrammings, and these two reprogramming actions used almost all of DoD's transfer authority for FY 2013. Second, pursuant to existing authorities, the Department transferred responsibilities for some specific programs and missions from one Department of Defense component to another and used other available means to reallocate the financial burden for supporting the warfighter. For example, on July 15, 2013, pursuant to section 165(c) of title 10 of the United States Code, the Deputy Secretary of Defense assigned to the Secretary of the Navy the responsibility for providing up to \$450 million for support to U.S. Forces in Afghanistan that previously had been the responsibility of the Army under the Logistics Civil Augmentation Program (LOGCAP). The

Navy ultimately provided \$310 million for the support to U.S. Forces in Afghanistan using the Army's LOGCAP contract. On July 15, 2013, pursuant to section 2571(b) of title 10 of the United States Code, the Deputy Secretary also directed the Director for the Defense Logistics Agency to reduce the standard prices for jet and ground fuel procured under the authority of section 2208 of title 10 of the United States Code and provided to DoD customers in connection with military operations conducted in Afghanistan, retroactive to March 1, 2013 (to coincide with the President's sequestration order). This effectively tapped funds available to the Defense Logistics Agency to support the warfighting costs that would otherwise have been borne by the military departments.

The Furlough Outcome

21. Since Congress approved most of the Department's large reprogramming requests that were submitted in mid-May and late-July, giving the Department flexibility to move funds across accounts, together with the facts that the Military Departments were aggressive in identifying ways to hold down costs, and that the Department was able to transfer some responsibilities for funding specific programs and missions using existing authorities, the Department was successful in shifting savings (including furlough savings) to meet its highest priority needs. As a result, the Department was able to close the remaining budgetary gap and abide by legally binding spending caps. DoD was also able to accomplish two high-priority goals: a reduction in furlough days, and modest improvements in training and readiness.

Specifically, DoD was able to reduce furloughs from a maximum of 11 days to 6 days (48 hours) for most DoD civilian employees.

I certify under penalty of perjury that the foregoing is true and correct.

Dated: September 16, 2013

Dulieth 7. Hale

DECLARATION OF ROBERT T. CALI

Personal Background

- I, Robert T. Cali, having personal knowledge of the facts contained in this declaration and being competent to testify to them, hereby state as follows:
- 1. I currently serve as the Principal Deputy Assistant Secretary of the Navy (Manpower and Reserve Affairs) (PDASN (M&RA)) in Washington, DC. I assumed this position on October 11, 2009. As the PDASN (M&RA), I serve as the Secretariat focal point on all matters pertaining to the Department of the Navy's Human Capital Strategy, total force management and human capital transformation. I lead the Department of the Navy's (DON's) transformational efforts to modernize and improve human capital management including active duty, reserve, civilian and contractor personnel.
- 2. Prior to my current position, I served as the Assistant General Counsel (M&RA) beginning in March 2003. In that position, I provided the full range of legal services to the Assistant Secretary of the Navy (M&RA) and his staff and directed the practice of law on behalf of the DON in the fields of Military and Civilian Personnel Law and Equal Employment Opportunity. I also advised the General Counsel and the Navy Secretariat on all matters concerning manpower and reserve affairs policy and administration arising at the Headquarters level. Prior to my AGC (M&RA) tenure, from January 2000 to March 2003, I served as Counsel for the Naval Facilities Engineering Command (NAVFACENGCOM). In that position, I served as the senior legal advisor to the Commander and other top officials at the NAVFACENGCOM and was responsible for areas such as procurement, environmental, land use, labor law and all other matters in the business and commercial law arena. I also was responsible for management

and supervision of approximately 90 attorneys in offices throughout the United States, Guam, Japan and Italy. In addition, from May 1989 to January 2000, I served as Deputy Counsel for the Commandant of the Marine Corps at Headquarters Marine Corps in Washington, DC. In that position, I served as an advisor to the Commandant and other top officials of the Marine Corps on a wide variety of legal issues. I also functioned as "Acting" Counsel for the Commandant when Counsel was absent. Earlier in my career, upon entry into federal service in 1980, I served with the Office of Counsel, Naval Air Systems Command in Washington, DC where I was counsel to the Sidewinder missile, P-3 and S-3 aircraft programs. In December 1983, I moved to the Navy Special Projects Division. As Counsel of that division, I was the senior attorney for the DON's highly classified procurement programs.

- 3. I graduated with honors (cum laude) from the University of Rochester with a B.A. in political science and psychology in 1976. I received my juris doctor degree from Case Western Reserve University School of Law in 1979, and I am a member of the District of Columbia Bar. I have been a member of the Senior Executive Service since January 1995. In addition, I am the recipient of the Presidential Rank Award of Meritorious Civilian Executive and the DON's Distinguished (twice), Superior and Meritorious Civilian Service Awards.
- 4. In my current position as PDASN (M&RA), I participated in the decision-making process, in conjunction with the Department of Defense (DoD), regarding the furlough of civilian employees. Specifically, I have knowledge of the process whereby certain exceptions were made to the furlough as well as the DON's implementation of the furlough mandated by the Secretary of Defense (the Secretary) on May 14, 2013.

Exceptions to the Furlough

- 5. As set forth in the Secretary's May 14, 2013 memorandum announcing the DoD-wide furlough of civilian employees, a decision was made to except several categories of employees, primarily for mission-specific reasons, including the following eight categories applicable to DON personnel: (a) employees deployed to a combat zone; (b), employees necessary to protect safety of life and property (but only to the extent necessary to protect life and property), including selected medical personnel; (c) all employees in Navy shipyards; (d) Foreign Military Sales (FMS) employees funded entirely from FMS administrative and case funds; (e) all employees excluded by application of law (*i.e.*, individuals appointed by the President, with Senate confirmation, who are not covered by the leave system in 5 U.S.C., chapter 63, or an equivalent formal leave system); (f) all employees funded by non-appropriated funds; (g) all Outside Contiguous United States foreign national employees; and (h) all employees who are not paid directly by accounts included in the DoD-Military (subfunction 051) budget (*e.g.*, certain positions at the Naval Postgraduate School.)
- 6. The exception for "employees necessary to protect safety of life and property" was intended to be limited in application. Specifically, Budget Submitting Offices (BSOs) were instructed to identify positions where 80% manning would create unacceptable risk. This focused on 24/7 shifts and emergency response requirements. As the Secretary specifically noted in his May 14, 2013 memorandum:

The exceptions approved for the safety of life and protection of property category are granted with the understanding that these are the minimum exceptions needed to maintain operations and provide security on a 24/7 basis and that furloughing these employees would result in the Department incurring additional costs for premium pay. Similarly, the exceptions for the medical category are approved with the understanding these exceptions preserve the minimum level of personnel needed to maintain quality care in 24/7 emergency rooms and other critical care areas such as behavioral health, wounded warrior support, and disability

evaluation. Furloughing these employees would result in unacceptable care being provided, and the Department would incur increased costs for premium pay or TRICARE.

- The exception for "employees in Navy shipyards" (which covered: (1) Pearl Harbor Naval Shipyard and Intermediate Maintenance Facility (IMF), (2) Portsmouth Naval Shipyard, (3) Norfolk Naval Shipyard, (4) Puget Sound Naval Shipyard and IMF, and (5) the Naval Submarine Base Kings Bay) was included due to the particular difficulty in making up delays in maintenance work on nuclear vessels critical to mission success. In implementing this exception, DON leadership determined that it would apply only to those individuals who worked directly for the above facilities. (Thus, not all positions geographically located at a shipyard were necessarily covered by the exception.) Rather, this determination was made based on Unit ID Codes unique to each of the above facilities.
- 8. With respect to civilian intelligence positions, a distinction was made based on the source of and authority over the funding. Thus, as noted in the Secretary's May 14, 2013 memorandum, the Secretary determined that civilian intelligence positions funded through Military Intelligence Program (MIP) funds (controlled by the Secretary) would be included in the furlough. The memorandum also noted that the Director of National Intelligence (DNI), (whose authority derives from the Intelligence Reform and Terrorism Prevention Act of 2004, and who has authority over National Intelligence Program (NIP) funds), would determine whether NIP-funded positions would be subject to furlough. Following issuance of the Secretary's May 14, 2013 memorandum, DNI James Clapper determined that civilian intelligence positions funded through NIP would not be furloughed.
- 9. Following issuance of the May 14, 2013 memorandum, the DoD also excepted several other categories of civilian employees. First, on May 22, 2013, DoD excepted

approximately 500 sexual assault prevention personnel including sexual assault response coordinators, sexual assault victim advocates and program management. This exception was created in order to ensure responsive victim care and swift and efficient implementation of new initiatives (including DoD-wide training) directed by Secretary Hagel to prevent such assaults which is a priority for the President and Secretary. In addition, DoD excepted certain child care workers in order to meet regulatory requirements and the DON excepted 13 Naval Criminal Investigation Service (NCIS) agents who were supporting the Department of Justice (DOJ) in on-going high profile fraud cases.

10. With respect to the above 13 NCIS agents, their positions were deemed critical to the mission because these special agents were heavily engaged in preparing for the final phase of a wide-spread fraud and corruption investigation spanning multiple time zones within the United States and abroad with respect to DON civilian and United States Navy active duty personnel, foreign nationals, and corporate subjects. Based on information obtained from the DOJ, which was on a fast track for requesting indictments, the DON determined that inclusion of these special agents in the furlough would severely impact DOJ's ability to successfully indict the case as planned.

Implementation of the Furlough by the DON

11. In accordance with the Secretary's May 14, 2013, memorandum, implementation of the furlough generally proceeded pursuant to the following schedule for DON employees. First, between May 28 and June 5, the DON issued a DoD-mandated standardized Notice of Proposed Furlough to employees who were subject to furlough and who, based on their employment status, were entitled to such notice. This notice informed employees of: (1) the basis for the furlough; (2) the procedures and conditions to be applied with respect to the

furlough; (3) various rights associated with responding to the proposed furlough (e.g., specifics as to the rights to respond orally or in writing, to review supporting material, and to be represented by counsel); and (4) the identity of the individual designated to hear oral replies, and if different, the identity of the deciding official (DO).

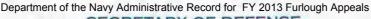
- DOs across its commands to consider any replies received and issue a final decision. (Some commands, especially those with numerous employees, also designated a separate official to hear oral replies and provide a summary to the relevant DO.) The DON instructed its DOs that they had the authority to: (1) modify the furlough if they determined that an individual held a position subject to one of the previously established exceptions; (2) recommend modification of the furlough if they concluded that the position at issue should be subject to an exception not previously recognized; and (3) adjust furlough schedules.
- 13. Second, following completion of the seven-day period designated for replying to the proposed furlough (which typically occurred between June 4 and June 12, 2013), the DON's designated DOs issued the Notices of Decision to Furlough, or, where applicable, Notices of Decision to Modify the Proposed Furlough between June 5 and July 5, 2013. Across the DON, in approximately 270 instances, DOs granted relief from the Proposed Furlough based on their conclusion that the position at issue was covered by an established exemption.
- 14. The Notices of Decision to Furlough informed employees that the reasons for the proposed furlough remained valid, reiterated the procedures and conditions previously outlined including information regarding scheduling, and set forth applicable appeal rights. Third, following issuance of the notices, the furlough period began for DON employees on July 8, 2013

- 15. On August 6, 2013, Secretary Hagel announced that, "due to a combination of Congressional approvals and Departmental budget management efforts, I am directing that furloughs for most DoD civilians be reduced from 11 days (88 hours) to six days (48 hours)." See August 6, 2013, Hagel Memorandum. By August 17, 2013, the vast majority of DON employees had achieved the required six days of furlough.
- 16. Overall, the furloughs impacted approximately 160,000 out of approximately 250,000 DON civilian employees.

I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct.

Dated: September 13, 2013

Robert T. Cali





SECRETARY OF DEFENSE 1000 DEFENSE PENTAGON WASHINGTON, DC 20301-1000

AUG 6 2013

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS

CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
DEPUTY CHIEF MANAGEMENT OFFICER
COMMANDERS OF THE COMBATANT COMMANDS
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE
DIRECTOR, OPERATIONAL TEST AND EVALUATION
DIRECTOR, COST ASSESSMENT AND PROGRAM EVALUATION
DEPARTMENT OF DEFENSE CHIEF INFORMATION OFFICER
ASSISTANTS TO THE SECRETARIES OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, NET ASSESSMENT
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Reducing Furlough Days

I am pleased to announce that, due to a combination of Congressional approvals and Departmental budget management efforts, I am directing that furloughs for most DoD civilians be reduced from 11 days (88 hours) to six days (48 hours).

When I announced furloughs on May 14, I promised that we would try to reduce the number of days. In early May we faced a residual shortfall in our operating budget of \$11 billion. Furloughs of 11 days, which would have saved \$2 billion, were one of the limited number of options we identified to close this gap. Since then, Congress has approved most of a large reprogramming request that we submitted in mid-May, giving us flexibility to move funds across accounts. The military services have been aggressive in identifying ways to hold down costs, and we have been successful in shifting savings (including furlough savings) to meet our highest priority needs.

As a result, we are able to accomplish two goals: a reduction in furlough days, and modest improvements in training and readiness. However, even with these improvements, this is a military whose readiness remains seriously degraded as we head toward the budgetary uncertainties of FY 2014.

Assuming that the majority of employees were furloughed one day per week beginning the week of July 8, this reduction in the number of furlough days will mean that most employees will have achieved six days (48 hours) of furloughs by August 17. However, all civilian employees, unless exempted from furloughs or governed by special rules, must complete six days (48 hours) of furloughs. If they have not accomplished this by August 17, they must do so in a timely manner and before the end of this fiscal year.





One specific exception to be implemented immediately is the cancellation of all furloughs for Department of Defense Education Activity (DoDEA) instructional and support staff on 10-month contracts. These personnel were already subject to only five days of furloughs in order to ensure a creditable year of schooling for our students; now the teaching year will not be reduced at all. Newly hired civilian employees whose furlough period began after the week of July 8 must complete an equivalent of two furlough days per full pay period between the starting date for their furloughs and August 17. All other special circumstances will be adjudicated by the Under Secretary of Defense (Personnel and Readiness) and the Under Secretary of Defense (Comptroller).

I want to thank our civilian workforce for their patience and continued dedication to our mission during these extraordinarily tough times and for their continued service and devotion to our Department and our country. Our civilian personnel are essential to ensuring our Department and our military can provide for the nation's defense. I regret the difficulties they and their families had to face during this furlough period. Thank you.

Combe (

Department of the Navy Administrative Record for FY 2013 Furlough Appeals

Hagel Meets With Troops on Fort Bragg, Discusses Budget

By Claudette Roulo American Forces Press Service

WASHINGTON, July 15, 2013 – In an uncertain and dangerous world, American service members are helping to build a better future for all mankind, Defense Secretary Chuck Hagel said today during a town hall meeting at Fort Bragg, N.C.

"We are truly defining a future for our country and helping others define their futures around the world," Hagel told troops, civilians and family members at the event.

Service members do more than just put on a uniform, and civilians do more than just show up to work, the secretary said. Everyone connected to the Defense Department is part of something bigger than themselves -- bigger than even the nation, Hagel added.

"I think occasionally we all can drift a bit and define ourselves, define our work, and define our missions in a more narrow channel," the defense secretary said. "But we are helping build a new world, a better world, a fairer world, a freer world, [and] we can't do it alone."

The world looks to the United States not because it's bigger, better or prosperous, Hagel said, but because of what the nation represents.

"That's a heavy burden to carry," he said, one that can't be carried alone. Over the years, through many difficult lessons, the United States has learned =it must rely on partnerships and relationships to solve some of the world's biggest problems, Hagel said.

Tolerance, respect and dignity still anchor the human condition, the secretary said. "That's what we try to address every day and what we try to protect every day, and hopefully give people opportunities to live that kind of life."

This effort is not without its challenges, the defense secretary said.

The nation is unwinding from the longest war it has ever been in, but it still has responsibilities and commitments around the world, Hagel said. The question -- not for the first time in the nation's history -- is how to balance these competing needs with the department's more direct responsibilities for the nation's fiscal health, he said.

"This time is probably more dramatic for some of the reasons I've already mentioned, but also if these dramatic [defense spending] reductions continue on the course they're on through the current budget cap sequestration," Hagel said. "This is forcing us to take deeper, steeper, and more abrupt reductions than we've ever had to do."

Hagel said his role as defense secretary is to prepare the department for the future based on today's realities, and that includes the possibility that sequestration will continue. "I could not stand back as secretary of defense and try to lead this institution based on -- 'Well, I hope we'll get a change' [or] 'Well, I think maybe something will change,'" he said.

"You can't lead based on hope and thinking and maybes," the secretary continued. "You have a responsibility of leading ... with the reality of what's in front of you, and you do the

best you can to repair your institution. In the end, that's the definition of each of our lives."

That reality forced the department to prioritize, Hagel said, adding that he had to make some difficult choices. And while budget isn't directing national security strategy, he said, it's an important part.

"You can have all the strategy you want," the defense secretary said, "but you better be able to assure the president of the United States, commander in-chief, and the people of this country and your families that, in fact, we can implement that strategy — that, in fact, the president has the options when he calls [the chairman of the Joint Chiefs of Staff] or me, and we call [commanders] and say, 'Can we do it? Do we have the capacity to do it?'"

One vehicle for addressing budget limitations, the recently announced force structure changes, is predicated on preserving combat power and readiness, Hagel said. The military's only responsibility is the defense of the nation, he added, and everything else has to fit within that framework.

"That's not always an easy assemblage of pieces to have to come together to assure that one responsibility, especially during a time of ... significant reductions in our budget," the defense secretary said. Preserving current readiness is coming at a cost to future readiness, "but I have to preserve as much as I can preserve with the resources I have," he said. If sequestration continues into fiscal year 2014, an additional \$52 billion in cuts will occur across the department, Hagel added.

As he sought additional ways to protect readiness, furloughs for the Defense Department's civilian employees were the last thing he wanted to do, Hagel said, but he told the Fort Bragg audience he had no other options. Congress was unwilling to authorize the reprogramming of funds that would have prevented the need to furlough about 650,000 defense civilian employees, he explained.

"I could not take down that readiness line any further than where we were," he said. "We've essentially cut [and] frozen everything we can in order to maintain those numbers."

This may be the most difficult time to be serving the nation, Hagel said, "but we have no choice but to get through it, and we will get through it."

Though some of the services were in better fiscal shape than others going into the sequestration period, Hagel said, he was determined for the department to stay unified. "It's the whole point of the joint command," he said. "I couldn't as secretary of defense get into a situation where I was going to allow each service to make their own decisions on this. ... I thought that everybody had to come into this together and go out together.

"If [for] no other reason," he continued, "I did that because I just think it's the fair way to do it, as fair as you can be in this business."

When people are treated unfairly, the secretary said, it does damage to the institution.

"This is bigger than the Defense Department. It's people. We as individuals -- as human beings -- each want to be treated fairly, with some dignity and some respect," Hagel said.

"And if you think you're not treated fairly, there will be a residue of a problem there. And I thought it would be a mistake for me to make a decision [to] allow each of the services to figure out, 'Well, I've got more money in my budget, and maybe he squandered his budget, and so therefore, I should be in a higher position because of my budget."

Hagel said a great deal of credit belongs to the service chiefs for maintaining departmental unity and not allowing budget constraints to drive the services into "tribal warfare."

Despite the department's efforts, the fiscal future remains uncertain, the defense secretary said. Following a departmentwide Strategic Choices and Management Review, Hagel said, the department has mapped out three options: the president's proposed budget for fiscal year 2014, full sequestration and some compromise in between.

"But I think it's fair to say if we're going to be living with an additional \$52 billion cut, there [is] going to continue to be bad news with every aspect of our budget," the defense secretary said.

Though he doesn't yet know what Congress will do about the fiscal year 2014 budget request, Hagel said, he has a responsibility to work closely with the president, Congress and the people of the United States. "That's the way our Constitution is built, and we work best when we're working together," he added.

"We're going to work through this," the defense secretary said. "In the end, we are defining a new force structure, a new institution, not unlike after Vietnam, not unlike after every conflict, not unlike every sequence of the historic cycle of world affairs."

Biographies:

Chuck Hagel

Related Sites:

Fort Bragg

Special Report: Travels With Hagel

Special Report: Sequestration

Remarks by Defense Secretary Chuck Hagel to Soldiers & Civilians on Fort Bragg,

Fayetteville, N.C.



UNDER SECRETARY OF DEFENSE

1100 DEFENSE PENTAGON WASHINGTON, DC 20301-1100

COMPTROLLER

JUL - 5 2013

The Honorable Derek Kilmer U.S. House of Representatives Washington, DC 20515

Dear Congressman Kilmer:

Thank you for your letter of June 21, 2013 concerning the furlough of working capital fund civilians of the Department of Defense (DoD). Secretary of Defense Hagel asked me to respond on his behalf. I can say in summary that in FY 2013 DoD faced a budget cut of \$37 billion caused by sequestration, in addition to shortfalls in wartime funding. The Department does not want to furlough any of its valued civilian employees but must do so to help meet these budgetary shortfalls. Furloughs of civilians at working capital fund activities are legal and result in personnel cost savings.

Secretary Hagel regrets having to furlough any DoD civilian employees, whether they serve in the Department's working capital fund activities or elsewhere. Unfortunately, in FY 2013 DoD faces a large shortfall in our operating budgets both because of sequestration and a lack of funds to meet all our wartime operating requirements. The Department has taken many steps to close this shortfall including sharp cuts in facilities maintenance, hiring freezes, and layoffs of temporary and term employees. DoD has asked Congress to let us "reprogram" or move money from our investment accounts into operating accounts to help pay DoD's wartime bills, though our Congressional Committees have not yet approved a significant part of that request. The Department has also cut back sharply on training and maintenance, actions that have led to serious damage to our readiness. Finally, and reluctantly, DoD has imposed furloughs for up to 11 days on most of its civilian employees.

You requested the Department's views on the legality of furloughing civilians in working capital fund activities, in particular with respect to section 129 of title 10, United States Code. The Department believes short-term furloughs of working capital fund civilians – who are indirectly funded Government employees — are permissible under that statute. Indirectly funded Government employees may not be subjected to constraints or limitations based on the number of such personnel who may be employed on the last day of a fiscal year, and may not be managed on the basis of man years, end strength, full-time equivalent positions, or maximum number of employees. They also may not be controlled under any policy of a Military Department Secretary with respect to civilian manpower resources. A short-term furlough directed by the Secretary of Defense does not contradict these prohibitions. Further, Section 129 directs the Department to manage our civilian workforce based on workload and on the "funds made available to the department for such fiscal year". The \$37 billion reduction levied on the Department by sequestration is a major cause of these furloughs, and therefore our actions satisfy the requirements of section 129. Indeed, section 129 directs the Department to manage our civilian workforce based on workload and funding.

As for your cost concerns, furloughs for all DoD civilians will save about \$2 billion in FY 2013, including more than \$500 million associated with reduced personnel costs in working capital fund activities. These working capital fund personnel savings provide us the flexibility to adjust maintenance funding downward to meet higher-priority needs. The Air Force, for example, currently expects to reduce funded orders in their working capital funds by about \$700 million to meet higher-priority needs while the Army expects to reduce orders by \$500 million. Because Congress has not yet approved about \$2.5 billion of our reprogramming request as of the date of this letter, it is unfortunately possible that these maintenance cutbacks may have to be increased.

The Secretary and the Department appreciate and share your concerns for the efficiency of our operations, the welfare of our civilian employees, and the impact of furloughs on our defense communities. The Department is also seriously concerned with the adverse effects on readiness caused by cutbacks in training and maintenance. The best way for Congress to address all these concerns to is to pass a balanced deficit reduction plan that the President can sign and then repeal sequestration.

An identical letter is being provided to the other signatories to your letter.

Sincerely,

Robert F. Hale

Rubert 7. Hall

Congress of the United States Washington, DC 20515

June 21, 2013

The Honorable Chuck Hagel Secretary of Defense The Department of Defense Washington, D.C. 20301

Dear Secretary Hagel:

We are writing to express our concern about the determination that civilian workers at entities funded through Defense Working Capital funds are subject to furloughs. It appears that there are substantial legal and economic questions surrounding the decision to impose furloughs on these employees.

We request an explanation as to whether the Department considers civilian employees at Working Capital fund entities to be "indirectly funded Government employees of the Department of Defense," as defined in 10 USC 129. If so, we further request an explanation of the legal justification the Department is using to impose furloughs on these civilian workers, despite the explicit protections afforded them under this statute.

Furthermore, while the Department sought to alleviate a shortfall in its operating funds for fiscal year 2013, we request the Department clarify its rationale in determining that furloughing these workers would reduce its operating expenses. Specifically, please provide the Department's estimate of the reduction in FY 2013 spending as a result of furloughing civilian workers at entities funded through Working Capital funds.

We are concerned that, in addition to the loss of pay these civilian employees now face and the subsequent impact this will have on our local communities, moving forward with these furloughs will reduce the ability of our civilian workforce to complete workload which is already funded. Further restricting available workforce resources will result in mission delays, eventual overtime, and greater cost to the Department and taxpayers.

We respectfully request your prompt attention to this important issue.

Sincerely,

Derek Kilmer U.S. Representative Adam Smith
U.S. Representative

Scott Rigell
U.S. Representative

Betty Mcdellum

U.S. Representative

Rob Bishop U.S. Representative

James Lankford U.S. Representative

> Tom Marino U.S. Representative

Mike Rogers U.S. Representative

Blake Farenthold
U.S. Representative

Tom Cole

U.S. Representative

Dave Loebsack
U.S. Representative

Walter Jones
U.S. Representative

Austin Scott
U.S. Representative

Mo Brooks

U.S. Representative

Cheri Bustos U.S. Representative

Bill Shuster U.S. Representative

Lou Barletta U.S. Representative U.S. Representative James McGovern S. Representative U.S. Representative Representative U.S. Representative Filemon Vela Mike Turner U.S. Representative U.S. Representative Sanford Bishop Emanuel Cleaver U.S. Representative U.S. Representative Julia Brownley Ralph Hall U.S. Representative U.S. Representative

U.S. Representative

Pau Cook

U.S. Representative

Paul Tonko

U.S. Representative

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Administrative Furlough Guidance for Proposing & Deciding Officials

Department of the Navy

24 May 2013





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The Secretary of Defense has made a determination that the Department's sequestration-imposed budgetary shortfalls are forcing him to direct the furlough of most Department of Defense (DoD) civilians for up to 11 days. As the head of the Agency, the Secretary of Defense made his decision after considering the input of the Secretary of the Navy, which included inputs from the CNO and the Commandant, regarding our efforts to meet our budgetary shortfalls, our mission requirements and priorities, as well as our budget projections for the remainder of the year and beyond.

Furloughs are adverse actions governed by the requirements enumerated in 5 U.S.C., Chapter 75. A furlough is defined in 5 U.S.C. § 7511 as "the placing of an employee in a temporary status without duties and pay because of lack of work or funds or other nondisciplinary reasons." DON employees have a constitutionally-protected interest in their employment and, as such, are entitled to due process before their property right can be adversely affected. The process that is due requires that each employee receive advanced written notice of the proposed furlough, followed by an opportunity to reply to that notice to a deciding official who has the authority to change the outcome of the proposed furlough, followed by a written final decision from that deciding official. Furlough proposal and decision letters must have physical signatures from the appropriate proposing and deciding officials. Following the final decision, a furloughed employee is entitled to challenge the furlough by filing an appeal with the Merit Systems Protection Board (MSPB). The MSPB, through an administrative hearing, will review the bona fides of the furlough (i.e., is it based upon a "lack of work or funds or other nondisciplinary reasons"), as well as whether the above-described due process requirements were met and whether the furlough was implemented fairly.

Guidance for Proposing Officials

Overview

The Proposing Official signs and issues Notices of Proposed Furlough letters (proposed furlough notice) to the affected employee. The Proposing Official should be the employee's Department Head, supervisor or manager who has alignment to the Deciding Official. Proposing Officials should be in the employee's chain of command. Proposing officials should work with their Command HR offices and/or the Director Civilian Human Resources (DCHR) throughout the notification process. Unlike in a misconduct or performance-based adverse action where the proposing official is, in fact, recommending some type of adverse action (e.g., a suspension without pay or downgrade or removal from Federal service), in the furlough setting, the "proposing official" is merely delivering the required notice and securing an acknowledgement of receipt from the employee.

Delivering/Acknowledging Notices of Proposed Furlough

Proposing Officials are responsible for delivering or ensuring delivery of the proposed furlough letter. There is no statutory or regulatory requirement for an employee to acknowledge receipt of the proposed furlough notice. However, if challenged, the DON may have to prove an employee received the letter or that the DON exercised due diligence.



Notices provided to employees in person should include a sign/date acknowledgment on the notice or on a memo for the record. Proposing officials should retain a copy of the signed proposed furlough notice for the record. If employee refuses to sign, notate the refusal and indicate date/time of service.

Email Delivery

Commands may send signed proposed furlough notices to employees as a Word or Adobe pdf attachment using a government email account. (The email language must include whether the notice is a Microsoft Word or Adobe PDF file.)

The DON recommends using the read receipt and delivery notification feature in the email system when issuing email notification. When using email, proposing officials should also request that the employee reply to the email, acknowledging receipt of the proposed furlough notice. Proposing officials should retain a copy of the read receipt from the employee. The employee's email of record will be used to send the proposed furlough notice.

Proposing officials should avoid using email in an industrial setting where employees may not have ready access to a computer. NMCI outlook may block read receipts from outside e-mail service providers such as Gmail, Yahoo, AOL, Comcast, etc.

Mail Delivery

Commands may send proposed furlough notices to employees using first class postal mail to the mailing address of record. The employee's mailing address of record is found in DCPDS-MyWorkplace or Total Workforce Management System (TWMS). Delivery confirmation service can be used to confirm the date and time the first-class letter was delivered, but is not required. Commands do not need to use certified mail.

Official Time to Review Material

First-line supervisors must allow the employee a reasonable amount of official time to review the materials relied on to support the proposed action, to prepare and answer orally and/or in writing and to secure affidavits – this is situation driven but typically 2-3 hours is sufficient. Supporting material is available at http://www.public.navy.mil/donhr/Documents/supportingmaterial.pdf

Note: If the employee is covered by a collective bargaining agreement (CBA), the provisions of that agreement must be followed.

If employee asks the Deciding Official to consider any medical documentation, the employee must be given a reasonable amount of time to furnish medical documentation.



Overview

The Deciding Official is responsible for rendering a final decision regarding the furlough. The Deciding Official usually hears and receives oral and written replies presented by affected employees or their representatives. If an oral reply is presented, the Deciding Official listens to and captures a written summary. An individual other than the Deciding Official may be delegated as the Reply Official, particularly in situations such as a proposed DON-wide administrative furlough where numerous replies may occur. If so, the delegated Reply Official should be a supervisory or management official with the authority to hear and receive replies and make recommendations.

The following guidance is provided for carrying out the responsibilities of the Deciding Official. The Deciding Official should:

- Generally be in a higher position than the official who proposed the action (N/A for SES)
- Be the Activity's Commanding Officer, Executive Officer or senior civilian equivalent (applicable for SES and non-SES)
- Consider only the reason(s) specified in the advance written proposal notice; materials relied upon in support of that proposal notice; and <u>any</u> and <u>all</u> replies made by the employee and/or the employee's representative (N/A SES)
- Weigh any replies that invalidate the procedures used or the reasons for the proposed furlough (*N/A SES*), for example:
 - o DoD declares a budget crisis no longer exists
 - o Employee falls under a furlough exemption
 - o Proposal notice is procedurally defective (N/A SES)
- Sign decision notice specifying reasons for and effective date of the decision in consultation with the HR advisor/counsel using appropriate template

Administrative Record

The following make up the administrative record the Deciding Official must consider before rendering a decision on the proposal to furlough. It should be noted that consideration is limited to the administrative record only.

Notice of proposed action

- Notifies employee of proposed administrative furlough, identifies reason(s) for the furlough, including the basis for selecting a particular employee for furlough when some but not all employees in a given competitive level are being furloughed
- Includes the effective date, duration and anticipated number of furlough days/hours, and due process rights including the right to reply orally and/or in writing, the right to representation, the right to review the information relied upon to support the proposed action, and the right to official time to prepare answers to the proposal notice



http://www.public.navy.mil/donhr/Documents/supportingmaterial.pdf.

Oral Reply Process

The individual designated to receive the employee's oral reply and location where written replies should be delivered (or emailed) must be clearly identified. The Deciding Official or the designated Reply Official should arrange for an appropriate and private space to hear oral replies and must consider and respond in writing to any requests for an extension to the reply period. Generally, requests for an extension received within the initial reply period should be granted unless precluded by compelling reasons; requests received after the initial replay period elapses may be granted unless precluded by compelling reasons.

During the meeting, the Deciding/Reply Official shall:

- Listen and take notes (or have a note taker present) during the employee's presentation of the oral reply summarize only what the employee said (and/or representative on behalf of employee); avoid any suggestion of judging or characterizing the employee's remarks
- Remain noncommittal, nonjudgmental and non-challenging during the reply meeting
- The oral reply must not become an adjudication session or quasi-hearing, or a justification session of why a furlough is necessary or why the employee is covered by the furlough
- Do not argue or make statements or engage in a discussion of the relative merits of the case
- Seek clarification of reply where necessary
- The employee should not be confined solely to addressing matters of the reasons for the furlough (by law, the employee may make any reply and the official is required to hear <u>any</u> and all replies)
- The employee may also plead extenuating circumstances, such as personal or medical problems
- Under no circumstances should any indication of a decision be given or the situation be used to censure or otherwise discourage the employee from making any reply
- At the termination of the reply meeting, inform the employee that the oral and written reply, if any, will be given full consideration in making the final decision regarding the proposed furlough
- Ensure a written summary of the oral reply is preserved for the record and provided to the designated Deciding Official for the Deciding Official's consideration in rendering a decision, with a copy to the employee and the employee's representative
- Deciding Official should direct any technical questions about the reply to the servicing HR advisor



The Secretary of Defense has directed that furloughs be imposed for the reasons stated in his 14 May 2013 memorandum. The policy established by the Secretary of Defense to furlough employees, other than those employees that are a member of one of the approved categorical exceptions, for the purpose of minimizing the adverse effects on the military mission, including military readiness, of the Department of Defense, shall be applied by deciding officials.

The deciding official must be someone who has the authority to change the proposed action (i.e., furlough) consistent with the Secretary of Defense's decision. All Deciding officials should be advised to follow the review/decision process outlined below which provides guidance to implement the Secretary of Defense's 14 May 2013 memorandum on furloughs:

- Deciding officials should consider any and all replies and determine whether the reply (ies) forms a basis for granting relief from the furlough. Deciding officials must also make final decisions in cases where an employee does not submit a reply.
- In accordance with chapter 75 of Title 5 of the United States Code, its implementing regulations, the 14 May 2013 memorandum from the Secretary of Defense and any subsequent supplemental guidance provided by the Office of the Secretary of Defense pursuant to the 14 May 2013 memorandum, a deciding official shall determine if the employee is a member of one of the approved categorical exceptions and should have been excluded from the furlough, or if there is another basis under those authorities to grant relief to the individual employee. If so, grant relief. Deciding officials must ensure that the furlough is applied fairly across all employees.
- The deciding official must avoid consideration of any information outside of the administrative record (i.e., outside of that which was relied upon to support the proposed furlough notice, the proposal letter itself, the reply(ies) presented by the employee or the employee representative on the employee's behalf); or ensure the employee has an opportunity to reply to any additional information considered beyond that outlined in the proposal letter.
- When a deciding official obtains new and material information that is not in the record, they should consult with their HR advisor or counsel to determine how best to convey that new and material information to the employee and provide an additional opportunity to reply.



Note – Consult your command DCHR, local HR advisor or counsel with any questions regarding this guidance or the administrative furlough process in general.

5 CFR 752.404 (c)(2), **Employee's answer.** The agency will designate an official to hear the employee's oral answer who has authority either to make or recommend a final decision on the proposed adverse action. The right to answer orally in person does not include the right to a formal hearing with examination of witnesses unless the agency provides for such hearing in its regulations. Under <u>5 U.S.C. 7513(c)</u>, the agency may, in its regulations, provide a hearing in place of or in addition to the opportunity for written and oral answer.

(5 CFR 752.404 (f)), **Agency review of medical information.** When medical information is supplied by the employee pursuant to paragraph (c)(3) of this section, the agency may, if authorized, require a medical examination under the criteria of § 339.301 of this chapter, or otherwise, at its option, offer a medical examination in accordance with the criteria of § 339.302 of this chapter. If the employee has the requisite years of service under the Civil Service Retirement System or the Federal Employees' Retirement System, the agency must provide information concerning disability retirement. The agency must be aware of the affirmative obligations of the provisions of 29 CFR 1614.203, which require reasonable accommodation of a qualified individual with a disability.

DON Civilian HR Manual Subchapter 752, **Appealable actions**. An appealable action (removal, suspension for more than 14 days or indefinite suspension, reduction in grade or pay, or furlough for 30 days or less) entitles the affected employee to a written decision... signed by an official in a higher position than the official who proposed the action, unless the activity head/commander issued the advance notice, in which case the activity head/commander may issue the written decision (5 CFR 752.404(f).

5 CFR 752.404 (g) **Agency decision.** (1) In arriving at its decision, the agency will consider only the reasons specified in the notice of proposed action and any answer of the employee or his or her representative, or both, made to a designated official and any medical documentation reviewed under paragraph (f) of this section.

See Horner v. Schuck; 843 F.2d 1368, 1375 (Fed. Cir. 1988) [88 FMSR 7013] ("if [an] employee can show that [a] furlough was not in accordance with the terms of his appointment, [the] employee is entitled to invoke [5 U.S.C.] section 7513's adverse action procedures"); see also Prior v. Department of the Air Force [93 FMSR 5072].

Clark v. Office of Personnel Management, 84 FMSR 5945, 24 MSPR 224 (MSPB 1984).

For more information or questions email DONhrFAQ@navy.mil.



UNDER SECRETARY OF DEFENSE 1100 DEFENSE PENTAGON WASHINGTON, DC 20301-1100

MAY 23 2013

MEMORANDUM FOR: SEE DISTRIBUTION

SUBJECT: Additional Guidance for Handling Budgetary Uncertainty in Fiscal Year 2013

References: (a) Deputy Secretary of Defense's memorandum on "Handling Budgetary Uncertainty in Fiscal Year 2013," dated January 10, 2013

- (b) USD(C) Memorandum "Additional Guidance on Handling Budget Uncertainty in Fiscal Year 2013," March 5, 2013 Rescinded
- (c) DoD Directive 4515.12, DoD Support for Travel of Members and Employees of Congress
- (d) Title 10, United States Code § 1051, "Bilateral or regional cooperation programs: payment of personnel expenses"
- (e) DoD Instruction 1015.15, Establishment, Management and Control of Nonappropriated Fund Instrumentalities and Financial Management of Supporting Resources
- (f) Title 10, United States Code § 1491, "Funeral honors functions at funerals for veterans"
- (g) Title 31 United States Code § 1353, "Acceptance of Travel and Related Expenses from Non-Federal Sources"

The purpose of this memorandum is to provide additional guidance to reference (a) to ensure consistency in the treatment of issues across the Department of Defense (DoD) as the Department implements sequestration and the funding provided in the Consolidated and Further Continuing Appropriations Act, 2013 (Public Law 113-6). All DoD Components need to ensure that funding for wartime operations is protected and critical priority requirements for national security are funded within the limited resources and flexibilities provided. Effective immediately, the guidance in this memorandum supersedes the guidance provided in reference (b), and subsequent clarifications, which are hereby reseinded.

Congressional Travel Support

The Department will strictly enforce DoD's policies in its support of travel by congressional delegations (CODELs) and congressional staff delegations (STAFFDELs). It is DoD policy that support for approved travel of members and employees of Congress shall be provided on an economical basis upon request from Congress, pursuant to law or where necessary to carry out DoD duties and responsibilities. Organizations shall ensure that travel of members and employees of Congress is sponsored by the DoD *only* where the purpose of the travel is of primary interest to and bears a substantial relationship to programs or activities of DoD and is <u>not</u> solely for the purpose of engendering goodwill or obtaining possible future benefits. Specific guidance is included in reference (c). Some specific policies worth highlighting include:

- Military airlift will not be used for CODELs if commercial airlift is reasonably available.
 - Within the Continental United States (CONUS), no CODELs may use military airlift as commercial airlift is readily available.
 - Military airlift may be authorized for CODELs Outside the CONUS if commercial airlift is limited or unsafe; every effort must be made to minimize costs.
 - Spouses may accompany members if there is an official function as long as they
 pay their own expenses and do not increase the number or size of aircraft required.
- Minimum number of congressional members for military airlift originating in CONUS.
 - · No less than five members for large aircraft.
 - No less than three members for small aircraft.
- Tickets purchased by DoD for CODELs, STAFFDELs, and liaison escorts.
 - Must be economy class; individuals may upgrade at their own expense.
 - DoD does not pay for a member's personal staff traveling to his/her home State/District; this includes travel, lodging, meals, or escorts.
- All itineraries for CODELs/STAFFDELs must be approved by the escorting Service's 2-star Legislative Affairs Director to ensure that the itinerary is an efficient use of taxpayer funds.

Tuition Assistance

The Services are to restore funding for tuition assistance to the budgeted level for the remainder of Fiscal Year 2013, without reduction for sequestration. In addition, the Services will not implement any management controls/restrictions that did not exist prior to the tuition assistance stoppage. This will meet, and exceed, the requirement in section 8129 (Requirement to Continue Provision of Tuition Assistance for Members of the Armed Forces) of division C of Public Law 113-6 (Department of Defense Appropriations Act, 2013).

Discretionary Monetary Awards for Civilians

In the Office of Management and Budget (OMB) Bulletin #M-13-11, Ongoing Implementation of the Joint Committee Sequestration, dated April 4, 2013, the Controller provides the following guidance with regard to discretionary monetary awards:

"OMB Memorandum 13-05 [Agency Responsibilities for Implementation of Potential Joint Committee Sequestration] directs that discretionary monetary awards should not be issued while sequestration is in place, unless issuance of such awards is legally required. Discretionary monetary awards include annual performance awards, group awards, and special act cash awards, which comprise a sizeable majority of awards and incentives provided by the Federal Government to employees. Until further notice, agencies should not issue such monetary awards from sequestered accounts unless agency counsel determines

the awards are legally required. Legal requirements include compliance with provisions in collective bargaining agreements governing awards.¹

Consistent with past guidance, certain types of incentives are not considered discretionary monetary awards for the purposes of this policy. These include quality step increases (QSIs); travel incentives recognizing employee savings on official travel; foreign language awards for mission-critical language needs; recruitment, retention, and relocation incentives (3Rs); student loan repayments; and time-off awards. While these items are permitted, in light of current budgetary constraints, they should be used only on a highly limited basis and in circumstances where they are necessary and critical to maintaining the agency's mission. In addition, consistent with the policy set forth in the Guidance on Awards for Fiscal Years 2011 and 2012, jointly issued by the Office of Personnel Management (OPM) and OMB on June 10, 2011, spending for QSIs and 3Rs should not exceed the level of spending on such incentives for fiscal year 2010.

With respect to Federal political appointees, agencies should continue to follow the policy set forth in the August 3, 2010 Presidential Memorandum, Freeze on Discretionary Awards, Bonuses, and Similar Payments for Federal Political Appointees. OPM previously issued guidance on implementation of this memorandum."

The Office of the Under Secretary of Defense for Personnel and Readiness will be issuing supplemental guidance on award limitations for DoD civilians.

Participation in International Events

The Department should limit its participation in international events except in those instances where individuals are supporting Foreign Military Sales and the funds supporting these efforts are not being sequestered because the accounts are exempt from sequestration.

Components may continue to participate in military exercises and to conduct military-to-military engagement activities, including participation by DoD personnel in bilateral or regional conferences, seminars, or similar meetings if the appropriate conference approval authority determines that the attendance of such personnel at such conference, seminar, or similar meeting is in the national security interests of the United States. In addition, Components may continue to use - in accordance with established guidance and approval procedures - the authority provided by reference (d) to pay travel and subsistence costs for defense personnel from developing countries in order for them to attend conferences, seminars, or similar meetings considered in the interest of U.S. national security. In this period of sequestered budgets, however, Component Heads should take particular care to ensure that any military-to-military engagement activities, including conferences, seminars, or similar meetings, are mission critical and that the goals of the

¹ Consistent with legal requirements, agencies may consider engaging in discussions with employees' exclusive representatives to explore revisions to such provisions in existing collective bargaining agreements, in recognition of this guidance.

activity cannot be deferred or met through other means. We also ask that you take into account factors that could result in special scrutiny of an event, including size, cost, and location. Utilization of military musical units or ceremonial units in military-to-military engagement activities will require the concurrence of the Office of the Assistant to the Secretary of Defense for Public Affairs before approval.

Demonstration Flying

All aerial demonstrations, including flyovers, jump team demonstrations, and participation in civilian air shows and military open houses were to cease as of April 1, 2013, consistent with previous direction. Flyovers in support of military funerals will be given special consideration. To ensure consistency across the Department all exceptions and waivers for demonstration flying will require the concurrence of the Office of the Assistant to the Secretary of Defense for Public Affairs before approval.

Support to Non-DoD Organizations and Special Events

All military support to non-DoD organizations and special events for outreach purposes beyond a military installation's local area is prohibited. Military support to outreach activities in the local area is permitted so long as the support is provided using only local assets and personnel, and is at no cost to the Department. This includes, but is not limited to, military equipment displays at civilian air shows, military open houses, Fleet and Service weeks, and CONUS-based ship homeport visits, and in parades and civic events. The use of non-appropriated funds (NAF) to host military installation open houses in support of authorized NAF programs is permitted in accordance with reference (e). To ensure consistency across the Department, all exceptions and waivers for support to non-DoD organizations and special events will require the concurrence of the Office of the Assistant to the Secretary of Defense for Public Affairs before approval. This section does not apply to DoD Component Recruiting Marketing activities using Recruiting assets, National Guard outreach activities funded solely by State funds, and attendance by DoD personnel at a non-DoD hosted conference.

Military Musical Unit (and Ceremonial Unit) Travel

As a matter of policy, military musical and ceremonial units will not be permitted to travel beyond their respective duty station's local area for any purpose, including support to another military installation, even if such travel could be conducted at no cost to DoD. Units may continue to perform locally both on and off military installations, including for the purpose of producing and distributing audio and video recordings, as long as those performances, productions and distributions are at no cost to the Department. To ensure consistency across the Department, all exceptions and waivers will require the concurrence of the Office of the Assistant to the Secretary of Defense for Public Affairs before approval. Presidential Wreath-Laying Ceremonies are exempt from this restriction. In addition, Military Funeral Honors Details are exempt from this restriction and will continue to be executed in accordance with Service Department policies and reference (f).

Official Speeches and Related Travel Expenses for DoD Personnel

Department of Defense personnel may not travel beyond the local area at DoD cost, including to deliver official speeches, unless the activity is deemed mission critical. Each organization in the Office of the Secretary of Defense (OSD), Service Component or Combatant Command (COCOM) is responsible for making this "mission critical" determination. Expenditure of DoD travel funds to support a mission critical official speech must be approved by the member's respective OSD organization, Service Component or COCOM leadership. The Department may continue to accept unsolicited travel benefits from non-Federal sources in accordance with reference (g). However, all expenses for non-mission critical travel must be covered by the non-Federal source, including per diem, lodging, meals, transportation and all other travel-related expenses.

Conference Attendance

As you know, the Deputy Secretary of Defense has issued guidance requiring that all conferences be mission critical. There are also certain individuals who must approve conferences, depending on their nature and size. If you have questions about this guidance, it is available for review at: http://dcmo.defense.gov/products-and-services/conference-policies-controls/index.html.

Even under sequestration, we do not want to prohibit conferences, including hosting of or attendance at DoD-hosted conferences or attendance at conferences hosted by non-DoD entities. However, in this period of sequestered budgets, we ask that commanders and managers take particular care to be certain that conferences are indeed mission critical and that the goals of the conference cannot be met through other means. We also ask that you take into account factors that could result in special scrutiny of conferences including size, cost, and locations that are remote from the workplace of most participants. Particular care should be exercised in assessing the need for conferences held overseas or in other locations likely to attract special attention.

If, after weighing the above considerations, travel approving officials determine that attendance at conferences hosted by non-Federal sources during sequestration is still appropriate, if asked, the host may be informed of DoD's authority to accept payments for travel, subsistence, and related expenses pursuant to reference (g). Payments for travel expenses under reference (g) may not be solicited. Apart from this statute, we do not have authority to accept reimbursements from non-Federal entities in a manner that can be used to offset DoD's costs of participation in a non-Federal source's conference. All DoD travel approving officials should ensure that DoD employees attend only those conferences that satisfy the criteria set forth in the preceding paragraph and that, wherever appropriate, all travel, subsistence and related expenses incurred by DoD are reimbursed in accordance with reference (g).

42

We will continue to provide additional guidance as issues surface that require a DoD-wide policy. Thank you for your assistance during this difficult fiscal climate.

Robert F. Hale

Robert F. Hale

cc:

Director of National Intelligence

DISTRIBUTION:

SECRETARIES OF THE MILITARY DEPARTMENTS

CHAIRMAN OF THE JOINT CHIEFS OF STAFF

UNDER SECRETARIES OF DEFENSE

DEPUTY CHIEF MANAGEMENT OFFICER

COMMANDERS OF THE COMBATANT COMMANDS

ASSISTANT SECRETARIES OF DEFENSE

GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE

DIRECTOR, OPERATIONAL TEST AND EVALUATION

DIRECTOR, COST ASSESSMENT AND PROGRAM EVALUATON

INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE

ASSISTANTS TO THE SECRETARY OF DEFENSE

DEPARTMENT OF DEFENSE CHIEF INFORMATION OFFICER

DIRECTOR, ADMINISTRATION AND MANAGEMENT

DIRECTOR, NET ASSESSMENT

DIRECTORS OF THE DEFENSE AGENCIES

DIRECTORS OF THE DOD FIELD ACTIVITIES

6

Department of the Navy Administrative Record for FY 2013 Furlough Appeals **DEPARTMENT OF THE NAVY**



OFFICE OF THE ASSISTANT SECRETAR'
(MANPOWER AND RESERVE AFFAIRS)
1000 NAVY PENTAGON
WASHINGTON, D.C. 20350-1000

MAY 2 1 2013

MEMORANDUM FOR DISTRIBUTION

SUBJECT: Department of the Navy Supplemental Guidance on the Scheduling of Furloughs

Ref: (a) SECDEF memo, Furloughs dtd 14 May 13

- (b) UNSECNAV memo, Planning Guidance for Potential Civilian Furloughs dtd 21 Feb 13
- (c) OCHR Supplemental Guidance on the Scheduling of Furloughs dtd 28 Feb 13

Encl: (1) ASN(MRA) Supplemental Guidance on the Scheduling of Furloughs dtd May 2013

In the ongoing response to the current fiscal situation and by direction contained in references (a) and (b), the Department of the Navy (DON) continues to ensure that guidance is updated regarding the ground rules and flexibilities for a potential furlough of its civilian career employees. Supplemental guidance enclosed with this memorandum provides direction and information for military and senior leaders. It supersedes guidance (reference (c)) issued in February. Please ensure that this guidance is distributed to your subordinate organizations.

To ensure continued success for the DON, major deviations to the general guidance provided in reference (b) must be coordinated with the Assistant Secretary of the Navy (Manpower & Reserve Affairs) through the Office of Civilian Human Resources, Mr. Douglas Lundberg, director. As Budget Submitting Office Commands engage in planning, it is important to remember that scheduling of furlough days is subject to local impact and implementation bargaining requirements.

han/M Garcia

Assistant Secretary of the Navy (Manpower and Reserve Affairs)

Distribution:

CNO

CMC

DON/AA

Copy to:

UNSECNAV

ASN(M&RA)

ASN(FM&C)

DASN(CHR)

OCHR

OCHR Operations Center



References:

- (a) SECDEF memorandum, Furloughs, dated 14 May 2013
- (b) UNSECNAV memorandum, Planning Guidance for Potential Civilian Furloughs, dated 21 February 2013

Background: This guidance supersedes guidance issued by the Assistant Secretary of the Navy (Manpower and Reserve Affairs) (ASN (MRA)) memo of 28 February 2013. Reference (a) provides notification to Department of Defense (DoD) civilian employees of the plan for an administrative furlough. Reference (b) provides overarching planning guidance to Budget Submitting Offices (BSOs) regarding administrative furlough scheduling in response to the Budget Control Act of 2011—also known as sequestration. The guidance provides parameters to BSO Commanders and affords senior leaders the latitude to execute furlough schedules based upon mission requirements. Scheduling of furlough days is subject to local Impact and Implementation (I&I) bargaining requirements. To ensure continued success for the Department of the Navy (DON), major deviations to the general guidance provided in reference (b) must be coordinated with the Assistant Secretary of the Navy (Manpower & Reserve Affairs).

- 1. Key provisions on scheduling of furloughs:
 - a. All administrative furloughs have been reduced from 176 hours/22 workdays to maximum of 88 hours/approximately 11 workdays.
 - b. For general planning, furloughs typically will be executed in increments of approximately 16 hours per pay period to mitigate the impact on the mission and employees; hours for part-time employees will be prorated based on their work schedule.
 - c. Employees will receive notification of the furloughs and related timelines in accordance with regulatory requirements (typically 30 days' notice).
 - d. The hours/time for the administrative furloughs will be determined by BSO Commanders and shall be dependent upon mission requirements.
 - e. BSO Commanders may delegate the coordination and scheduling of furloughs as appropriate for carrying out mission requirements.
 - f. Plans to deviate from the general planning guidelines will be coordinated in advance with ASN(MRA) as there are potential ramifications to the employees and commands if modified plans are adopted.
 - g. Scheduling of furlough days for employees is subject to local I & I bargaining requirements.
 - h. Notifications of Personnel Actions (SF-50s) will be documented to provide scheduling flexibility. Notifications will identify start date, end date, maximum of 88 furlough hours, and requirement for supervisors to schedule furlough hours prior to the start of a pay period.



- 3. BSO Commanders may decide the following:
 - a. The days/ hours of furlough for each employee within the 16 hours per pay period guideline.
 - b. Minor variations from the 16 hours per pay period based on mission requirements or employee requests. Examples include:
 - 1. Due to a major deliverable the furlough hours for one or a few employees are deferred in one pay period and added in the ensuing pay period(s).
 - 2. Due to mission critical, short-term temporary duty (TDY) the furlough hours for one or a few employees are deferred in one pay period and added in the ensuing pay period(s).
 - 3. Employee requests for personal reasons to take no more than one week of furlough at one time.
 - c. Adjustments/cancellation of Compressed Work Schedules and Alternate Work Schedules (subject to I&I bargaining for bargaining unit employees).
 - d. Adjustments/cancellation of telework (subject to I&I bargaining for bargaining unit employees).
 - e. Recall of employees from furlough status in the event of an emergency.
- 4. Important points to consider in scheduling furloughs:
 - a. The first factor in determining furlough schedules should be mission requirements.
 - b. Employee requests may be considered to the extent they do not compromise the mission.
 - c. BSO Commanders must be able to administer and track scheduling decisions. While the furloughs can be scheduled in increments as small as an hour at a time, BSO Commanders must make sure that these decisions are documented, can be tracked and managers and employees are adhering to all rules associated with the furlough.
 - a. Employees required to work hours outside of a basic workweek during which they have been furloughed are compensated with their rate of basic pay if overtime thresholds have not been met and/or with overtime pay or compensatory time off in lieu of overtime pay, as appropriate once the threshold has been met.
 - b. Authorization for overtime/compensatory time must be provided by the BSO Commander or his/her designee (no lower than Echelon 3 Commander/SES) prior to the work being performed.
- 6. BSO Commanders may not adjust employee work schedules to replace lost productivity or lost compensation as a result of the furlough.
- 7. BSO Commanders may not transfer work from civilians to contractors or active duty personnel to replace lost productivity or lost compensation as a result of the furlough.



- 8. Employees currently on leave without pay (LWOP) should be issued furlough notices unless they are deployed to a combat zone.
 - a. While in 'full-time' LWOP status, an employee is in a nonpay status and is not subject to furlough.
 - b. When an employee on LWOP is returned to duty status during the furlough period, the employee will begin serving furlough days as scheduled.
 - c. LWOP prior to the furlough period does not replace the furlough requirements.
 - d. Employees who are in LWOP status during the furlough period will receive credit for their time spent in the status toward any remaining scheduled furlough hours.
 - e. Suspension resulting from misconduct is a disciplinary adverse action. LWOP status due to furlough is a non-disciplinary adverse action.
- 9. Unless otherwise directed, holidays occurring through the end of the fiscal year (FY) will not be used as a furlough day for employees. If a regularly scheduled furlough day falls on a government holiday, it shall be moved to the preceding workday unless it falls on a Sunday holiday in which case, the regularly scheduled furlough day shall be moved to the following workday.
 - a. In making holiday-related schedule adjustments BSO Commanders need to be mindful of the requirement for employees to be in a pay status on either the workday preceding a holiday or the workday following a holiday to receive pay for the holiday.
- 10. Employees may not work during their furlough hours/days.
- 11. Employees may not substitute paid leave or other forms of paid time off for any hours or days designated as furlough time.
- 12. In the event that an employee has taken more than the required number of furlough hours (e.g., BSO Commander-approved grouping of furlough days into weeks) prior to an early cancellation of the furlough, the employee may retroactively cancel excess furlough hours and substitute annual leave for those hours in accordance with DON guidance.
- 13. To the extent possible, furlough time should not be scheduled during periods of temporary TDY. However, if required, BSO Commanders may furlough employees on TDY "in place" if on extended TDY. If an employee is on short-term TDY (within one pay period), BSOs may adjust/defer furlough hours within the pay period or from one pay period to another up until 28 September 2013. If an employee is on long-term TDY (more than the equivalent of one full pay period) and furlough in place is not practical (e.g. the employee is on TDY at sea) then the employee is not expected to make up the missed furlough time.



- 14. Employees may not participate in training during their furlough hours/days. If employees are participating in training during the furlough period, employees will be furloughed in accordance with the procedures implemented by the employee's parent organization.
 - a. Parent organizations may give consideration to adjusting the employee's/student's furlough schedule to accommodate course work and educational requirements while still meeting the mandated furlough requirements.
- 15. New hires are subject to the furlough unless covered by one of the approved exception categories. Newly hired employees will be provided notice immediately upon reporting onboard. Furlough days will be pro-rated across the pay periods remaining from the day after the furlough decision notice is issued.
 - a. If a new employee does not require 30 days advance notice of furlough, their furlough should begin on the first full pay period after their EOD date.
 - b. If a new employee requires 30 days advance notice, their furlough should begin on the first full pay period after their notice period.
- 16. Employees on detail remain officially assigned to their permanent positions during a detail. If furlough is required, the parent command will determine how and when the detailed employee will be affected.
- 17. Leave for employees excepted from furlough should be managed at the appropriate management level based on workload and mission requirements. These employees are excepted because their presence on the job has been deemed critical. BSO Commanders (or their designees) may issue guidance to their subordinate activities regarding approval and disapproval of annual leave during the furlough period keeping in mind that management may disapprove leave at any time for legitimate business reasons.
- 18. Major variations from the above guidance must be coordinated in advance with ASN (MRA). Examples may include:
 - a. Excepting individuals or categories of individuals from furlough.
 - b. Reducing the total number of furlough hours for any employees.
 - c. Grouping furlough time into week(s) for more than a few (i.e. >10) employees).
- 19. Requests to deviate from the planning guidance must be submitted using the *Coordination with ASN(MRA)) on Deviation from DON Administrative Furlough Guidance* form in accordance with the business rules outlining the process for exception replacements and sent to ASN(MRA)) via OCHR Director Doug Lundberg (douglas.lundberg@navy.mil
- 20. Additional guidance is available in the DON 2013 Administrative Furlough Information and Frequently Asked Questions. (https://www.portal.navy.mil/donhr/OCHRHQ/Pages/Furlough.aspx)
- 21. Questions may be directed to DONhrfaq@navy.mil.

Attachment: Request for Deviation from Administrative Furlough Guidance

----Original Message---From: Wright, Jessica L HON OSD PR [mailto:jessica.wright@osd.mil]
Sent: Tuesday, May 21, 2013 10:38 AM
To: Westphal, Joseph W HON (US); Martinage, Robert C SES UNSECNAV,
DepUnSecNav; Fanning, Eric Hon USAF SAF/US; Lamont, Thomas R HON (US);
Garcia, Juan M HON ASN (M&RA); Ginsberg, Daniel Honorable USAF SAF/MR;
Kendall, Frank HON OSD-ATL; Fox, Christine H, HON, OSD-CAPE; Hale, Robert F
HON OSD COMPT; Vickers, Michael G HON OSD OUSDI; Rhodes, Michael L CIV OSD
ODAM; Whitman, Bryan SES OSD PA; Little, George CIV OSD PA; King, Elizabeth
L, HON OSD LA; Patton, Gary, MG, WSO-SAPRO; Hesterman, John W Lt Gen OSD PR
Cc: Vollrath, Fred E ASD OSD PR; Lumpkin, Michael CIV SD; Lettre, Marcel CIV
SD; Lippert, Mark CIV SD; Hinkle-Bowles, Paige CIV OSD PR; Yarwood, Susan A
SES CIV WHS-HRD; Anderson, Wendy R CIV SD; McCord, Mike J HON OSD COMPT;
Tamburrino, Pat SES OSD PR; Perry, Troy D COL OSD PR
Subject: Exception of Sexual Assault Prevention and Response Personnel from

Colleagues - As you are well aware, Secretary Hagel and GEN Dempsey are fully committed to making the changes required to instill a climate that does not tolerate or ignore sexist behavior, sexual harassment, or sexual assault. These violate everything we stand for and the values we defend, and have no place in the United States military. Creating a culture free of the scourge of sexual assault requires establishing an environment where dignity and respect is afforded to all, and our greatest assets as a force are the mutual bonds of trust that are integral to the profession of arms.

To this end the Department is excepting all civil servants who are integral to the Department's Sexual Assault Prevention Response Program. We have already excepted medical personnel required to handle emergency situations and crisis intervention. To ensure responsive victim care, we are extending this exception to include full-time Sexual Victim Advocates and Sexual Assault Response Coordinators in the Active and Reserve Components. To ensure necessary program changes are implemented swiftly and efficiently, including the recent SAPR initiatives directed by Secretary Hagel, headquarters full-time SAPR program management staffs are also expected.

I ask that you identify the total number of additional exceptions this action will create to my office NLT than this Friday.

Jes

Furlough Actions

Jessica L. Wright
Acting Under Secretary of Defense
(Personnel and Readiness)
4000 Defense Pentagon
Washington, DC 20301-4000
703-697-2121
Jessica.wright@osd.mil

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Unclassified REPROGRAMMING ACTION - PRIOR APPROVAL Page 2 of 54 Subject: May 2013 Prior Approval Request DoD Serial Number: FY 13-09 PA Appropriation Title: Various Appropriations Includes Transfer Yes Component Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by Sec Def Quantity Amount Quantity Line Item Amount Quantity Amount Quantity Amount PART I - FY 2013 GENERAL TRANSFER AUTHORITY (Section 8005) FY 2013 REPROGRAMMING INCREASES: +4,347,907 ARMY INCREASES: +2,917,797 Military Personnel, Army, 13/13 +770,000Budget Activity 01: Pay and Allowances of Officers 14,274,177 14.274.177 +770,00015,044,177 Explanation: Funds are required due to updated active component enduring officer strength requirements. Since the submission of the FY 2013 President's Budget's request, the Army has refined the projected requirements for officer strength as part of the enduring 490,000 force. These refined requirements include more officer strength than was submitted in the budget request (92,915 enduring active component officer average strength required, as compared to the budgeted request of 84,500 enduring officer average strength). This is a base budget requirement. National Guard Personnel, Army, 13/13 +24,000Budget Activity 01: Reserve Component Training and Support 8,655,948 8,655,948 +24,000 8,679,948 Explanation: Funds are required to support funding for school training due to a decrease in mobilization requirements from the budgeted level. Due to reduced requirements for in-theater deployments, the Army National Guard (ARNG) expects to have additional base requirement in Army service schools for nonmobilized members. School training requirements include Duty Military Occupational Skills Qualification (DMOSQ), Professional Military Education (PME) courses, and other critical functional courses necessary to meet ARNG readiness levels required under the Army Force Generation (ARFORGEN) model. This is a base budget requirement. Operation and Maintenance, Army, 13/13 +2,086,622 Budget Activity 01: Operating Forces 45.113.700 45.113.700 +1,184,759 46,298,459 Explanation: Funds are required for the following requirements: \$+198.759 million to support funding shortfalls in Logistics Civil Augmentation Program (LOGCAP) which provides operational support to the deployed warfighter, civilians, and contract

\$\frac{59}{198.759}\$ million to support funding shortfalls in Logistics Civil Augmentation Program
(LOGCAP) which provides operational support to the deployed warfighter, civilians, and contract
personnel in the form of food preparation, power generation, water production and delivery, and
other basic life support functions. Failure to provide these funds will hinder the basic daily functions
and reduce morale. This is an OCO budget requirement.

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- \$+703.730 million to support funding shortfalls for In-Theater Maintenance for 9,100 Army Material Command personnel providing direct maintenance support in theater at 43 maintenance sites. This forward repair capability conducts organizational and intermediate level maintenance repairs on various air, ground, and support equipment. Failure to provide these funds will require deployed Army units to be fully responsible for the maintenance and upgrades of their equipment in addition to continuing combat operations. This is an OCO budget requirement.
- \$+199.270 million to support funding shortfalls for In-Theater Communication Support for strategic communications capabilities and network operations throughout the USCENTCOM Area of Responsibility through the use of contract personnel to operate and maintain communication systems. Failure to provide these funds will require the deployment of additional signal Soldiers to meet communication requirements of deployed military units in theater. This is an OCO budget requirement.
- \$+83.0 million to provide Contractor Logistic Support (CLS) for fixed wing aircraft providing aircraft maintenance, repair, support equipment, and management to achieve the desired readiness level for 209 aircraft. The Army's operational missions include special electronic mission aircraft, theater aviation companies, operational support airlift, and training aircraft. Funding also supports aircraft CLS to provide maintenance and logistical support of the UH-72A Lakota aircraft. It consists of the program management, help desk, readiness reporting, failure/trend analysis, depot level support, reliability/maintainability, and 16 contractor work years. This is a base budget requirement.

Budget Activity 04: Administration and Servicewide Activities

13,755,944

13,755,944

+901,863

14,657,807

Explanation: Funds are required for the following requirements:

- \$+667.863 million to support funding shortfalls for Second Destination Transportation that resulted from increased use of multi-modal transportation methods for equipment movement and retrograde operations. While the Pakistan Ground Lines of Communication are currently open, there is excess frustrated cargo that has accumulated and must flow out first before other equipment is moved. Failure to provide these funds runs the risk of an interruption in the flow of supplies, subsistence, and mail to deployed warfighters. This is an OCO budget requirement.
- \$+234.0 million to support shortfalls for Premium Transportation that funds the transport and storage of perishable foods in theater for deployed warfighters, civilians, and contract personnel. Failure to provide these funds will result in an interruption in the flow of food and rations for deployed personnel supporting combat operations. This is an OCO budget requirement.

Unclassified REPROGRAMMING ACTION - PRIOR APPROVAL Page 4 of 54 Subject: May 2013 Prior Approval Request DoD Serial Number: Appropriation Title: Various Appropriations FY 13-09 PA Includes Transfer Yes Component Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by Sec Def Quantity Line Item Amount Quantity Amount Quantity Amount Quantity Amount Other Procurement, Army, 13/15 +32,175Budget Activity 03: Other Support Equipment CBRN Soldier Protection 9.259 +32,175 41,434

Explanation: Funds are required to procure munitions destruction capabilities to support 20th Support Group requirements. These are <u>new starts</u>. Total cost of these efforts is \$32.2 million (FY 2013, \$32.2 million) with no planned requirements in the Future Year Defense Program (FYDP). This is base budget requirement.

Research, Development, Test, and Evaluation, Army, 13/14

Budget Activity 03: Advanced Technology Development

PE 0603734A Military Engineering Advanced Technology

70,693

70,693

+5,000

75,693

Explanation: Funds are required for further development, maturation, and integration of geospatial mapping subsystem and components of the Map-Based Adaptive Planning Course of Action Tool (MAPCAT), which will significantly reduce crisis action planning, command exercises, and address information sharing and automations capabilities that currently do not exist. This is a base budget requirement.

NAVY INCREASES: +285,800

Operation and Maintenance, Navy 13/13

Budget Activity 01: Operating Forces
34,011,036 34,011,036 +231,700 34,242,736

Explanation: Funds are required for the following requirements:

- \$+134.8 million is required to restore a balance of operations and readiness due to sequestration reductions allowing funding of current planned levels of forward deployed operations. Funds also provide support for unbudgeted missions of forward deployed operations while allowing for existing required capability for training and maintenance for deployments in the second half of the year. The funds are required to restore a portion of Marine Corps tactical flying hours, Fleet Air Support, and surface-ship maintenance availabilities including associated deferred maintenance damages to repair the ships and ensure that they are ready to deploy in FY 2014 and FY 2015. Funds are also required to repair damages to the USS Porter due to an August 2012 collision with an oil tanker in USCENTCOM. The collision caused a breach in the starboard side of the USS Porter that requires extensive repairs. This is an OCO budget requirement.
- \$+52.0 million is required to partially fund a Secretary of Defense approved decision to accelerate carrier forces in the USCENTCOM. This is an OCO budget requirement.

REPROGRAMMING ACTION - PRIOR APPROVAL Unclassified Page 5 of 54 Subject: May 2013 Prior Approval Request DoD Serial Number: Appropriation Title: Various Appropriations FY 13-09 PA Includes Transfer Yes Component Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by Sec Def Quantity Amount Amount Quantity Line Item Quantity Amount Quantity Amount \$+44.9 million is required to partially fund a Secretary of Defense approved decision to deploy the USS Ponce in the USCENTCOM resulting in increased per diem for the crew and increased operating tempo and associated supplies needed for repairs. This is an OCO budget requirement. Other Procurement, Navy, 13/15 +23,000 Budget Activity 01: Ships Support Equipment Reactor Power Units 286.859 286,859 +23,000 309,859 Explanation: Funds are required to maintain the Reactor Power Units (RPU) procurement and delivery schedules. The RPU procurement in FY 2013 cannot be de-scoped. This is base budget requirement. Shipbuilding and Conversion, Navy, 13/17 +28,100Budget Activity 02: Other Warships DDG-51 Advance Procurement (CY) 466,283 466.283 +28,100494,383 Explanation: Funds are required to address DDG-51 Advanced Procurement (AP) shortfall in FY 2013. The DDG 51 Multiyear Procurement (MYP) is predicated upon the use of FY 2013 advance procurement for Aegis Weapon System (AWS) and shipbuilder economic order quantities (EOQ) contracts. The scheduled deliveries for material to be awarded under the AWS and shipbuilder EOQ contracts are synchronized and scheduled to meet in-yard need dates and preserve ship schedules. Without the requested increase, there are insufficient funds to award the AWS contract creating the loss of MYP pricing and savings; the associated material delivery delays will result in ship schedule delays. This is base budget requirement. Research, Development, Test, and Evaluation, Navv. 13/14 +3.00010 Budget Activity 07: Operational System Development PE 0101221N Strategic Submarine & Weapons System Support 105,892 105.892 +3,000108,892 Explanation: Funds are required to support the Interoperable Warhead Program 6.2/6.2A study. The FY 2013 funding will support various efforts associated with the Navy portion of a Department of Defense

Explanation: Funds are required to support the Interoperable Warhead Program 6.2/6.2A study. The FY 2013 funding will support various efforts associated with the Navy portion of a Department of Defense (DoD)/Department of the Energy (DOE) Nuclear Weapons Council approved Phase 6.2/6.2A investigation of design options and associated feasibility and cost study for a life extension of the Air Force W78 Reentry Vehicle and Navy W88 Reentry Body. This is a new start. Total cost of this effort is \$24.0 million; FY 2014 (\$14.0 million) and FY 2015 (\$7.0 million) requirement are funded in the FY 2014 budget request. Additional funding requirements for FY 2016 and the outyears will be contingent on the preliminary results from the study. This is base budget requirement.

Unclassified	REPROG	RAMMIN	G ACTIO	N-PRI	OR APPR	OVAL		Page 6 of 54
Subject: May 2013 Prior						1	oD Serial Nu	Short Laboratory and the
Appropriation Title: Vario	us Approp	priations					FY 13-0	19 PA
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Component Serial Number:			10	mounts in The	ousands of Doll	ars)		
		se Reflecting anal Action	THE RESIDENCE OF CASE	Previously by Sec Def	Reprogram	ming Action	ion Revised Pro	Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
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AIR FORCE INCREA	SES:					+929,993		
Operation and Mainter Budget Activity 01: Ope			13			+926,481		
		24,253,055		24,253,05	5	+926,481	2	25,179,536

Explanation: Funds are required for the following requirements:

- \$+436.731 million to support shortfalls for base communications throughout the U.S. Central Command Area of Responsibility for network operations, satellite communication bandwidth and transmissions, air traffic control landing system support, and teleconferencing. Failure to provide these funds will degrade theater communications support and endanger pilots and aircraft during landing operations. The total requirement is \$549.966 million and the balance (\$113.235 million) is requested in FY 13-10 PA. This is an OCO budget requirement.
- \$+200.0 million to support shortfalls for operating and personnel support for the Air Force's
 continued presence at installations throughout the U.S. Central Command Area of Responsibility for
 medical supplies, airfield operations, and air traffic management. Failure to provide these funds will
 degrade day-to-day operations for deployed Air Force personnel and increase the risk of mission
 failure. This is an OCO budget requirement.
- \$+142.0 million to support shortfalls for facilities operation at Air Force installations throughout the
 U.S. Central Command Area of Responsibility for the operation, maintenance, and repair activities
 necessary to keep transitory and non-inventory facilities in working order due to continued presence
 at operating bases. Failure to provide these funds will degrade facility conditions and increase life
 and safety issues. This is an OCO budget requirement.
- \$\\$+100.0\$ million to support shortfalls for supplies and equipment supporting Air Force operating bases and personnel within the U.S. Central Command Area of Responsibility. Failure to provide these funds will result in degradation of Air Force operations. This is an OCO budget requirement.
- \$+47.750 million to support training and infrastructure requirements necessary to stand up the U.S. Cyber Command, Cyber Mission Force and to provide initial infrastructure refurbishment, leasing, and fit-out requirements. This is a base budget requirement.

ı	Research, Development, Test	, and Evaluation, A	ir Force, 13/14	+3,512		
Budget Activity 05: System Development and Demonstration						
I	PE 0604800F F-35 EMD	1,177,999	1,177,999	+3,512	1,181,511	

Explanation: Funding is required to maintain mission systems development and flight test. Funds will preserve Block 2B delivery date, Block 2B capability, and minimizes deferral of Block 3I/3F capabilities. Preservation of mission systems software Block schedule and content is critical to prevent delayed fielding of U.S. and International Partner warfighting capability. The total requirement is \$75.0 million with the balance \$71.488 million is included in FY 13-10 PA. This is a base budget requirement.

Subject: May 2013 Prior	Approva					_	DoD Serial No	
Appropriation Title: Vario	us Appro	priations				-	FY 13-0	
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Component Serial Number:			6	Amounts in The	susunds of Dolla	irs)		
		ese Reflecting onal Action		Previously by Sec Def	Reprogram	ming Action	Revised	Program
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DEFENSE-WIDE INC	REASES:					+214,31	7	
Operation and Mainten National Security Agenc		ense-Wide	13/13			+34,13 +13,83	eren.	
of U.S. Cyber Command the MIP portion (\$74.333 budget requirement.								
Defense Human Resourc	es Activit	(DHRA) 696,186		696,186		120.20	0	716 106
		090,100		090,100		+20,30	U.	716,486
(SSA), and the private se benefits through improve This is a base budget requ Procurement, Defense-	d sharing uirement.	of healthca	re and per	sonnel data	a between	the DoD,	the VA, and	the SSA
Budget Activity 01: Maj						T40,37	<u>o</u>	
Personnel Administration	ı, Defense	Human Re 6,147		ctivity (DI 6,147		+47	7	6,624
Explanation: Funds are reprocure, tune probabilistic capability to find persons Military Health System (expands the ability to ide VLER is a Presidential In	c algorithm /patients, MHS) and ntify and	ms, and cor and integra I throughou resolve dup	nplete inte te this cap t the Depa licate pati	gration of ability with rtment of ' ent identity	Initiate sof h the Initia Veterans A between I	tware, w te system ffairs (V	hich provide currently u A). This pro	es search sed in the ocurement
BMDS AN/TPY-2 Radar			2	200 244		127.02		
DIVIDS AIN IT 1-2 Kadai	s 2	380,244	4	380,244		+27,92	1	408,165

Subject: May 2013 Prior Appropriation Title: Vario					77.55	D	oD Serial N FY 13-	
							Includes Ye	
Component Serial Number:			- 0	tmounts in Th	ousands of Doll	ars)		
	Program Bar Congressio			Previously by Sec Def	Reprogram	ming Action	Revises	d Program
Line Hem	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
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Budget Activity 04: Adv PE 0603884C Ballistic N	anced Cor	nponent D	evelopmer ors		totypes	+151,780		351,312
intercept flight te strategy. Funds a budget requireme • \$+1.4 million is support the deplo (USPACOM) are March 15, 2013, base budget requi	re needed int, required to yment of a a. As a pa there is a re rement.	by May 31 conduct g n AN/TPY rt of the He equirement	, 2013, to geotechnica 7-2 radar to omeland H	execute te al, topogra the Unite ledge strat	sting by the phical and ed States Pa egy annour	environmedific Com	3. This is lental studio mand be Department	es to
		361,711		361,711		+9,475		372,186
Explanation: Funds are to \$+4,750 million in Funding is necess base budget requires \$+4,725 million in to ensure operation remains on scheduler This is base budget.	s required sary for suc- rement. s required onal forces ule for a 20	for test pla cessful im to support and Phase 015 deliver	nning and plementati Ballistic N II of the E	execution on of the l dissile Def uropean P	for the FT Homeland ense Syste hased Ada	G-06b inte Hedge stra m (BMDS ptive Appi	ercept flightegy. This ground to reach (EP)	nt test. s is a esting
PE 0603892C AEGIS BM	MD	992,407		992,407		+54,700		1,047,107
Explanation: Funds are r (FTM-21 and 22) to supp Phase 2. These operation certified Aegis BMD 4.0 decisions for capability d upgrades and execute ope Combat Commander's co global BMD needs. Thes	ort warfigl nally realist Weapon S elivery to the erationally ntrol of the	nting globa ic and cha ystem and he warfight realistic ar most adv	al deploym llenging to testing of hter. These and relevant anced Aeg	ent covera ests are nee the SM-3 funds wi flight test is BMD sy	ge and, speeded for fur Block IB to Il be used to s to be con externs in s	ecifically f orther assess o support p o continue fidently pl upport of l	or EPAA sment of the production Aegis BM aced unde EPAA and	ID r other

Unclassified REPROGRAMMING ACTION – PRIOR APPROVAL

Subject: May 2013 Prior Approval Request DoD Serial Number:

Appropriation Title: Various Appropriations FY 13-09 PA

Includes Transfer

Yes

Component Serial Number:	(Amounts in Thousands of Dollars)							
	The second secon	se Reflecting onal Action	Program Previously Approved by Sec Def		Reprogramming Action		Revised Program	
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
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missile. The SM-3 IB missile is a critical component of operational forces and Phase 2 of the EPAA. Funding will also be used to complete upgrades of two Aegis BMD ships planned in 2013. These two ships (USS Porter and McFaul) will support the European Command (EUCOM) and EPAA Phase 2 requirements and are planned to be forward deployed in Rota, Spain. Funds are required to complete test and analysis prior to the FY 2014 SM-3 IB full-rate production approval to prevent a break in production, and deliver missiles to support EPAA Phase 2. This is base budget requirement.

PE 0603896C Ballistic Missile Defense Command and Control, Battle Management and Communication 360,552 360,552 +8,725 369,277

Explanation: Funds are required for the following requirements in support of the BMD C2BMC:

- \$+0.8 million is required for C2BMC support the FTG-06b intercept flight test. Funding is necessary
 for successful implementation of the Homeland Hedge strategy. This is base budget requirement.
- \$+7.925 million is required to maintain BMD Over-Head Persistent Infra-Red Architecture (BOA) development and integration schedule. Maintaining this schedule provides early interface testing with the Space Based Infrared System (SBIRS) upgraded capability and the GMD Fire Control (GFC) 6B3 capability, and preserves the BMDS Enterprise Sensors Laboratory (ESL) development. These integrated capabilities provide an increased early detection and tracking of threats in support of the Homeland. These capabilities further allow for the early integration of additional sensor platforms increasing the quality of track data facilitating earlier engagement planning. This is base budget requirement.

PE 0603914C Ballistic Missile Defense Test 454,400 454,400 +4,132 458,532

Explanation: Funds are required for test planning and execution for the FTG-06b intercept flight test.
Funding is necessary for successful implementation of the Homeland Hedge strategy. Funds are required by May 31, 2013. The total requirement is \$19.548 million and the balance (\$15.416 million) is included in FY 13-10 PA. This is base budget requirement.

PE 0603915C Ballistic Missile Defense Targets 435,747 435,747 +28,448 464,195

<u>Explanation</u>: Funds are required for assembly and integration of the target to support FTG-06b intercept flight test. Funding is necessary for successful implementation of the Homeland Hedge strategy. Funds are required by May 31, 2013. This is base budget requirement.

20

Unclassified REPROGRAMMING ACTION - PRIOR APPROVAL Page 10 of 54 Subject: May 2013 Prior Approval Request DoD Serial Number: FY 13-09 PA Appropriation Title: Various Appropriations Includes Transfer Yes Component Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by Sec Def Quantity Amount Quantity Amount Quantity Amount Quantity Line Item Amount f E Budget Activity 06: Management Support PE 0604940D8Z Central Test and Evaluation Investment Development (CTEIP) 156,109 156,109 +37,000 193,109 Explanation: Funds are required for electronic warfare test resource investments to provide critical test assets for the Initial Operational Test and Evaluation of the Joint Strike Fighter. Resources will fund the development and procurement of 20 open-loop threat emulators and 6 closed-loop Surface to Air Missile simulators, and upgrades to Eglin AFB F-35 U.S. Reprogramming Lab and Patuxent River Naval Air Station Air Combat Environment Test and Evaluation Facility anechoic chamber, and engineering support. This is a new start. The total cost of this effort is \$528.5 million (\$37.0 million in FY 2013, \$129.4 million in FY 2014, \$131.4 million in FY 2015, \$112.4 million in FY 2016, \$76.9 million in FY 2017, \$41.4 million in FY 2018). Outyear requirements have been funded in the FY 2014 budget request. This is a base budget requirement. PE 0605126J Joint Theater Air and Missile Defense Organization 7.573 7.573 +5,000 12.573 Explanation: Details are classified and will be provided separately via appropriate channels. This is a base budget requirement. PART I - FY 2013 GENERAL TRANSFER AUTHORITY (Section 8005) FY 2013 REPROGRAMMING DECREASES: -4,347,907 ARMY DECREASES: -2,237,267 Military Personnel, Army, 13/13 -770,000Budget Activity 02: Pay and Allowances of Enlisted 29,539,966 29,539,966 -389,000 29,150,966 Explanation: Funds are available due to updated active component enduring enlisted strength requirements. Since the submission of the FY 2013 President's Budget request, the Army has refined the projected requirements for enlisted strength as part of the enduring 490,000 force. These refined requirements include fewer enlisted strength than was submitted in the budget request (392,770 enduring active component enlisted average strength required, as compared to the budgeted request of 401,777 enduring enlisted average strength). This is base budget funding.

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Budget Activity 04: Sub	sistence of Er	nlisted P	ersonnel				7000V		
	3,2	242,945		3,242,945		-244,0	00	2,9	98,945
Explanation: Funds are		out or							
enduring enlisted strengt available in the subsisten funding.	ce in kind acc	count as	projected	execution	is less than	n budge	ted. This	is base	budge
Budget Activity 05: Pen						****		4.24	
	1,5	967,799		1,967,799		-110,0	00	1.8	57,799
Budget Activity 06: Oth	5	004,693		904,693		-27,0			77,693
Explanation: Funds are a This is base budget fundi	ng.	to lower	execution	i than plan	ned in une	mployn	nent comp	ensatio	n.
National Guard Person	nel, Army, 13	3/13				-123,0	00		
Budget Activity 01: Res	erve Compon	ent Train	ning and S	Support					
	8,6	55,948		8,679,948		-123,0	00	8,5	56,948
Explanation: Funds are a from the budgeted level, members to conduct and to reduced requirements training requirements for budget funding.	The enacted support additi for in-theater	OCO ar ional pre deployn	mount pro -mobiliza- nents, the	vided addi tion indivi Army Nati	tional fund dual and c onal Guard	ling for ollective d will ha	over 22,00 e training ave pre-mo	00 ARI events. obilizat	NG Due tion
Aircraft Procurement, A Budget Activity 01: Airc AH-64 Apache Block IIII	raft					-306,1	39		
		366,993		366,993		-115,00	00	2	51,993
Explanation: Funds are a			near-term	10-30-100					5

Subject: May 2013 Prior	Approva	_	NG ACTIO				DoD Serial Nu	Page 12 of 5
Appropriation Title: Variou		The state of the s					FY 13-0	WW. C. Z. W. C.
oppropriation ritie: variou	as Approj	niations.				-	Includes T	
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omponent Serial Number:			- 4	manuals for The	usands of Dolla			
omponent Seriai Number:	Program Bas	o Deflection	Program F		1000 d 50 mile 100 mile			
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Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
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in FY 2014. Reduction c while sustaining as much other available resources	of the pro	gram's inte	egrity (indu	strial base	and acqui	sition in	frastructure)	loy force given
Budget Activity 02: Mod	lification o	of Aircraft						
AH-64 Mods		178,805	5	178,805		-51,03	9	127,76
Explanation: Funds are a requirement. Reduction of Exploitation Capability at	can be mar	naged with	minimal in	npact due	to delays i	n fieldin	g the Aviatio	n Data
o 11 o m						100	21	
Comms, Nav Surveillance	e	133,191		133,191		-40,00	0	93,191
Explanation: Funds are a requirement. Program is Radio Airborne Maritime	vailable to able to abs	support a sorb decrei	near-term ment with r	critical the ninimal in yed the int	eater based npact due t egration of	higher p	oriority OCO in the Joint T	actical
Comms, Nav Surveillance Explanation: Funds are a requirement. Program is Radio Airborne Maritime the UH-60M and CH-47F GATM Rollup	vailable to able to abs	support a sorb decrei	near-term ment with r ch has delay . This is ba	critical the ninimal in yed the int	eater based npact due t egration of funding.	higher p	oriority OCO in the Joint T networking ra	actical
Explanation: Funds are a requirement. Program is Radio Airborne Maritime the UH-60M and CH-47F GATM Rollup Explanation: Funds are a requirement. Reduction of Surveillance-Broadcast (AAH-64D, CH-47F, and H transition to ADS-B Out the surveillance of Weapon	vailable to able to abservation Aviation vailable to can be man ADS-B) On H/UH-60N technology	support a sorb decrei gram whice Platforms. 87,280 support a saged with at Non-Re of to FY 20 by FY 20 sicked Con	near-term ment with r ch has delay This is ba near-term minimal in curring Eng 014. The Fo 020. This is	eritical the ninimal in yed the int se budget 87,280 critical the npact by s gineering (ederal Avi	eater based npact due t egration of funding. eater based hifting Au (NRE) and iation Adm get funding	higher po a slip i a new n -50,10 higher p tomatic i Integrat	oriority OCO n the Joint T networking ra oriority OCO Dependent ion/Test effo on directs nat	actical dio onto 37,180
Explanation: Funds are a requirement. Program is Radio Airborne Maritime the UH-60M and CH-47F GATM Rollup Explanation: Funds are a requirement. Reduction of Surveillance-Broadcast (AAH-64D, CH-47F, and H transition to ADS-B Out to	vailable to able to abservation Aviation vailable to can be man ADS-B) On H/UH-60N technology	support a sorb decrei gram whice Platforms. 87,280 support a saged with at Non-Re of to FY 20 by FY 20 sicked Con	near-term ment with r ch has delay This is ba near-term minimal in curring Eng 014. The Fo 020. This is	eritical the ninimal in yed the int se budget 87,280 critical the npact by s gineering (ederal Avi	eater based npact due t egration of funding. eater based hifting Au (NRE) and iation Adm get funding	higher po a slip i a new no -50,10 higher potentic la Integrationistration	oriority OCO n the Joint T networking ra oriority OCO Dependent ion/Test effo on directs nat	actical dio onto 37,180

requirement. Slows Mobile Gun System (MGS) Full Material Release (FMR), survivability items (energy attenuating seats for Nuclear, Biological, Chemical Reconnaissance Vehicles (NBCRVs), Commander's

Vario		al Request				De	D Serial No FY 13-0	
Appropriation Title: Vario	us Appro	priations					Includes T	ransfer
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Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
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Vehicles (CVs), MGS an This is base budget fundi		l Evacuation	Vehicles	(MEVs) ar	nd also Do	ouble-V-H	ull (DVH)	FMR.
Paladin PIM Mod In Ser	vice 17	206,101	17	206,101	-8	-97,000	9	109,101
requirement. Reduction operational impact to the integrity (industrial base constraints. This is base	deployed and acqui budget fu	and next-to- sition infras- nding.	-deploy for tructure)	orce while s given other	ustaining	as much o resources	f the progr	am's t fiscal
Assault Breacher Vehicle	e 10	50,039	10	50,039	-6	-31,025	4	19,014
Explanation: Funds are a requirement. Reduction while sustaining as much other available resources Stryker Vehicle	calculated of the pro	l to minimize ogram's inte _l	e operatio grity (ind	nal impact ustrial base	to the dep and acqui	loyed and sition infra	next-to-de	ploy force
onjan remete	50	200,010	50	200,010	-50	-02,000		197,010
Produced on Produce	available t	o support a	near-term	critical the	ater based	higher pri	ority OCO	
Explanation: Funds are a requirement. Funds are a delays. This is base budg			or reactiv	e Armor Ti	ies (SKA	i) ii devel	opmentai te	esting
requirement. Funds are a	get fundin	g.			ies (SKA) II devel	оринентат в	esting
requirement. Funds are a delays. This is base budg	get fundin	g.			ies (SKA	-7,000	opmentai i	esting 20,243
requirement. Funds are a delays. This is base budg Budget Activity 02: Wes	get fundin apons and available t um impact	Other Comb 27,243 to support a r	bat Vehic	les 27,243 critical the	ater based	-7,000 higher pri	ority OCO	20,243
requirement. Funds are a delays. This is base budged. Budget Activity 02: West M4 Carbine Mods. Explanation: Funds are a requirement with minimum. This is base budget funding.	get funding apons and available to am impact ing.	Other Comb 27,243 to support a to the progr	bat Vehic	les 27,243 critical the	ater based	-7,000 higher pri	ority OCO	20,243
requirement. Funds are a delays. This is base budged. Budget Activity 02: West M4 Carbine Mods. Explanation: Funds are a requirement with minimum.	get funding apons and available to am impacting.	Other Comb 27,243 to support a to the progr	bat Vehic	les 27,243 critical the	ater based	-7,000 higher pri	ority OCO	20,243

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focused on Line Replaceable Units vice entire components. This is base budget funding.

	r Approva ous Approj	Request		ON - PRIO			DoD Serial N FY 13-6	
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omponent Serial Number:			0	(mounts in Theu	esands of Dolla	urs)		
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Other Procurement, As Budget Activity 01: Tac Family of Medium Tacti	tical and S cal Veh (F	upport Veh MTV)	icles			-762,20	3	
	1,248	367,762	1,248	367,762	-374	-101,00	0 874	266,762
Proposals (ECPs) would base budget funding. Family of Heavy Tactica			to iruca i	трлочение	nta such a	s operation	onai energy.	I nis is
	1,534	54,983	1,534	54,983	-98	-30,76	8 1,436	24,215
rucks and an active prod Modification of In Svc E		91,754	1 1115 15 08	91,754	unding	-89,41	6	2,338
Explanation: Funds are a sbase budget funding.	available di	ue to progra	im delays	resulting in	slower th	nan proje	cted executi	on. This
Budget Activity 02: Con oint Combat Identificati	on Markin	ns and Elec g System	etronies E	quipment				
	7,038	8,961	7,038	8,961	-7,038	-8,949	9 -	12
Explanation: Funds are a	ıvailable dı	ie to progra	ım transiti	on to sustai	inment. T	his is ba	se budget fu	nding.
Explanation: Funds are a			ım transiti	on to sustai	inment. T	his is ba	se budget fu	nding.
				on to sustai 545,820		his is ba:		nding. 417,820

Subject: May 2013 Prior Appropriation Title: Varior						Do	D Serial Nu FY 13-0	
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omponent Serial Number:			(4	mounts in Thos	esands of Dolla	arsj		
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1	b	e	đ	e	ſ	2	h	i.
Joint Tactical Radio Syst	em 11,059	366,250	11,059	366,250		-74,000	11,059	292,250
Explanation: Funds are a strategy. This action alig budget funding.	ivailable d ns funding	ue to update to restruct	ed Airborn ure the AM	ne, Maritim MF program	ne Fixed S n with mi	tation (AM nimal impa	(F) radio process. This is	rogram base
Army Materiel Command	d (AMC) (108	Critical Item 24,601	is - OPA2 108	24,601	-29	-5,000	79	19,601
Explanation: Funds are a Reduction has minimal in Spider Apla Remote Con	npact on p					-8,031	uc Shop Si	24,334
Explanation: Funds are a AAO). Reduction result Reserve Ca/Miso GPF Ed	s in no im	ue to reduct pact to the p	ion in pla program.	This is bas	ity to mat e budget f	unding.		
	1,340	30,701	1,040	36,781		-11,900	1,540	24,881
Explanation: Funds are a pre-deployment training s budget funding.	vailable d support rec	ue to reduct juirements.	ion in qua Reductio	ntity requi n has mini	rement an mal impac	d comment of on progra	surate savii am. This is	ngs in base
Information System Secu	rity Progra	am-ISSP						
	2,469	43,897	2,469	43.897		-6,700	2,469	37.197
Explanation: Funds are a improvements that reduce reduced costs. Reduction	ed reliance	on field ser	rvice repre	esentatives	(FSR) and	d help desk	personnel	ng , which
Sentinel Mods	70	33,444	70	33,444		-5,000	70	28,444
Explanation: Funds are a Foe (IFF) kits. This is ba	vailable de se budget	ue to the de funding.	layed field	ling of Sen	tinel Mod	e 5 Identifi	eation Frie	end or

		Request				D	oD Serial No	70,070,000
Appropriation Title: Vario	us Approp	riations					FY 13-0 Includes T Ye	Fransfer
Component Serial Number:			6	Amounts in Tho	usands of Dol	lars)		201
	Program Base Reflecting Congressional Action		Program Previously Approved by Sec Def		Reprogramming Action		Revised	Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
A	h	¢	ď	e	f	g	h	i
Night Vision Devices	8,687	166,516	8,687	166,516		-7,000	8,687	159,510
Explanation: Funding is initiative, resulting in red	available d luced costs	lue to the F to the prog	rogram C gram. Thi	office's implies is base but	lementation	on of the B	etter Buyir	ng Power
Night Vision, Thermal W	pn Sight	82,162		82,162		-62,000	1.	20,16
Explanation: Funding is initiative, resulting in red Joint Battle Command - I	uced costs	to the prog	rogram O gram. Thi	ffice's imples is base but	lementation	on of the Boling.	etter Buyin	ng Power
Joint Battle Command - 1	1,032	141.385	1,032	141,385	-688	-79,000	344	62,38
			130		7	1.00	1557	- Contract
Explanation: Funds are a	heacons a	nd KGV-7	ogram no 2 encrypti	on devices	Curing dis	mounted u	ntetnerea t fundino	ablet
devices, vehicle mounted Mod of In-Svc Equip (LI			= ee.; p		11113131			68 40
Mod of In-Svc Equip (LI	.DR)	88,403		88,403		-20,000	un T	1000
	.DR)	88,403 support a	higher pri	88,403 ority requir	ement. R	-20,000	un T	1000
Mod of In-Sve Equip (LI Explanation: Funds are a	.DR) available to ould impact	88,403 support a	higher pri	88,403 ority requir	ement. R	-20,000	un T	68,403 ease mods 70,333
Mod of In-Sve Equip (LI Explanation: Funds are a by 115 systems which we	DR) available to build impact 1,642 available du	88,403 support a t 3 BCTs. 81,333 ne to the de	higher pri This is ba 1,642 ecision to	88,403 ority requir se budget fi 81,333	ement. R unding. -360	-20,000 eduction w -11,000	ould decre	ease mods
Mod of In-Svc Equip (LI Explanation: Funds are a by 115 systems which we Fire Support C2 Family Explanation: Funds are a	DR) available to build impact 1,642 available du his is base nning & Co	88,403 support a t 3 BCTs. 81,333 ne to the de budget fur	higher pri This is ba 1,642 ecision to eding.	88,403 ority requir se budget fi 81,333 delay a Tec	ement. R unding. -360	-20,000 eduction w -11,000 fresh effort	ould decre	70,333 ninimal
Mod of In-Svc Equip (LI Explanation: Funds are a by 115 systems which we Fire Support C2 Family Explanation: Funds are a impact to the program. T	DR) available to ould impact 1,642 available du his is base	88,403 support a t 3 BCTs. 81,333 ne to the de budget fur	higher pri This is ba 1,642 ecision to ading.	88,403 ority requir se budget fi 81,333	ement. R unding. -360	-20,000 eduction w -11,000	ould decre	70,333
Mod of In-Svc Equip (LI Explanation: Funds are a by 115 systems which we Fire Support C2 Family Explanation: Funds are a impact to the program. T	DR) available to ould impact 1,642 available du his is base nning & Co	88,403 support a t 3 BCTs. 81,333 ne to the de budget fur ontrol Sys 64,144	higher pri This is ba 1,642 ecision to ending.	88,403 ority requir se budget fi 81,333 delay a Tec 64,144	ement. Runding360 hnical Re	-20,000 eduction w -11,000 fresh effort -11,000	ould decre 1,282 and has m	70,333 ninimal
Mod of In-Sve Equip (LI Explanation: Funds are a by 115 systems which we Fire Support C2 Family Explanation: Funds are a impact to the program. T AIR & MSL Defense Pla Explanation: Funds are a	DR) available to ould impact 1,642 available du his is base nning & Co 12 available du	88,403 support a t 3 BCTs. 81,333 ne to the de budget fur ontrol Sys 64,144	higher pri This is ba 1,642 ecision to ending.	88,403 ority requir se budget fi 81,333 delay a Tec 64,144	ement. Runding360 hnical Re	-20,000 eduction w -11,000 fresh effort -11,000	ould decre 1,282 and has m	70,333 ninimal

Subject: May 2013 Prior Appropriation Title: Vario	The second second					- 1	DoD Serial No FY 13-0	
A Part Manager Control of the Contro							Includes T	
Component Serial Number:			6	Amounts in That	esands of Doll	ars)		
	Program Base Reflecting Congressional Action			Previously by Sec Def	Reprogramming Action		Revised	Program
Line Item	Quantity Amount		Quantity Amount	-	Quantity	Amount	Quantity	Amount
9	b	c	d	6	f	g	h	- 1
Reserve Component Auto	omation Sy	35,493		35,493		-2,600)	32,89
Explanation: Funds are a have a minimal impact to Budget Activity 03: Othe Training Devices, Nonsy	the progra er Support	am. This is	base bud	get funding	4-	, no todao		
	1,275	149,501	1,275	149,501		-12,000	1,275	137,50
				iture. This	is base in	oger run	ing.	
Robotic Combat Support Explanation: Funds are a requirement. This reduct Equipment fleet support.	System (R available to ion delays	29,106 support a	near-term	29,106 critical the	ater based	-4,000	riority OCO	
Robotic Combat Support Explanation: Funds are a requirement. This reduct	System (R wailable to ion delays This is ba	29,106 support a procureme se budget f	near-term nt of five unding.	29,106 critical the	ater based	-4,000	riority OCO ent Training	
Robotic Combat Support Explanation: Funds are a requirement. This reduct Equipment fleet support.	System (Revailable to ion delays This is based Eqpress 522 evailable to cheduled to	29,106 support a procureme se budget f at (EOD EC 29,024 support a o procure 2	near-term int of five funding. (PMT) 522 near-term 02 Future	29,106 critical the M160 Flail 29,024 critical the Radiograp	ater based s for Pre- -111 ater based hic System	-4,000 I higher p Deploym -11,891 I higher p ns in FY	riority OCO ent Training 411 riority OCO 2013, quant	17,133
Explanation: Funds are a requirement. This reduct Equipment fleet support. Explosive Ordnance Disput Explanation: Funds are a requirement. Currently so reduced to 111 systems, to	System (R available to ion delays This is ba sosal Eqpress 522 available to cheduled to hus delaying	29,106 support a procureme se budget f at (EOD EO 29,024 support a procure 2 ng fielding	near-term int of five funding. (PMT) 522 near-term 02 Future	29,106 critical the M160 Flail 29,024 critical the Radiograp	ater based s for Pre- -111 ater based hic System	-4,000 I higher p Deploym -11,891 I higher p ns in FY	riority OCO ent Training 411 riority OCO 2013, quanti remains at 6	17,13:

Unclassified REPROGRAMMING ACTION - PRIOR APPROVAL Page 18 of 54 Subject: May 2013 Prior Approval Request DoD Serial Number: FY 13-09 PA Appropriation Title: Various Appropriations Includes Transfer Yes omponent Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by See Def Quantity Amount Line Item Quantity Amount Quantity Amount Quantity Amount e. h g 228 Field Feeding Equipment 27,417 228 27,417 -115-13,100113 14,317 Explanation: Funds are available to support a near-term critical theater based higher priority OCO requirement. The Multi Temperature Refrigerated Container System (MTRCS) and the Assault Kitchen are funded in this line. This reduction would not procure 115 Multi-Temperature Refrigerator Container System (MTRCS); MTRCS will remain at minimum sustainment rate in FY 2013. This is base budget funding. Unmanned Ground Vehicle 311 31.937 311 31.937 -311 -25,000 6.937 Explanation: Funds are available to support a near-term critical theater based higher priority OCO requirement. The remaining program funds are available for fielding Brigade Combat Team (BCT#3) for Small Unmanned Ground Vehicle (SUGV) Increment I and Contractor Logistics Support (CLS) for BCTs 1,2, and 3. This is base budget funding. Research, Development, Test, and Evaluation, Army, 13/14 -5,900Budget Activity 05: System Development and Demonstration PE 0604601A Infantry Support Weapons 90,445 90,445 -5,90084,545 Explanation: Funds are available to support a near-term critical theater based higher priority OCO requirement. Reduction calculated to minimize operational impact to the deployed and next-to-deploy force while sustaining as much of the program's integrity (industrial base and acquisition infrastructure) given other available resources and current fiscal constraints. This is base budget funding. NAVY DECREASES: -986,075 Military Personnel, Navy, 13/13 -217,000 Budget Activity 01: Pay and Allowances of Officers 7,770,040 7,770,040 7,695,040 -75.000Explanation: Funds are available as follows: \$-53.0 million due to a projected decrease of 281 officer average strength from the budgeted average strength of 53,633. Funding includes \$51.0 million from base pay, retired pay accrual, social security tax, and allowances. Additionally, incentive pays are slightly lower than planned resulting in a \$2.0 million asset. This is base budget funding. · \$-22.0 million due to the mobilization of 151 fewer reserve officers than planned. This is

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Title IX OCO budget funding.

Subject: May 2013 Prior						D	PoD Serial N FY 13-	
Appropriation Title: Vario	us Approp	oriations					Includes Ye	Transfer
Component Serial Number:			- 6	Amounts in The	ousands of Doll	ars)		
	Program Base Reflecting Congressional Action		Program Previously Approved by Sec Def		Reprogramming Action		Revised	d Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
1	b	c	d	e	f	g	h	I.
Explanation: Funds are a S-50.0 million du 3.7 percent budge number of enliste S-70.0 million du	available as ie to a decre eted to 2.9 j ed personne ie to the mo	17,34 s follows: ease in the percent act of receiving	Basic Alletual (\$27 ng BAH (\$2 of 550 fev	nillion), an 23.0 million wer reserve	r Housing (nd due to a n). This is e enlisted p	slight deci base budg ersonnel ti	lation rate rease in the get funding han planne	ed.
Funding includes addition, special p \$31.0 million. Th Budget Activity 04: Sub	pays are ex his is Title	ecuting lo IX OCO b	ower than poudget fund	lanned res	ulting in ar	-8,000	another	1,197,281
Explanation: Funds are a This is base budget fundi Budget Activity 05: Peri	ing.				ue to lower	r than plan	ned food c	osts.
The state of the s		972,694		972,694	é	-14,000	É	958,694
Explanation: Funds are a resulting from underexec	available du aution of av	ue to appro erage stre	oximately angth. This	5,700 fewe is base bu	er training i idget fundi	moves that	n planned	
Military Personnel, Ma Budget Activity 02: Pay			Enlisted			-80,000		
		9,484,329	The state of the s	9,484,329		-66,000		9,418,329
Explanation: Funding is from the President's Bud (2,301 average strength) budgeted to 2.4% actual (Budget Activity 04: Sub	lget 2013 re and a reduc (\$3 million	equest of 3 ction in the i). This is Enlisted P	3,363 avera e Basic All Title IX O Personnel	age strengtl lowance fo ICO budge	h and the cor Housing t funding.	urrent exe (BAH) int	cution fore flation fron	ecast n 4.0%
		784,456		784,456	Š	-7,600		776,856
Explanation: Funding is the President's Budget 20	available d	lue to a dec	crease in re	eserve mot	bilizations the current	(-1,062 av	erage stren	igth) from

UNCLASSIFIED

Appropriations gram Base Reflecting ongressional Action assity Amount b c ease in the Basic a 1.1% inflation rat filitary Personnel	Program Approved Quantity d Allowance	Imounts in The Previously by Sec Def Amount		ars) ming Action	d The Sale	ransfer
b case in the Basic All Inflation rate	Program Approved Quantity d Allowance	Previously by Sec Def Amount	Reprogram	ming Action	Revised	
b case in the Basic All Inflation rate	Program Approved Quantity d Allowance	Previously by Sec Def Amount	Reprogram	ming Action	d The Sale	Program
b case in the Basic All Inflation rate	Approved Quantity d Allowance	by Sec Def Amount e	TALES CALL	10.00	d The Sale	Program
b ¢ case in the Basic . 1.1% inflation rat filitary Personnel	d Allowance	*	Quantity	Amount	The second secon	
ease in the Basic . 1.1% inflation rat	Allowance				Quantity	Amount
1.1% inflation rat	Allowance te (\$1.3 mi	the of the bearing	10.	g	h	1
3/13 Component Trai 1,917,811	er than anti	Support 1,917,811	ng requiren	-3,00 -3,00	nts. This is 1000000000000000000000000000000000	1,914,811 CO
e, Marine Corps	s, 13/13			-217,00	<u>o</u>	
4,887,012		4,887,012		-217,00	0 4	4,670,012
ng Freedom. Red of deployed force sonal protective	leployment es (e.g. uni	of personr t training, i	nel and retr intermedia	rograde of te and or	of equipment ganizational	has
v. 13/15 ation of Aircraft				-13,42	0	
49,937		49,937		-10,47	0	39,467
- The same of the	3/13 Component Tra 1,917,811 lable because formearly 6,300 man e, Marine Corponer Forces 4,887,012 lable due to the region of deployed force resonal protective v, 13/15 ation of Aircraft	3/13 Component Training and S 1,917,811 lable because forecasted spenearly 6,300 mandays less the Marine Corps, 13/13 ng Forces 4,887,012 lable due to the reduction in greedom. Redeployment of deployed forces (e.g. unitsonal protective equipment. y, 13/15 ation of Aircraft	2/13 Component Training and Support 1,917,811 1,917,811 Inable because forecasted special training mearly 6,300 mandays less than original te, Marine Corps, 13/13 The Forces 4,887,012 4,887,012 Inable due to the reduction in operational and Freedom. Redeployment of persons of deployed forces (e.g. unit training, it is sonal protective equipment, and fuel). 1,917,811	2/13 Component Training and Support 1,917,811 Inhabite because forecasted special training requirementarily 6,300 mandays less than originally estimates e, Marine Corps, 13/13 ng Forces 4,887,012 Inhabite due to the reduction in operational tempo of the freedom. Redeployment of personnel and retroof deployed forces (e.g. unit training, intermedial sonal protective equipment, and fuel). This is Tivy, 13/15 ation of Aircraft	2/13/13 2 Component Training and Support 1,917,811 1,917,811 1,917,811 -3,00 Itable because forecasted special training requirements in mearly 6,300 mandays less than originally estimated. This is Forces 4,887,012 4	component Training and Support 1,917,811 1,917,811 1,917,811 -3,000 Iable because forecasted special training requirements in support of Onearly 6,300 mandays less than originally estimated. This is Title IX of the composition of the compos

Subject: May 2013 Prior	THE RESERVE OF THE PARTY OF THE	ACCOUNT OF THE PARTY OF THE PAR				Do	D Serial Nu FY 13-0	2000
appropriation Title: Vario	us Approp	riations					Includes T	
							Yes	
Component Serial Number:			u	mounts in The	ousands of Dolla	us)		
	Program Bas Congression		Program I Approved	Previously by Sec Def	Reprogram	ming Action	Revised	Program
Line Item	Quantity	Amou≡t	Quantity	Amount	Quantity	Amount	Quantity	Amount
	b	c	d	c	ſ	2	h	1
Common Avionics Chan	iges	93,153		93,153		-570		92,583
Explanation: Funds are a Force Situational Awares priority requirements. To	ness are no his is Title	longer req IX OCO b	quired. Un oudget fund	obligated ling.				
Budget Activity 07: Airc		1.50 300 400 1000	ent and Fa	The state of the s		2 200		201 104
Common Ground Equips	ment	383,575		383,575		-2,380		381,195
Weapons Procurement. Budget Activity 02: Oth		The state of		61.510		-19,024		52 511
Aerial Targets		61,518		61,518	ić.	-8,000		53,518
Explanation: Funds are due to delays in the deve			A 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	CONTRACTOR SECTION SEC	COLUMN TO SERVICE AND ADDRESS OF THE PARTY O	ST) procur	ement bein	g delaye
Hellfire		91,501		91,501		-11,024		80,477
Explanation: Funds are a Procurement will be reduced higher priority requirement	uced by app	proximatel	y 158 in F	Y 2013. U	Inobligated			o suppor
Procurement of Ammu Budget Activity 01: Pro-	curement o	f Ammuni				-111,089		
General Purpose Bombs		44,042		44,042		-16,630		27,412
Explanation: Funds are fuzes. Unobligated fund funding.				-		The second secon		
Airborne Rockets, All Ty	ypes	134,975		134,975		-57,620		77,355
Explanation: Funds are a WTU-1/B inert Warhead				Control of the Contro			A TANK TO SEE SEE SEE SEE SEE SEE SEE SEE SEE SE	Street, Street

Subject: May 2013 Prior Appropriation Title: Vario	Approva						DoD Serial No FY 13-0	
		************					Includes T	
Component Serial Number:			(4	mounts in The	ousands of Doll	ars)		
		se Reflecting	Program I		Reprogram	ming Action	Revised	Program
Line Item	Quantity	Amount	Approved Quantity	Amount	Quantity		O di	
Line Hem	b	E	d	Amount.	Quantity	Amount	- Warren	Amount
Control (G&C) Sections.	Unobliga	100			net bloboe s	g	h	2771.5. 7
Title IX OCO budget fun	iding.	ned runus a	are availab	e to suppo	ort nigher j	morny r	equirements.	I his is
Machine Gun Ammunitio	on	41,766		41,766		-19,86	13	21,903
Air Expendable Counterr		78,536		78,536		-5,65		72,885
Explanation: Funds are a self-protection devices us requirements. This is Tit	sed in thea	ter. Unobl	igated fund	ong term r Is are avai	eset for va lable to su	rious typ pport hig	es of counter ther priority	rmeasure
Other Ship Gun Ammuni	tion	36,716		36,716		-53	2	36,184
Explanation: Funds are a expended in theater. Und IX OCO budget funding.	bligated f	ue to the do unds are av	eferral of le vailable to	ong term r support his	eset of 11, gher priori	976 40M ty requir	IM grenade c ements. This	artridges s is Title
Small Arms and Landing	Party Am	mo 66,158		66,158		-2,64	3	63,515
Explanation: Funds are a and 9MM cartridges experequirements. This is Tit	ended in th	eater. Und	bligated fu	ong term re inds are av	eset for .50 vailable to) caliber, support l	5.56MM, 7. higher priorit	62MM y
Pyrotechnic and Demoliti	ion	13,498		13,498		-2,32	2	11,176
Explanation: Funds are a fuze igniters, detonation of support higher priority re-	cords and l	plasting cap	os expende	d in theate	r. Unoblis	molition gated fur	charges, blas ids are availa	sting fuzes ble to
Ammunition Less Than \$	5 Million	10,424		10,424		-5,82	8	4,596
Explanation: Funds are a parachute flares. Unoblig OCO budget funding.	vailable di gated fund:	ue to defer s are availa	al of long ble to supp	erm reset ort higher	of approxi priority re	mately 3 quireme	3700 LUU-19 nts. This is	aircraft Fitle IX

Subject: May 2013 Prior Appropriation Title: Vario							POD Serial No FY 13-0	
Appropriation ritie: Vario	us Approj	priations					Includes T	ransfer
Component Serial Number:			- 6	mounts in The	ousands of Doll	ars)		
The second		se Reflecting anal Action	Program Approved	Previously by Sec Def	Reprogram	ming Action	Revised	Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
.0	b	C	d	e	ı	E	h	i
Other Procurement, Na		-	A SE	37		-111,535		
Budget Activity 02: Con	nmunicatio	Co. 741 CH 174 CA	tronics Equ	The second secon		V-Su-		Section
AN/SLQ-32		89,270		89,270		-9,000	h .	80,270
Explanation: Funds are a Electronic Warfare Imprefunding.	ovement P	rogram (SI	EWIP) Blo	ck 2 and F	Block 1B3	contracts.	This is bas	e budget
Items Less than \$5 Millio	on	74,355		74,355		-10,000		64,355
Dual Band Radar. This i Information Systems Sec			<u>.</u>	142,193		-5,000		137,193
						2.8(07/7		THE CALL OF
Explanation: Funds are a communication security/	rvailable to crypto mod	support h lernization	igher prior device pro	ity require curement	ments due s. This is l	to undere base budge	xecution of et funding.	
Budget Activity 03: Avia	ation Supp	ort Equipm	nent					
Expeditionary Airfields		66,878		66,878		-28,037		38,841
Explanation: Funds are a have been replenished by AM-2 matting is required FY 2013 OCO funding w to support higher priority	matting re I to be pure ill satisfy	eturning fro chased in F the current	om Afghan Y 2013. (USMC m	istan soon Quantities atting requ	er than exp to be procu irement. I	pected; the gred with the Unobligate	refore, less the remaining	USMC
Budget Activity 05: Civi	l Engineer	ing Suppor	rt Fauinme	nt				
Passenger Carrying Vehic		11,059	Legerphik	11,059		-3,901		7,158
Explanation: Funds are a other 4x4 vehicles for Ca funds are available to sup	mp Lemm	onier and N	Vaval Supp	ort Activi	ty (NSA) I	Bahrain, U	Inobligated	i 54

Subject: May 2013 Prior Appropriation Title: Vario	Approval	Request			OR APPR		DoD Serial No FY 13-0	
							Includes 7	TENCONSTRUCT.
Component Serial Number:			(4	imounts in The	ousands of Dolla	ars)		
	Program Bar	se Reflecting		Previously	Reprogram	ming Action	Revised	Program
Line Item	Congressio	Amount	Approved Quantity	by Sec Def Amount	Quantity	Amount	Quantity	Amount
a a	b	c	d	e	1	R.	h	Amount
General Purpose Trucks	Purpose Trucks 4,177		4,177		-852	-	3,325	
for Camp Lemmonier for can be managed by incre- future budget requests. I Title IX OCO budget fur	eased maint Unobligated iding.	enance of of funds are	existing ve	hicles unt	il new vehi	cles can b	e programi	med in
Construction and Mainte	nance Equi	pment 11,128		11,128		-2,436		8,692
Explanation: Funds are vehicles, and one wheel- beyond serviceable life. until new equipment can	mounted or This reduc	rane for Ca tion can be	mp Lemm managed	onier for r by increas	eplacement sed mainter	t of existi nance of e	ng equipme	ent that is ipment
vehicles, and one wheel- beyond serviceable life. until new equipment can support higher priority re Fire Fighting Equipment Explanation: Funds are a trucks, and 2 structural fi	mounted or This reduction be program equirements available di fre trucks for	rane for Ca tion can be nmed in a t s. This is T 18,331 ue to cance or Camp Le	mp Lemm managed future budg fitle IX Of fitle IX of fitle in of p	onier for r by increas get reques CO budget 18,331 procureme and NSA	replacement sed mainter t. Unobligation funding. ent of 4 airc Bahrain. U	t of existinance of eated fund: -908 traft fire to	ng equipme existing equ s are availal rucks, 2 HA	ent that is ipment ble to 17,423
vehicles, and one wheel- beyond serviceable life, until new equipment can support higher priority re Fire Fighting Equipment Explanation: Funds are trucks, and 2 structural fi to support higher priority	mounted or This reduction be program equirements available di fre trucks for	rane for Ca tion can be nmed in a t s. This is T 18,331 ue to cance or Camp Le nts. This i	mp Lemm managed future budg fitle IX Of fitle IX of fitle in of p	onier for r by increas get reques CO budget 18,331 procureme and NSA OCO budget	replacement sed mainter t. Unobligation funding. ant of 4 airc Bahrain. Unget funding	t of existinance of eated fund: -908 traft fire to	ng equipme existing equ s are availal rucks, 2 HA ed funds are	ent that is ipment ble to 17,423
vehicles, and one wheel- beyond serviceable life. until new equipment can support higher priority re Fire Fighting Equipment Explanation: Funds are a trucks, and 2 structural fi	mounted or This reduce be program equirements available do requirements available do Navy's MI	rane for Ca tion can be nmed in a 1 s. This is 1 18,331 ue to cance or Camp La nts. This i 28,724 ue to cance RAP family	mp Lemmer managed future budgettle IX Of the I	onier for r by increas get reques CO budget 18,331 procureme and NSA OCO budg 28,724 procureme es, Unobl	replacement sed mainter t. Unobligation funding. ant of 4 airc Bahrain. Uget funding int of safety igated fund	-908 traft fire to Jnobligate -13,394	ng equipme existing equ s are availal rucks, 2 HA ed funds are	ipment ble to 17,423 AZMAT available 15,330
vehicles, and one wheel- beyond serviceable life. until new equipment can support higher priority re Fire Fighting Equipment Explanation: Funds are a trucks, and 2 structural fi to support higher priority Tactical Vehicles Explanation: Funds are a improvements across the	mounted or This reduce be program equirements available do requirements available do Navy's MI	rane for Ca tion can be nmed in a 1 s. This is 1 18,331 ue to cance or Camp La nts. This i 28,724 ue to cance RAP family	mp Lemmer managed future budgettle IX Of the I	onier for r by increas get reques CO budget 18,331 procureme and NSA OCO budg 28,724 procureme es, Unobl	replacement sed mainter t. Unobligation funding. ant of 4 airc Bahrain. Uget funding int of safety igated fund	-908 traft fire to Jnobligate -13,394	ng equipme existing equ s are availal rucks, 2 HA ed funds are ivability ilable to sup	ipment ble to 17,423 AZMAT available 15,330

Subject: May 2013 Prior Appropriation Title: Vario						D	oD Serial No FY 13-0	CARRELL STORY
		E.Trichenouse					Includes T	Fransfer
Component Serial Number:					ousands of Dolls	arsj		
	Program Bas Congressio	se Reflecting		Previously by Sec Def	Reprogram	uning Action	Revised	Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
	b	•	d	e	r	E	h	- 1
Budget Activity 06: Sup Materials Handling Equi	pment	15,204		15,204		-5,000		10,204
Explanation: Funds are a priority requirements. The Budget Activity 07: Pers C4ISR Equipment Explanation: Funds are a	sonnel and	Command 7,344 ue to cance	Support E	Equipment 7,344 the Maritir	me Exnedit	-3,000	curity Force	4,344
system upgrades and Moi time buy. Unobligated for budget funding. Physical Security Equipm	bile Ashore unds are av	e Support	Terminal ()	MAST) pr	ocurement ty requirem	for NECC	units Thi	is is a one.
Explanation: Funds are a damaged/destroyed quant This requirement will me budget requests. Unoblig OCO budget funding.	tities and vi erge with the gated funds	arious pers ne baseline	sonal prote requireme	ective equip ent for these	pment for N e assets and	Navy expect d can be or	ditionary for	orces.
Physical Security Equipm	ient	186,472		179,840		-23,000		156,840
Explanation: Funds are a priority requirements. Th	vailable du ús is base t	ie to slow o oudget fund	execution, ding.	making th	ese funds a	ivailable to	support hi	igher
Procurement, Marine C Budget Activity 02: Wea	orps, 13/15 pons and C	<u>5</u> Sombat Ve	hicles			-80,000		
LAV PIP		55,342		55,342		-23,000		32,342
Explanation: Funds are a base budget funding.	vailable to	support hi	gher priori	ty requirer	ments due t	o program	i delay. Th	is is
Budget Activity 03: Guid Follow On to SMAW (FO	ed Missile (TS)	s and Equi 19,650	pment	19,650		-12,000		7,650
Explanation: Funds are as Multipurpose Assault Wes	vailable to	support hi	gher priori	ty requirer	ments due t	o Shoulde	r-Launched	i

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Appropriation Title: Vario	Approval us Approp	Control of the Contro				D	oD Serial N FY 13-0	CONTRACTOR OF STREET
							Includes 7	
omponent Serial Number:			6	lmounts in The	usands of Dolla	irs)		
	Program Bas Congressio			Previously by Sec Def	Reprogram	ming Action	Revised	l Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
1	b	c	d	e	r	- 8	h	- 1
Budget Activity 05: Sup Family of Tactical Traile Explanation: Funds are a	rs available to	55,8 support h	igher prior	55,802	ments due	-19,000 to the car	cellation o	36,802 f the
Medium Tactical Vehicle	Replacen	ent (MTV	R) require	ment. Thi	s is base bu	adget fund	ling.	0.000
Budget Activity 06: Eng	incer and (Other Equi	pment					
EOD Systems	4.VO-0032-00-0	346,357	aprinters and its	346,357		-26,000		320,357
Explanation: Funds are a								
Research, Development Budget Activity 04: Adv PE 0603582N Combat Sy	anced Con	nponent D	on, Navy, 1 evelopmen	13/14 at & Protot	ypes	-134,007		
rE 0003382N Combat Sy	ystem integ	50,551		50,551		-10,000		40,551
		20,00,		- N7547-47-3		10,000		40,551
Explanation: Funds are a	vailable to	support h	igher prior	ity require	ments. Th	is is base	budget fun	ding.
PE 0603658N Cooperativ	ve Engager	nent						
a an artistical transfer a function of the party of the p	0.0							
i i odoboboti Cooperati		56,512		56,512		-10,000		46,512
Explanation: Funds are a improvements associated	with large	support h	levelopme	ity require	ments due	to the unc	lerexecutio r Joint and	46,512 n of Foreign
Explanation: Funds are a improvements associated Military Sales (FMS) par PE 0603746N RETRACT	with large tners. This	support h network of is base by	levelopme	ity require nt and syst ing.	ments due em modific	to the unc	lerexecutio Joint and	n of
Explanation: Funds are a improvements associated Military Sales (FMS) par	with large tners. This	support h	levelopme	ity require	ments due em modific	to the unc	lerexecutio Joint and	n of

Subject: May 2013 Prior Appropriation Title: Vario						D	oD Serial No FY 13-0	
							Includes T	
omponent Serial Number:			0	Immunts in The	susands of Doll	ars)		
	Program Bas Congressio	e Reflecting nal Action		Previously by Sec Def	Reprogram	ming Action	Revised	Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
	ь	¢	d	e	f	2	h	1
Budget Activity 05: Sys PE 0604215N Standards	Developm	74,988	ű.	74,988		-10,000		64,988
Explanation: Funds are a Standard Avionics capab This is base budget fund	ulities, Wea	support h aponeering	igher prior and Store	ity require Planning	ments due (WASP), a	to undere: ind Calibra	xecution of tion Stand	the ards.
PE 0604280N Joint Tact	ical Radio	- M		272 100				222000
		267,480		267,480		-50,000		217,480
Maritime Fixed Station (PE 0604771N Medical D				43,880		-1,600		42,280
Explanation: Funds are a tool for modeling patient Database (EMED), which overseas contingency operated by the systems. It will can be effort projects are funded requirements. This is Tit Budget Activity 06: Mark 10605866 (N. N. J.	flow. It was a data recrations. It cel evaluation across the le IX OCO	ill cancel p epository i will cance on of the e FYDP. U budget fur upport	planned up for medica I validatio ffectivene nobligated nding.	dates of th I research n of the Hi ss of certai funds are	e CTR Exp related to r uman Surre in non-leth	peditionary military pe ogate prote al weapon	Medical I rsonnel inj type for co	Encounter ured in ounter-
PE 0605866N Navy Spac	e & Electro	9,779	re (SEW)	Support 9,779		-2,664		7,115
Explanation: Funds are a	vailable du	e to the de	ferral of de	evelonmen	t to evnan	d affort on	d anhone on	

omponent Serial Number:							Includes T	
							1.0	S
	The second secon			A Dall Update Charles and Ch	ousands of Dolla	-		
THE PROPERTY OF THE PARTY OF TH	Program Bas Congressio	nal Action		Previously by Sec Def	Reprogrami	ming Action	Revised	Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
B 1 1 1 1 1 00 0	b	c	d	t	ſ	Œ	h	- 1
Budget Activity 07: Ope								
PE 0101221N Strategic S	Submarine		is System	- N. W. W. C. S. S. C. C. C. C.				
		105,892		105,892		-3,000		102,892
Explanation: Funds are a Department of Energy/Na	ational Nuc	clear Secur	ity Admin	istration (?	NNSA). T	ram sched his is base	ule with budget fur	
PE 0204136N F/A-18 Sq	uadrons	169,299		169,299		-43		169,256
Explanation: Funds are a the F/A improvements an and solutions to Advance oudget funding.	d F/A-18 I d Electron	Radar Upg ic Attack (rade progra	ams includ	ling enhanc	ed weapon	ns improve	ments
PE 0205633N Aviation Ir	mproveme							
		89,157		89,157		-10,000		79,15
he Power and Propulsion Support System (eCASS) AERMIP), and Aircraft I PE 0206313M Marine Co	, Aircraft I Handling a	Equipment nd Service	Reliability Equipment	/Maintain	ability Imp	rovement	Program	
Explanation: Funds are a and Control System (CAC	vailable to 22S) contra	support hi	gher priori rings. This	ty requires is base bu	ments due 1 udget fundi	to a Comm	non Aviatio	on
E 0206623M MC Groun	d Combat	Support A	rms System	ne				
	- STITULE	167,693	and of sici	167,693		-7,000		160,693
Explanation: Funds are aversonnel Carrier (MPC)	vailable to requirement	support hi	gher priori base budg	ty requirer	ments due t	-1836-20	d Marine	100,07-

REPROGRAMMING ACTION - PRIOR APPROVAL Unclassified Page 29 of 54 Subject: May 2013 Prior Approval Request DoD Serial Number: Appropriation Title: Various Appropriations FY 13-09 PA Includes Transfer Yes Component Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by See Def Quantity Amount Quantity Line Item Amount Quantity Amount Quantity Amount e h AIR FORCE DECREASES: -970,414 Military Personnel, Air Force, 13/13 -135,257Budget Activity 01: Pay and Allowances of Officers 9,322,998 9.322.998 -83,857 9,239,141 Explanation: Funds are available as follows: \$-79.057 million due to reduced Title I average strength requirements and rate variations associated with Basic Allowance for Subsistence, Basic Allowance for Housing, and grade mix (\$14.050 million). Active Air Force budgeted for 66,623 average strength. The revised requirement is 66,192, a decrease of 431 average strength. This is base budget funding. · \$-4.8 million due to reduced Basic Allowance for Housing requirements as a result of changes to the Military Family Housing privatization schedule. Privatization of the Continental (Eglin Air Force Base (AFB), Hulbert AFB, Edwards AFB, McConnell AFB, Eielson AFB, and Seymour Johnson AFB) and Northern Groups (Minot AFB, Mountain Home AFB, Cavalier AFB, Grand Forks AFB, Cannon AFB, and Ellsworth AFB) now project to award in June and August respectively. This is base budget funding. Budget Activity 02: Pay and Allowances of Enlisted Personnel 17. 274.144 17,274,144 -51,400 17,222,744 Explanation: Funds are available as follows: \$-27.4 million due to reduced Title I average strength requirements. Active Air Force budgeted for 265,557 average strength. The revised requirement is 265,206, a decrease of 351 average strength. This is base budget funding. \$-24.0 million due to reduced Basic Allowance for Housing requirements as a result of changes to the Military Family Housing privatization schedule. Privatization of the Continental (Eglin AFB, Hulbert AFB, Edwards AFB, McConnell AFB, Eielson AFB, and Seymour Johnson AFB) and Northern Groups (Minot AFB, Mountain Home AFB, Cavalier AFB, Grand Forks AFB, Cannon AFB, and Ellsworth AFB) now project to award in June and August, respectively. This is base budget funding. Aircraft Procurement, Air Force, 13/15 -283,055 Budget Activity 02: Airlift Aircraft MC-130 Recap 500,866 500,866 -36,000464,866

Explanation: Funds are being made available from Support Equipment and Initial Spares for higher priorities in the Operation and Maintenance readiness account. This is base budget funding.

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Subject: May 2013 Prior Appropriation Title: Vario		The second secon				-	DoD Serial N FY 13-	
							Includes Ye	
Component Serial Number:				tmounts in Tho	usands of Dolla	ars)		
	Program Ba Congressio			Previously by Sec Def	Reprogram	ming Action	n Revised	1 Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
1	b	£	ď	t	ľ	g	h	1
HC-130 Recap	3	278,212	3	278,212	-	-14,72	25 3	263,487
Explanation: Funds are l in the Operation and Mai Budget Activity 04: Oth	intenance r	eadiness a	from suppecount. T	oort equipm his is base l	ent and in budget fun	itial spa ding.	res for highe	r priorities
Target Drones	15	129,866	15	129,866		-9,16	3 15	120,703
Budget Activity 05: Mod B-2A Explanation: Funds are a		82,296		82,296	Adaptable	-4,86		77,432 ite. This is
base budget funding. B-1B		140.756		140.750			-	
2-1D		149,756		149,756		-13,53	3	136,223
Explanation: Funds are a contract and revised insta	available di allation sch	ue to negot edule. Thi	iated savi	ngs from In oudget fund	ertial Nav ling.	igation S	System produ	uction
C-17A		205,079		205,079		-9,20	0	195,879
Explanation: Funds are a priority requirements. The	ivailable di nis is base	ue to slow budget fun	execution, ding.	making the	ese funds :	available	e to support l	nigher
C-12		1,876		1,876		-1,00	0	876
Explanation: Funds are a Service Bulletins. This is	ivailable di s base budį	ue to less the get funding	han anticiţ	oated requir	rements fo	r C-12 I	ow Cost Mo	ds and
VC-25A Mod		11,185		11,185		-10,50	0	685
Explanation: Funds are a flight testing for the AMI budget funding.	vailable in modificat	the VC-2: tion kit, wh	5 Avionics nich is dela	Moderniza	ation Progression	ram (AN t acquisi	MP) due to contion. This is	ontinued s base

Subject: May 2013 Prior Appropriation Title: Vario						I	DoD Serial No FY 13-0	
							Includes 7	
Component Serial Number:			14	lmounts in The	ucsands of Dolls	irs)		
	Program Bas Congressio			Previously by Sec Def	Reprogram	ming Action	Revised	Program.
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
4	b	€.	d	e	· f		h	i
C-130		79,253		79,253		-33,000	0	46,253
Explanation: Funds are a requirements to prior year	available di ir funds. T	ue to execu his is base	ition re-ph budget fui	asing of F nding.	Y 2013 C-	130 Cente	er Wing Bo	X.
C-130J Mods		70,555		70,555		-9,095		61,460
Explanation: Funds are a by avoiding the simultan 8.1) with the combination This is base budget fundi	eous suppo n of Block	rt of three	separate a	ircraft con	figurations	(Block 6	Block 7 ar	nd Block
C-135		46,707		46,707		-4,518		42,189
Explanation: Funds are a prior year funds. This is	ivailable di base budge	ue to execu et funding.	ition re-ph	asing of V	isual Syste	m Replac	ement requ	irements to
F-15		210,878		210,878		-13,984		196,864
Explanation: Funds are a and Maintenance reading	svailable du ss accounts	ue to defen s. This is b	ment of reco	quirements t funding.	to suppor	t higher p	riorities in (Operation
H-60		26,227		26,227		-3,064		23,163
Explanation: Funds are a base budget funding.	wailable du	ie to antici	pated nego	tiated savi	ings in H-6	0 modific	ation effort	s. This is
MQ-9 Mods		192,360		192,360		-72,609		119,751
Explanation: Funds are a retrofit in response to cha	vailable du nges in req	e to a revi uirements.	sed Groun This is b	d Control : ase budget	Station retr funding.	ofit strate	gy that re-p	hased
Budget Activity 07: Airc	raft Suppo	rt Equipme	ent and Fac	ilities				
C-17A	45	181,703	and I th	181,703		-36,800		144,903
Explanation: Funds are a	vailable du	e to slow a	execution	makino the	ese finde e	wailable t	o cumpart h	igher

Subject: May 2013 Prior Appropriation Title: Varior						D	oD Serial N FY 13-	
							Includes Ye	
omponent Serial Number:				(Amounts in Thou	isands of Doll	ars)		
	Program Base Congression	Reflecting al Action		Previously d by Sec Def	Reprogram	ming Action	Revised	i Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
8	b	E,	d	e	f	8	h	1
Other Production Charge		871,792		871,792		-11,000		860,792
Explanation: Funds are a requirements. Specific de	ivailable du etails are cl	e to slow assified ar	execution ad will be	n making the provided se	m availab parately.	le for high This is ba	er priority se budget	funding.
Missile Procurement, A Budget Activity 01: Ball Ballistic Missiles Replace	istic Missil	es				<u>-78,922</u>		
	and and an	56,906		56,906		-31,651		25,255
Explanation: Funds are a Vehicle (RS/RV) depot so Budget Activity 02: Other	upport equi r Missiles	pment. Ti	nis is bas	e budget fun	ding.			
JASSM	157	240,399	157	240,399	-15	-9,890	142	230,50
Explanation: Funds are a Funding supports other hi	gher priori	ty requirer	nents. T	his is base b	udget fun	minimum ding.	sustainin	g rate.
Sidewinder (AIM-9X)	164	81,550	164	81,550	-20	-9,200	144	72,350
Explanation: Funds are a Funding supports other hi	vailable by gher priori	constraini ty requirer	ng the F	Y 2013 quan his is base b	tity to the udget fund	minimum ding.	sustaininį	g rate.
Budget Activity 05: Other Def Meteorological Sat P		89,022		89,022		-9,781		79,241
Explanation: Funds are a due to technology challen	vailable du ges. This i	e to delays s base bud	in the F	-20 satellite ing.	Service L	ife Extens	ion Progra	m (SLEP)
Evolved Expendable Lau	nch Vehicle	(Space) 805,250		805,250		-18,400		706 050
Explanation: Funds are a	vailable du	e to slow e	xecution		se funds a	The second of th	o support l	786,850 nigher
priority requirements. Th	is is base b	udget func	ing.					

Subject: May 2013 Prior Appropriation Title: Vario	THE RESERVE THE PROPERTY OF THE PARTY OF THE						DoD Serial No FY 13-0	
	TF-SI						Includes 7	Fransfer
Component Serial Number:				lmounts in The	ousunds of Dolle	trs)		
	Program Bas Congressio	e Reflecting	U. 100 March 100.00	Previously by Sec Def	Reprogram	ming Actio	n Revised	l Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amoun	t Quantity	Amount
1	b	· e	d	.0	f	g	b	i
Other Procurement, Ai Budget Activity 02: Veh						-144,97	72	
Medium Tactical Vehicle		40,557		40,557		-17,00	00	23,557
Explanation: Funds are a requirements. This is bar	available di se budget f	ue to slow unding.	execution	and are th	erefore, av	ailable f	or higher pri	ority
Budget Activity 03: Elec	tronics and	Telecom	munication	s Equipm	ent			
COMSEC Equipment		166,559		166,559		-70,00	00	96,559
 \$-31.1 million du and Crypto progra General Information Technology 	ams. This	is base but	lget fundir	80,900		-24,80		56,100
Explanation: Funds are a 6 month slip to contract a	wailable in ward. Thi	the Air Fo	orce Integr udget fund	ated Perso ing.	nnel and P	ay Syste	em (AF-IPPS	100,000
Information Transport		52,464		52,464		-14,43	0	38,034
Explanation: Funds are a requirements. This is base	e budget fu	nding.				le for hi	gher priority	
Budget Activity 04: Othe Night Vision Goggles	Dasc Ma	23,595	and Suppe	23,595		-12,04	2	11,553
Explanation: Funds are a because it did not meet us Groundcrew/Aircrew gog	ser-defined	operation	al requiren	ents. The	ght Vision (remaining	Cueing a funds i	and Display p n this line are	orogram e for
Special Update Program		479,446		479,446		-6,70	0	472,746
Explanation: Funds are a requirements. Details are	vailable du classified	e to slow of	execution is provided	making the separately	em availabl	e for hip ase bud	gher priority get funding.	

Subject: May 2013 Prior	Approval	Request				D	oD Serial Nu	Page 34 of 5 imber:
Appropriation Title: Vario	us Approp	riations					FY 13-0	9 PA
							Includes T Ye	A STATE OF THE STA
Component Serial Number:			6	mounts in The	nusands of Doll	ars)		
	Program Bas Congression	e Reflecting		Previously	Reprogram	ming Action	Revised	Program
Line Item	Quantity	Amount	Quantity	by Sec Def Amount	Quantity	Amount	Quantity	Amount
#	h	c	d	e	f	g	h	i
Research, Development	Test, and	Evaluati	on Air Fo	rce 13/14		-328,208		,
Budget Activity 03: Adv	anced Tecl	hnology D	evelonmen	nt		-320,200		
PE 0603112F Advanced	Materials f	or Weapon	n Systems	AL.				
1,11,11,11,11,11,11,11,11,11,11,11,11,1	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	60,890		60,890		-11,830		49.06
		20122		00,000		-11,000		49,00
base program funds to co budget funding.	ver this rec	luirement.	This is a	congressio	nal specia	l interest i	tem. This i	s base
PE 0603216F Aerospace	Propulsion	and Powe	er Technol	ogy				
		164,152	THE CONTROL	164,152	2	-11,830		152,323
and Further Continuing A program funds to cover the funding.	Appropriation his requirer	on Act, 20 nent. This	13, for sili s is a congr	con carbid ressional s	e research pecial inte	. There ar rest item.	e sufficient This is bas	base e budget
PE 0603680F Manufactu	ring Techn	ology Pro	gram					
	A CONTRACTOR OF STREET	57,045	# CO. CO. CO. CO.	57,045	5	-8,200		48,845
								- Anneway
Explanation: Funds are a and Further Continuing A program funds to cover the funding.	Appropriation	on Act, 20	13, for var	ious progr	am increas	ses. There	are sufficie	ent base
Budget Activity 04: Adv			evelopmen	t and Prote	otypes			
PE 0603432F Polar MIL:	SATCOM			120 676	20	20.200		100.77
		120,676		120,676	,	-20,300		100,376
Explanation: Funds are a Enhanced Polar system g	vailable to round syste	support hi m. This is	igher prior s base bud	ity require get fundin	ments due g.	to reduced	l scope of t	hè
PE 0604015F Long Rang	e Strike 29	91,742		291,742		-2,018	289	724
Explanation: Funds are a is base budget funding.	vailable du	e to slow	execution.	Classified	details w	ill be prov	ided separa	tely. Thi

Appropriation Title: Vario	Approval ous Approp	THE RESERVE THE PROPERTY OF THE PARTY OF THE				- 1	DoD Serial No FY 13-0	
							Includes T	
omponent Serial Number:			- 0	mounts in Tho	nusunds of Dolla	ars)		
	Program Bas Congression	nal Action	Approved	Previously by Sec Def	Section 25 miles	ming Action	21887 0 288	Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
D 1 44 4 4 8 8 8	ь	C	ď	e	1	g	h	T
Budget Activity 05: Sys	tem Develo	opment and	1 Demonst	ration				
PE 0604617F Agile Con	nbat Suppor	rt 26,059		26,059		-2,275	5	23,78
		150104000		- STANKER				23,70
Explanation: Funds are	being made	available	due to slo	w executio	n of Airfie	ld Damas	ge Repair an	d
Aeromedical Systems Pl	anning effo	rts. This i	s base bud	get fundin	g,		#10 10 00 #10 00 00 00 00 00 00 00 00 00 00 00 00 0	
					-			
PE 0605229F Combat R	escue Helic	opter						
		115,210		115,210		-55,000)	60,21
		174777566475		3/0/1/80/10				Colores (
Explanation: Funds are a base budget funding.	available dı	ie to progr	ammatic d	elay leadir	ng to slow	execution	of funds.	This is
PE 0101125F Nuclear W	eanons Mo	dernizatio	n					
TO STOTION THEOREM IS	cupona mo	80,200		80,200		-9,077	,	71.12
		00,500		00,200		-9,077	9.	71,12
Explanation: Funds are a realized by using a BDU separation testing. This	-38 practice	bomb ins	tead of a I	Department	t of Energy	n Program flight bo	m due to sav	rings il
Budget Activity 06: Mar	nagement S	upport						
PE 0604759F Major Test	t and Evalu	ation Inve	stment					
The state of the s		42,236		122 222				
				42.236		-4.086		38 150
		Talasto		42,236		-4,086	i .	38,150
Explanation: Funds are a improvement and modern	available du nization eff	ie to slow	execution	of funding	associated			38,150
improvement and modern	nization eff	e to slow orts. This	execution is base bu	of funding dget fundis	associated			38,150
Explanation: Funds are a improvement and modern PE 0605712F Initial Ope	nization eff	ne to slow orts. This st and Eva	execution is base bu	of funding dget fundin &E)	associated	with test	capability	
improvement and modern	nization eff	e to slow orts. This	execution is base bu	of funding dget fundis	associated		capability	
improvement and modern	nization effortational Te	orts. This st and Eva 16,197	is base but luation (To	of funding dget funding &E) 16,197	ng.	-1,567	capability	14,630 nent 3.2B
improvement and modern PE 0605712F Initial Ope Explanation: Funds are a and Joint Air-to-Surface	nization effortational Test available du Standoff M	orts. This st and Eva 16,197 te to sched issile Exte	execution is base but luation (To ule slips of nded Rang	of funding dget funding &E) 16,197 f planned to se (JASSM	ng.	-1,567	capability	14,630 nent 3.2B
improvement and modern PE 0605712F Initial Ope Explanation: Funds are a	nization effortational Test available du Standoff M	orts. This st and Eva 16,197 se to sched issile Exte	execution is base but luation (To ule slips of nded Rang	of funding dget funding &E) 16,197 f planned to ge (JASSM	ng.	-1,567 porting F- is is base	capability -22A Incren	14,630 nent 3.2B ing.
improvement and modern PE 0605712F Initial Ope Explanation: Funds are a and Joint Air-to-Surface	nization effortational Test available du Standoff M	orts. This st and Eva 16,197 te to sched issile Exte	execution is base but luation (To ule slips of nded Rang	of funding dget funding &E) 16,197 f planned to se (JASSM	ng.	-1,567	capability -22A Incren	14,630 nent 3.2B

Subject: May 2013 Prior Appropriation Title: Vario		The second secon			100		DoD Serial No FY 13-0	
20 3 3 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4							Includes 7	
Component Serial Number:			(A	mounts in The	ousands of Dull	ars)		
		se Reflecting	Program l		Reprogram	ming Action	n Revised	Program
Line Item	Quantity	Amount	Approved Quantity	Amount	Quantity	Amount	Quantity	Amount
A A	b	c	d	e	T.	g	h	i
Budget Activity 07: Ope	rational S	vstem Dev	elonment					-
PE 0605018F Air Force I			and Pay Sy	stem (AF 45,697	the state of the s	-4,42	21	41,270
Explanation: Funds are a to slow execution. This is	wailable for s base bud	or higher p lget fundin	riorities in ig.	Operation	and Main	tenance :	readiness acc	ounts due
PE 0101126F B-1B Squa	drons	16,265		16,265		-1,57	13	14,692
Explanation: Funds are a system contract. This is	ivailable d base budge	ue to nego et funding.	tiated savir	gs in the l	B-1 Integra	ited Batt	le Station tra	ining
PE 0101127F B-2 Squad	rons	35,970		35,970		-5,01	5	30,955
Explanation: Funds are a funding.	wailable d	ue to delay	ed contrac	t actions fo	or B-2 Flee	cible Str	ike. This is b	ase budge
PE 0207424F Evaluation	and Analy	ysis Progra	ım			-3,60	0	
Explanation: Funds are a base budget funding.	wailable fr	rom a class	sified progr	am. Detai	ils will be j	provided	separately.	This is
PE 0207040F Multi-platf	orm Electr	ronic Warf	are Equipn	nent				
		49,848		49,848		-4,82	2	45,026
Explanation: Funds are a assets. This is base budge	vailable ir et funding	Electroni	c Attack Po	ods due to	a reduction	in the r	required num	ber of test
PE 0207133F F-16 Squao		176,757		176,757		-4,00	0	172,757
Explanation: Funds are a to re-phasing of program funding.	vailable for funds to a	or higher p lign with e	riorities in execution of	Operation the flight	and Maint test sched	enance rule. Thi	readiness acc s is base bud	ounts due get
PE 0207134F F-15E Squa	adrons	171,677		171,677		-10,00	0	161,677
Explanation: Funds are a to re-phasing of program	vailable for funding to	or higher po align with	riorities in program e	Operation execution.	and Maint This is ba	enance r se budge	readiness acc et funding.	ounts due

Appropriation Titles Various	Approval						DoD Serial N FY 13-	
Appropriation Title: Various	s Approp	riations					Includes Ye	Transfer
Component Serial Number:			(A	inements in The	ousands of Dolla	rs)		0000
	Program Base Congression		Program 1 Approved		Reprogrami	ning Actio	n Revise	d Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amoun	it Quantity	Amount
A	b	c	đ	ė	f	g	h	i
PE 0207163F Advanced N		87,041		87,041	22.77	-9,0		78,041
Explanation: Funds are av funding. PE 0207268F Aircraft Eng					ng of the A	IM-120	D. This is b	ase budget
		187,984		187,984		-41,6	49	146,335
Explanation: Funds are av types to include A-10, B-1	ailable du , C-130, F	e to slow -15, F-16	execution , and F-22.	of funds re This is b	elated to ov ase budget	er 200 fundin	tasks across g.	13+ engine
PE 0305172F Combined A	dvanced	Application	ons			-14,00	90	
Explanation: Funds are av base budget funding.						rovideo	d separately.	This is
PE 0302015F E-4B Nation	at Airbor	4.159	ions Cente	4,159		-1,50	20	2.659
		3,122		3,123		-1,51	М	2,039
Evalanation: Undans	ailable du	e to delay	s in FAB-7	[terminal	delivery.	This is I	oase budget f	imding
Explanation: Funds are av								anding.
PE 0401119F C-5 Airlift S	quadrons	35,115		35,115		-18,95	55	16,160
	ailable du	e to a dela	y in contra get funding	ect award				16,160
PE 0401119F C-5 Airlift S Explanation: Funds are avi Mission Computer program	ailable du n. This is	e to a dela base budg	get funding	act award			er Radar and	16,160
PE 0401119F C-5 Airlift S Explanation: Funds are av	ailable du n. This is Technolo ailable du	e to a dela base budg gy Execut 37,037 e to slow o	et funding	y 37,037	for the C-5	-5,47	er Radar and	16,160 Core 31,567
PE 0401119F C-5 Airlift S Explanation: Funds are available of the computer program PE 0605024F Anti-tamper Explanation: Funds are available of the computer	ailable du n. This is Technolo ailable du n, Assessn	e to a dela base budg gy Execut 37,037 e to slow o	et funding	y 37,037	for the C-5	-5,47	er Radar and 70 iivities include budget fun	16,160 Core 31,567

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Confeed tract motor tract	Approva	Request			OR APPR	-	oD Serial N	Page 38 of
Appropriation Title: Vario							FY 13-0	
							Includes T	Fransfer
Component Serial Number:			6	Amounts in Tho	usands of Doll	ars)		
	Program Ba		Program	Previously		oming Action	Revised	Program
41.	Quantity	onal Action	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	by Sec Def	100000000000000000000000000000000000000			1000
Line Item	b	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
DE 0709610E Logistics I			7.		f	g	h	i
PE 0708610F Logistics I		77,327		77,327		-43,231		34,09
Explanation: Funds are a from the originally plann This is base budget fundi	ing.	3 Expedition	onary Con	nbat Suppo	rt System	(ECSS) fu	nes legacy inding requ	systems irements
PE 0901538F Financial N	Manageme	nt Informa 100,160		ms Develop 100,160	pment	-9,689		90,47
(DEAMS) due to program								
DEFENSE-WIDE DEC	REASES:					-154,151		
DEFENSE-WIDE DEC	REASES:	ense-Wide		225 552		-33,558		
DEFENSE-WIDE DEC	REASES:			235,653				227,89
Operation and Mainten Missile Defense Agency Explanation: Funding is total source is \$9.476 mil budget funding.	REASES: ance, Defe (MDA) available a llion and th	ense-Wide 235,653	, 13/13	cies realize	d on the ra	-33,558 -7,758	nment cont PA. This i	ract. The
Operation and Mainten Missile Defense Agency Explanation: Funding is total source is \$9.476 mil budget funding.	REASES: ance, Defe (MDA) available a llion and th	ense-Wide 235,653	, 13/13	cies realize	d on the ra	-33,558 -7,758	nment cont PA. This i	ract. The
DEFENSE-WIDE DEC	REASES: ance, Defe (MDA) available a llion and th	235,653 as a result of the balance (, 13/13 of efficience (\$1.988 m.	cies realize illion) is in	cluded in	-33,558 -7,758 adar sustair FY 13-10 I	PA. This i	ract. The s base
Operation and Mainten Missile Defense Agency Explanation: Funding is total source is \$9.476 mil budget funding. Office of the Secretary of Explanation: Funds are a budget funding. Procurement, Defense-V Budget Activity 01: Maje	REASES: ance, Defe (MDA) available a llion and the Defense available du Wide, 13/1	ense-Wide 235,653 as a result one balance (, 13/13 of efficience (\$1.988 m.	cies realize illion) is in	cluded in	-33,558 -7,758 adar sustair FY 13-10 I	PA. This i	ract. The s base
Operation and Mainten Missile Defense Agency Explanation: Funding is total source is \$9.476 mil budget funding. Office of the Secretary of Explanation: Funds are a budget funding. Procurement, Defense-V Budget Activity 01: Maje	REASES: ance, Defe (MDA) available a llion and the Defense available du Wide, 13/1	ense-Wide 235,653 as a result one balance (of efficiences 1.988 m.	cies realize illion) is in	cluded in	-33,558 -7,758 adar sustain FY 13-10 I -25,800 er. This is	PA. This i	ract. The s base
Operation and Mainten Missile Defense Agency Explanation: Funding is total source is \$9.476 mil budget funding. Office of the Secretary of Explanation: Funds are a budget funding. Procurement, Defense-V Budget Activity 01: Majo Aegis BMD Explanation: Reduces fiv Block IB missiles allows	ance, Defer (MDA) available a llion and the Defense available de Wide, 13/1 or Equipme 46 we missiles the Missiles	ense-Wide 235,653 as a result of the balance (are to the di 578,626 to align to a Defense A	sestablish an execut	cies realized illion) is in ment of Pro 578,626 able production	oject Arche	-33,558 -7,758 adar sustain FY 13-10 I -25,800 er. This is -74,661 The reductational r	PA. This i Title IX C	ract. The s base CO 508,965 SM-3 sufficient
Operation and Mainten Missile Defense Agency Explanation: Funding is total source is \$9.476 mil budget funding. Office of the Secretary of Explanation: Funds are a budget funding. Procurement, Defense-V Budget Activity 01: Maje Aegis BMD Explanation: Reduces fiv Block IB missiles allows to meet warfighter require	ance, Defe (MDA) available a llion and the f Defense available de vailable de ve missiles the Missiles ements. Ti	ense-Wide. 235,653 as a result of the balance of the balance of the discount of the discount of the balance of	sestablish 46 an execut Agency (No	ties realized illion) is in ment of Pro 578,626 able production (DA) to de special int	oject Arche	-33,558 -7,758 adar sustain FY 13-10 l -25,800 er. This is -74,661 -69,661 The reductational requirements in the sustain	PA. This i Title IX C	SD8,965
Operation and Mainten Missile Defense Agency Explanation: Funding is total source is \$9.476 mil budget funding. Office of the Secretary of Explanation: Funds are a budget funding. Procurement, Defense-V Budget Activity 01: Majo Aegis BMD Explanation: Reduces fiv Block IB missiles allows	ance, Defe (MDA) available a llion and the f Defense available de vailable de ve missiles the Missiles ements. Ti	ense-Wide. 235,653 as a result of the balance of the balance of the discount of the discount of the balance of	sestablish 46 an execut Agency (No	ties realized illion) is in ment of Pro 578,626 able production (DA) to de special int	oject Arche	-33,558 -7,758 adar sustain FY 13-10 l -25,800 er. This is -74,661 -69,661 The reductational requirements in the sustain	PA. This i Title IX C	ract. The s base CO 508,965 SM-3 sufficient

Unclassified REPROGRAMMING ACTION - PRIOR APPROVAL Page 39 of 54 Subject: May 2013 Prior Approval Request DoD Serial Number: FY 13-09 PA Appropriation Title: Various Appropriations Includes Transfer Yes Component Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by Sec Def Quantity Amount Quantity Amount Quantity Line Item Amount Quantity Amount

<u>Explanation</u>: Funds are available due to the deferral of near-term purchases to replace legacy Asynchronous Transfer Mode (ATM) and selected cryptographic requirements due to anticipated lower pricing to expand overall capabilities.

Joint Improvised Explosive Device Defeat Fund, 13/15

-45,932

Budget Activity 01: Attack the Network

807,500

807,500

-45,932

761.568

Explanation: Funds are available to support higher priority requirements. This is Title IX OCO budget funding.

PART II - FY 2013 SPECIAL TRANSFER AUTHORITY (Section 9002)

FY 2013 OCO REPROGRAMMING INCREASES: +3,500,000

ARMY INCREASES: +2,687,008

Operation and Maintenance, Army, 13/13 +2,687,008

Budget Activity 01: Operating Forces

45.113.700

46,298,459

+1,968,951

48,267,410

Explanation: Funds are required for the following requirements:

- \$+1,388.194 million to support funding shortfalls for United States Forces-Afghanistan operations due to higher than budgeted troop levels in Afghanistan. The budget assumed 40,881 average end strength, but actual execution reflects 50,472 average end strength. This is an OCO budget requirement.
- \$+145.0 million to support funding shortfalls in subsistence of civilian and contract personnel due to higher than budgeted average full-time equivalent estimates due to more accurate reporting of civilian and contractors. This is an OCO budget requirement.
- \$+391.784 million to support funding shortfalls in Logistics Civil Augmentation Program
 (LOGCAP), which provides operational support to the deployed warfighter, civilians, and contract
 personnel in the form of food preparation, power generation, water production and delivery, and other
 basic life support functions. Failure to provide these funds will hinder the basic daily functions and
 reduce morale. This is an OCO budget requirement.
- \$+43.973 million to support shortfalls for In-Theater Communication Support for strategic communications capabilities and network operations throughout the USCENTCOM Area of Responsibility through the use of contract personnel to operate and maintain communication systems.
 Failure to provide these funds will require the deployment of additional signal Soldiers to meet

		RAMMIN		ON - PRIO	OR APPR	OVAL		Page 40 of 54
Subject: May 2013 Prior	Approva	Request				1	OoD Serial Nu	mber:
Appropriation Title: Vario							FY 13-0	
Component Serial Number:				Amounts in The	ousands of Doll	200)	Includes T Yes	
	Program Ba Congressio	se Reflecting anal Action	Program	Previously by Sec Def	-	ming Action	Revised	Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
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communication requirements of deployed military units in theater. This is an OCO budget requirement.

Budget Activity 04: Administration and Servicewide Activities

13,755,944

14,919,077

+718,057

15,637,134

Explanation: Funds are required to support shortfalls for Second Destination Transportation that resulted from increased use of multi-modal transportation methods for equipment movement and retrograde operations. While the Pakistan Ground Lines of Communication are currently open, there is excess frustrated cargo that has accumulated and must flow out first before other equipment is moved. Failure to provide these funds runs the risk of an interruption in the flow of supplies, subsistence, and mail to deployed warfighters. This is an OCO budget requirement.

AIR FORCE INCREASES:

+812,992

Operation and Maintenance, Air Force, 13/13

+812,992

Budget Activity 01: Operating Forces

24,253,055

25,342,813

+472,992

25,815,805

Explanation: Funds are required for the following requirements:

- \$+272.992 million to support funding shortfalls in Base Operations Support (BOS) located in the Air Force Central Command (AFCENT) AOR to include operating the bases, installations, camps, posts, and stations with Air Force equity. These resources sustain vital mission capability, ensure quality-of-life, and enhance workforce productivity and fund personnel and infrastructure support. Operating and Personnel support includes TDY, supplies, facility operations, food and housing services for unaccompanied and deployed forces; contractor support, air traffic control management, airfield ops, War Reserve Material (WRM), payroll support; personnel management; and Morale, Welfare, and Recreation (MWR) services to military members and their families. Operations Support, while improving capabilities and mission effectiveness in the AOR, also reduces Air Force vulnerabilities of critical environmental infrastructures in the AOR. Due to the devastating effects of post-sequestration, Air Force cannot absorb the impact, if left unfunded, within the current Active Air Force's OCO Operation and Maintenance funding. This is an OCO budget requirement.
- \$+200.0 million to support funding shortfalls in the mission critical Flying Hour Program for OEF
 operating forces and air operations, based on an adjusted analysis of flying hour execution to support
 AOR mission requirements and readiness. Due to the devastating effects of post-sequestration, Air
 Force cannot absorb the impact, if left unfunded, within the current Active Air Force's OCO
 Operation and Maintenance funding. This is an OCO budget requirement.

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Unclassified REPROGRAMMING ACTION - PRIOR APPROVAL Page 41 of 54 Subject: May 2013 Prior Approval Request DoD Serial Number: Appropriation Title: Various Appropriations FY 13-09 PA Includes Transfer Yes Component Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by Sec Def Quantity Amount Quantity Amount Quantity Line Item Amount Quantity Amount g Budget Activity 02: Mobilization 8,648,447 8,648,447 +200,000 8.848,447

183

Explanation: Funding is required:

- \$+147.0 million to support funding shortfalls in the Transportation Working Capital Fund due to too
 low of an OCO surcharge to cover OCO costs and maintain cash solvency. Due to the critical effects
 of post-sequestration, Air Force cannot absorb the impact, if left unfunded, within the current Active
 Air Force's OCO Operation and Maintenance funding. This is an OCO budget requirement.
- \$+53.0 million to fund the repair of a damaged C-17 aircraft at Forward Operating Base (FOB)
 Shank. The aircraft struck an embankment upon landing and sustained damage to the landing gear, cargo floor, undercarriage, antennas, and main structural components. Due to the critical effects of post-sequestration, Air Force cannot absorb the impact, if left unfunded, within the current Active Air Force's OCO Operation and Maintenance funding. This is an OCO budget requirement.

184

Budget Activity 03: Training and Recruiting

3,727,598

3,727,598

+19,000

3,746,598

Explanation: Funding is required to provide airmen with critical skills training prior to deployment to the AOR. Funding fulfills a broad range of essential needs to sustain mission capability, quality-of-life, and workforce productivity critical to mission success in OEF combat. Unless additional funding is secured, Air Force will be unable to absorb the impact if left unfunded, and will be incapable of fulfilling training and operational requirements needed to sustain mission readiness in the USCENTCOM AOR. This is an OCO budget requirement.

185

Budget Activity 04: Administration and Servicewide Activities

8.024.075

8,024,075

+121,000

8,145,075

Explanation: Funds are required for costs associated with Air Force's continued presence at operating bases throughout the AFCENT AOR and with transition/reconstitution requirements not decreasing as anticipated. Air Force assets shifted within the AOR instead of redeploying, causing an influx of personnel and operational requirements at Air Force-controlled facilities. Operational costs at Air Force-controlled locations throughout the AOR did not decrease proportionately with the total reduction of airmen due to fixed cost requirements for communication, security, power production, and other base support contracts in support of other services and coalition forces. Due to the critical effects of post-sequestration, Air Force cannot absorb the impact, if left unfunded, within the current Active Air Force's OCO Operation and Maintenance funding. This is an OCO budget requirement.

Subject: May 2013 Prior	r Approval	Request	NG ACTIO				DoD Serial N	Page 42 of 54 umber:
Appropriation Title: Vario							FY 13-	Action of the Paris
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omponent Serial Number:			(A	mounts in The	ousands of Dolla	urs)		
	Program Bas Congression		Program F Approved I		Reprogram	ming Action	Reviser	i Program
Line Item	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
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PART I	I - FY 2013	3 SPECIA	L TRANS	FER AU	THORITY	(Sectio	n 9002)	
ARMY DECREASES:		ECKEAS	ES:		2	3,500,000 2,683,95	1	
Military Personnel, Ar Budget Activity 01: Pay Explanation: Funds are currently projects execut in FY 2013, as compared Title IX OCO budget fur	and Allow 14,274,1 available dution associated to the bud	77 ue to lower ted with 5,	15,04 r than budg ,623 non-er	nduring ac	e compone	onent off	th. The Arricer average	ny streneth
Explanation: Funds are currently projects execut in FY 2013, as compared	and Allow 14,274,1 available dution associated to the bud nding.	77 ue to lower ted with 5, geted requ ances of E	15,04 r than budg ,623 non-er lest of 14,4:	eted activ nduring ac 54 non-en	e compone	-906,000 ent streng onent offi cer avera	th. The Arricer average age strength.	strength This is
Budget Activity 01: Pay Explanation: Funds are currently projects execut in FY 2013, as compared Title IX OCO budget fur	and Allow 14,274,1 available dution associated to the bud nding.	77 ue to lower ted with 5, geted requ ances of E	15,04 r than budg ,623 non-er test of 14,4: inlisted 29,15	eted active nduring ac 54 non-en 60,966	e compone tive compo during offi	-906,000 ent streng onent offi cer avera	th. The Arricer average age strength.	ny strength This is

Explanation: Funds are available due to lower than budgeted deployed strength, reductions in food ordering in-theater, lower food cost index inflation, and increased meal cost transfers for civilians in theater based on better visibility of actual civilian strength levels.

- \$-150.0 million due to a reduction in deployed troop levels for all Services from a budgeted level of ~125,000 to ~106,000
- \$-125.0 million due to reductions in in-theater food ordering
- \$-38,0 million due to lower than budgeted food cost inflation
- \$-174.0 million for additional food cost transfers to the Operation and Maintenance, Army (OMA) appropriation to account for costs associated with the feeding of civilians and contractors in-theater. The Military Personnel, Army (MPA) appropriation pays for all food in-theater. Cost transfers are

REPROGRAMMING ACTION - PRIOR APPROVAL Unclassified Subject: May 2013 Prior Approval Request DoD Serial Number: Appropriation Title: Various Appropriations FY 13-09 PA Includes Transfer Yes Component Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by Sec Def Quantity Line Item. Amount Quantity Amount Quantity Amount Ouuntity Amount then executed from the MPA appropriation to OMA for the feeding civilians and contractors. These are Title IX OCO budget funding. Budget Activity 06: Other Military Personnel Costs 904,963 877.693 -13,000864,693 Explanation: Funds are available due to lower than planned execution in unemployment compensation. This is Title IX OCO budget funding. Reserve Personnel, Army, 13/13 46,000 Budget Activity 01: Reserve Component Training and Support 4.616.364 4.616.364 -46,0004,570,364 Explanation: Funds are available due to fewer than planned mobilization requirements in support of OPERATION ENDURING FREEDOM (OEF). The budgeted request of ~18,000 reservists to conduct additional pre-mobilization training events is expected to be ~10,000 due to reduce in-theater requirements. This is Title IX OCO budget funding. Operation and Maintenance, Army Reserve, 13/13 -50,000Budget Activity 01: Operating Forces 3.248.206 3.248.406 -50,0003,198,406 Explanation: Funds are available due to off-ramping of units mobilized for Operation ENDURING FREEDOM (OEF). The original Operation & Maintenance, Army Reserve (OMAR) enacted amount was based on funding for 18K United States Army Reserve (USAR) members to conduct additional premobilization individual and collective training events. Because of off-ramping and reduced requirements for in-theater deployments, the revised Army Reserve pre-mobilization training requirements are below 10K. This is Title IX OCO budget funding. Aircraft Procurement, Army, 13/15 -35,500 Budget Activity 01: Aircraft AH-64 Apache Block IIIB New Build 14 366,993 14 366,993 -35,500 13 331,493 Explanation: Funds available to support a near-term critical theater based higher priority OCO requirement. While still required, the AH-64 Apache battle loss helicopter can be deferred without impacting the immediate war fight. This is Title IX OCO budget funding.

UNCLASSIFIED

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Unclassified REPROGRAMMING ACTION - PRIOR APPROVAL Page 44 of 54 Subject: May 2013 Prior Approval Request DoD Serial Number: Appropriation Title: Various Appropriations FY 13-09 PA Includes Transfer Yes Component Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by Sec Def Quantity Amount Line Item Quantity Amount Quantity Amount Quantity Amount h R Missile Procurement, Army, 13/15 -25,887Budget Activity 02: Other Missiles 193 Hellfire Sys Summary 50.101 361 50,101 -269 -25.88724,214 92 Explanation: Funds available to support a near-term critical theater based higher priority OCO requirement. While eventual replacement will be required, Hellfire procurement may be deferred without impacting the immediate war fight. This is Title IX OCO budget funding. Procurement of Weapons and Tracked Combat Vehicles, Army, 13/15 -15,422Budget Activity 02: Weapons and Other Combat Vehicles M16 Rifle Mods 18,728 18,728 -15,4223,306 Explanation: Funds available to support a near-term critical theater based higher priority OCO requirement. While eventual replacement will be required, M16 Rifle Close Combat Cleaning Kit procurement may be deferred without impacting the immediate war fight. This is Title IX OCO budget funding. Procurement of Ammunition, Army, 13/15 -52,737Budget Activity 01: Ammunition Mines & Clearing Charges, All Types 15,775 15,775 -9,482 6.293 Explanation: Funds available to support a near-term critical theater based higher priority OCO requirement. While eventual replacement of this ammunition will be required, Mines and Clearing Charges ALL TYPES procurement may be deferred without impacting the immediate war fight. This is Title IX OCO budget funding. Artillery Cartridges, 75MM And 105MM, All Typ 80,817 80,817 -20,00060,817 Explanation: Funds available to support a near-term critical theater based higher priority OCO requirement. While eventual replacement of this ammunition will be required, Artillery Cartridges 75MM and 105MM ALL TYPES procurement may be deferred without impacting the immediate war fight. This is Title IX OCO budget funding. Ctg. .50 Cal, All Types 119,604 119,604 -10,000109,604

Explanation: Funds available to support a near-term critical theater based higher priority OCO requirement. While eventual replacement of this ammunition will be required, 50 CAL ALL TYPES procurement may be deferred without impacting the immediate war fight. This is Title IX OCO budget funding.

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Subject: May 2013 Prio Appropriation Title: Vario	ous Approva	Request priations	-				Dol	FY 13-0	
	11	10,11011, NO.11						Includes 7	ransfer
Component Serial Number:	_		- 0	tmounts in The	accounts of Dali	(apr)	_		
	Program Ba	se Reflecting	Program	Previously		nming Actio	on	Revised	Program
Line Item	Congressic Quantity	Amount	Approved	by See Def Amount	Quantity	Amour		Quantity	Amount
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CTG, 30MM, All Types	S	113,154		113,154		-9,2	55		103,899
Explanation: Funds ava The funding for 30MM requirements necessary funding.	replacemen to regeneral	t ammuniti te combat p	on may be	deferred:	however.	these re	main	critical	validated
Artillery Projectile, 155	MM, All Ty	pes 63,271		63,271		-4,0	00		59,271
				7.5 E # 15.10 E					
Explanation: Funds ava While eventual replacen procurement may be def funding.	nent of this	ammunition	n will be r	equired, A	rtillery Pr	oiectile	155A	MM ALL	TYPES
While eventual replacen procurement may be def funding. Other Procurement, A Budget Activity 01: Tac	rmy, 13/15	ammunition ut impactin upport Veh	n will be r ig the imn	equired, A	rtillery Pr	oiectile	155N le IX	MM ALL	TYPES
While eventual replacen procurement may be def funding. Other Procurement, A	rmy, 13/15	ammunition ut impactin upport Veh	n will be r ig the imn	equired, A	rtillery Pr	ojectile nis is Tit	155N le IX 05	MM ALL	TYPES idget
While eventual replacen procurement may be def funding. Other Procurement, A Budget Activity 01: Tac	rmy, 13/15 cical and Social Veh (F) 1,471 ilable to supization of exwith minima	upport Vehing 367,762 oport a near existing FM al impact to	icles 1,471 -term crit	367,762 ical theater be necessarediate war	rtillery Professional Professio	-848,40 -2,50 ther price	155N le IX 05 00 ority	1,471 OCO req	TYPES adget 365,262 uirement.
While eventual replacen procurement may be def funding. Other Procurement, A Budget Activity 01: Tac Family of Medium Tactivity of Medium Tactivi	rmy, 13/15 erred witho rmy, 13/15 etical and Serical Veh (F) 1,471 ilable to supization of exwith minimal	upport Vehing 367,762 oport a near existing FM al impact to t. This is T	icles 1,471 -term crit	367,762 ical theater be necessarediate war	rtillery Professional Professio	-848,40 -2,50 ther price	155N le IX 05 00 ority	1,471 OCO req	TYPES adget 365,262 uirement.
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While eventual replacen procurement may be def funding. Other Procurement, A Budget Activity 01: Tac Family of Medium Tactivity of Medium Tactivi	rmy, 13/15 ctical and Solical Veh (F) 1,471 ilable to suplication of elevation of e	ammunition ut impactin upport Veh MTV) 367.762 port a near xisting FM al impact to t. This is T (FHTV) 54,983 port a near xisting FHT al impact to 2 wreckers	icles 1,471 -term criti TVs will to the immerite IX Oct 1,534 -term criti TVs will be the immerite IX oct	367,762 ical theater be necessar ediate war CO budget 54,983 cal theater e necessar	based hight. Does funding. based high based high to RESE fight. Does to RESE fight. Does This is T	-848,40 -2,50 ther prior T the forces not prior T the forces not prior	155N le IX 05 00 ority (orce, ay ba	1,471 OCO req FMTV I ack battle	TYPES adget 365,262 uirement. Recap loss 52,933 uirement. ecap

Subject: May 2013 Prior	Approval						DoD Serial Nu	
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Recap efforts may be det budget funding.	erred with	minimal ir	npact to th	e immedia	ate war figl	nt. This	is Title IX O	СО
Mine-Resistant Ambush-	Protected (MRAPIN	lode					
Time resistant rantousir	Trotecteu	721,400		721,400)	-562,59	6	158,804
		1211100		723,700	86	-504,53		130,004
Mods procurement may l upgrades to 1,216 ea MR mobility enhancements b Budget Activity 02: Con	AP (specif efore EON	ic variant) I. This is 1	Forward (Title IX O	Observation OO budget	n Vehicles	(FOV) v	vith survivab	ility and
Mod of In-Svc Equip (Fi	refinder Ra	idars)		The parties of				
		17,675		17,675	5	-8,400	0	9,275
Explanation: Funds avai Mod of In-Sve Equip (Fi immediate war fight. The Lightweight Counter Mo	refinder Ra is is Title I	dars) effor	ts may be	deferred 1	2 months v	her prior vithout in -25,455	npacting the	74,785
Explanation: Funds avail Lightweight Counter Mor fight. This is Title IX OC	rtar Radar ((LCMR) ef	r-term criti forts may	cal theater be deferre	r based hig d without i	her prior mpacting	ity OCO req g the immed	uirement.
ingia. This is True IA OC	. O budget	runding.						
Installation Info Infrastru	cture Mod	Program						
		107,727		107,272		-10,000)	97,727
Explanation: Funds avail due to savings in contract	able to sup ed costs.	port a near Γhis is Title	term criti	cal theater budget fur	based high nding.	her prior	ity OCO req	uirement
Maneuver Control System	n (MCS)							
	721	57,628	721	57,628	-	-3,200	721	54,428
Explanation: Funds avail The MCS efforts may be	able to sup deferred w	port a near	-term criti	cal theater	based high war fight.	ner priori This is	ty OCO regi	uirement.

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funding.

Subject: May 2013 Prior	Approva	RAMMIN Request				-	DoD Serial N	Page 47 of 5
Appropriation Title: Vario							FY 13-	
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Single Army Logistics E	nterprise (5,976	SALE) 182,061	5,976	182,061	-	-5,16	5,976	176,90
Explanation: Funds avai The SALE efforts may b funding. Budget Activity 03: Oth	e deferred er Support	without im	pacting th	ical theater e immediat	based hig e war figh	her prio t. This	rity OCO red is Title IX O	quirement. CO budge
Combat Training Centers	Support							
	340	111,649	340	111,649	-	-7,00	0 340	104,649
Family of Non-Lethal Eq	1,562	16,000	1,562	16,000	1-	-15,00		1,000
Explanation: Funds avail The FNLE efforts may be funding.	lable to sup e deferred	oport a near without imp	term crit pacting the	ical theater immediate	based hig war fight	her prior	rity OCO rec s Title IX O	uirement. CO budge
Base Defense Systems (B	BDS)							
Je november of the second of t	637	70,474	637	70,474		-24,93	2 637	45,542
Explanation: Funds avail The BDS efforts may be	able to sup deferred w	pport a near ithout impa	-term criti cting the	cal theater mmediate	based higl war fight,	her prior This is	rity OCO req Title IX OC	uirement. O budget
funding.								
funding. Distribution Systems, Pet	roleum &	Water 38,385	208	38,385	-13	-2,11	9 195	36,266

Unclassified REPROGRAMMING ACTION - PRIOR APPROVAL Page 48 of 54 Subject: May 2013 Prior Approval Request DoD Scrial Number: Appropriation Title: Various Appropriations FY 13-09 PA Includes Transfer Yes Component Serial Number: (Amounts in Thousands of Dollars) Program Base Reflecting Program Previously Reprogramming Action Revised Program Congressional Action Approved by Sec Def Line Item Quantity Amount Quantity Amount Quantity Amount Quantity Amount Explosive Ordnance Disposal Eqpmt (EOD EQPMT) 522 29.024 522 29,204 -20 -3,565 502 25,459 Explanation: Funds available to support a near-term critical theater based higher priority OCO requirement. The EOD EQPMT efforts may be deferred without impacting the immediate war fight. Does not procure 20 Manual Transport Robotic Systems. This is Title IX OCO budget funding. Gaming Technology In Support of Army Training 9.956 -5.4284,458 Explanation: Funds available to support a near-term critical theater based higher priority OCO requirement, Gaming Technology in Support of Army Training efforts may be deferred without impacting the immediate war fight. This is Title IX OCO budget funding. AIR FORCE DECREASES: -758,192 Military Personnel, Air Force, 13/13 -366,209 Budget Activity 01: Pay and Allowances of Officers 9,322,998 9,239,141 -159,2849,079,857 Explanation: Funds are available because of reduced mobilized reserve average strength requirement. Active Air Force budgeted for 2,666 average strength. The revised requirement is 1,637, a decrease of 1,029 average strength. This is Title IX OCO budget funding. Budget Activity 02: Pay and Allowances of Enlisted Personnel 17,274,144 17,222,744 -206,925 17,015,819 Explanation: Funds are available because of reduced mobilized reserve average strength requirement. Active Air Force budgeted for 8,457 average strength. The revised requirement is 5,805, a decrease of 2,652 average strength. This is Title IX OCO budget funding. Operation and Maintenance, Air Force Reserve, 13/13 -27.283Budget Activity 01: Operating Forces 3.166.467 3,166,467 -27,283 3,139,184 Explanation: Funds are available due to termination of the TF-39 engine overhaul contract, driven by C-5A aircraft retirements and later-model C-5's being re-engined. This is Title IX OCO budget funding.

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Subject: May 2013 Prior					OR APPRO	-	oD Serial Nu	Page 49 of 54 mber:
Appropriation Title: Vario	us Approp	oriations					FY 13-0	9 PA
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Component Serial Number:				tmounts in The	ousunds of Dolla	ni)		
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Aircraft Procurement,						-245,800		
Budget Activity 05: Moo	diffication o		by Life and Manager Property of	70.252				vanieri.
C-130		79,253		79,253		-11,400		67,853
Explanation: Funds are e environment, drawdown Operation and Maintenar	of military	operation	s in Afgha	nistan, and	the require	ment to	fund shortfa	lls in the
EC-130 Compass Call		64,024		64,024		-9,000	i i	55,024
HC/MC-130 Mods		27,026	ř.	27,026	Ĝ.	-4,700	6	22,326
Explanation: Funds are e environment, drawdown Operation and Maintenar	of military	operation:	s in Afgha	nistan, and	the require	ment to f	fund shortfa	it fiscal
environment, drawdown	of military ice OCO re	operation adiness ac	s in Afgha	nistan, and	the require	ment to f	fund shortfa	it fiscal
environment, drawdown Operation and Maintenar	of military ice OCO re	operation adiness ac	s in Afgha ecounts. T	nistan, and	the require IX OCO b	ment to f	fund shortfa iding.	it fiscal
environment, drawdown Operation and Maintenar Large Aircraft Infrared C Explanation: Funds are of environment, drawdown Operation and Maintenar	of military nce OCO re countermeat excess to no of military nce OCO re	sures 168,600 eed due to operations adiness ac	s in Afgha ecounts. T changes ir s in Afgha ecount. Th	nistan, and his is Title 168,600 n investme	the require IX OCO b nt priorities	ment to fudget fur -139,800 driven bement to f	fund shortfa iding. y the current fund shortfa	at fiscal lls in the 28,800
environment, drawdown Operation and Maintenar Large Aircraft Infrared C <u>Explanation</u> : Funds are of environment, drawdown	of military nce OCO re countermeat excess to no of military nce OCO re	sures 168,600 eed due to operations adiness ac	s in Afgha ecounts. T changes ir s in Afgha ecount. Th	nistan, and his is Title 168,600 n investme	the require EIX OCO b nt priorities the require	ment to fudget fur -139,800 driven bement to f	fund shortfanding. y the current fund shortfaling.	at fiscal lls in the 28,800
environment, drawdown Operation and Maintenar Large Aircraft Infrared C Explanation: Funds are e environment, drawdown Operation and Maintenar Budget Activity 06: Airc	of military nee OCO re countermea excess to ne of military nee OCO re excess to ne of military nee OCO re excess to ne of military nee OCO re	sures 168,600 eed due to operations adiness ac s and Repa 753,569 eed due to operations adiness ac	s in Afghatecounts. The changes in Afghatecount. The changes in Afghatecounts. The changes in Afghatecounts. The counts. The counts. The counts and Farent	168,600 investmentistan, and is is Title 753,569 investmentistan, and this is Title	the require IX OCO b nt priorities the require IX OCO bu	-139,800 driven bement to findget fund -21,900 driven bement to find	fund shortfanding. y the currenting. y the currenting.	28,800 at fiscal lls in the

Subject: May 2013 Prior	Approval	Request				D	oD Serial No	mber:
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Explanation: Funds (\$53 current fiscal environment shortfalls in the Operation and will be provided sep	nt, drawdo n and Mair	wn of mili ntenance C	tary operati CO readin	ons in Afg	ghanistan, nts. Detail:	and the re-	quirement t	o fund
Other Procurement, Ai Budget Activity 02: Vel						-118,900		
Medium Tactical Vehicle		40,557		40,557		-2,000		38,557
Operation and Maintenar Items Less Than \$5 Mill	nce OCO re	eadiness ac -Utility)	counts. T	his is Title	the require	budget fur	nding.	
Items Less Than \$5 Milli Explanation: Funds are environment, drawdown	ion (Cargo excess to n of military	eadiness ac -Utility) 4,374 eed due to operation	changes in	4,374 investmentistan, and	nt priorities	-2,700 s driven by	nding. y the curren	1,674
Explanation: Funds are environment, drawdown Operation and Maintenar	ion (Cargo excess to n of military nce OCO re	-Utility) 4,374 eed due to operation eadiness ac	changes in s in Afghan	4,374 investmentistan, and	nt priorities	-2,700 s driven by	nding. y the curren und shortfa	1,674 at fiscal lls in the
Explanation: Funds are environment, drawdown Operation and Maintenar Items Less Than \$5 Milli Explanation: Funds are environment, drawdown Operation and Maintenar Operation and Maintenar	excess to no of military nee OCO re ion (Special excess to no of military nee OCO re	eadiness ac -Utility) 4,374 eed due to operation eadiness ac I Purpose) 11,803 eed due to operation eadiness ac	changes in s in Afghan counts. The	4,374 investmentistan, and his is Title 11,803 investmentistan, and	at priorities the require IX OCO b	-2,700 s driven by ement to foudget fun -2,500 s driven by ement to f	y the current und shortfanding.	1,674 at fiscal lls in the 9,303
Explanation: Funds are environment, drawdown Operation and Maintenar Items Less Than \$5 Milli Explanation: Funds are environment, drawdown	excess to no of military nee OCO re ion (Special excess to no of military nee OCO re	eadiness ac -Utility) 4,374 eed due to operation eadiness ac I Purpose) 11,803 eed due to operation eadiness ac	changes in s in Afghan counts. The changes in s in Afghan counts. The	4,374 investmentistan, and his is Title 11,803 investmentistan, and	at priorities the require IX OCO b	-2,700 s driven by ement to foudget fun -2,500 s driven by ement to f	y the current und shortfanding.	1,674 at fiscal lls in the 9,303

Subject: May 2013 Prior Appropriation Title: Vario	Approva	Request			OR APPR		oD Serial N FY 13-0	
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Items Less Than \$5 Mill	ion (Base M	Maintenano 26,134) 26,134		-9,100		17,03
Explanation: Funds are environment, drawdown Operation and Maintenar	of military ace OCO re	operation: eadiness ac	s in Afgha counts. T	nistan, and	the requir	ement to f	and shortfo	nt fiscal alls in the
Runway Snow Removal	and Cleani	ng Equipn 2,669	nent	2,669		-1,000		1,66
Operation and Maintenan Budget Activity 03: Elec Weather Observation/For	tronics and					-5,600		17,86
Explanation: Funds are e environment, drawdown Operation and Maintenan	of military	operations	in Afghar	nistan, and	the require	ement to fi	ind shortfa	t fiscal lls in the
General Information Tecl	nnology	80,900		80,900		-11,200		69,700
Explanation: Funds are e environment, drawdown of Operation and Maintenan	of military	operations	in Afghar	ustan, and	the require	ment to fi	and shortfa	t fiscal lls in the
Tactical C-E Equipment		133,131		133,131		-7,000		126,131
Explanation: Funds are e environment, drawdown or Operation and Maintenan	of military	operations	in Afghan	istan, and	the require	ment to fi	and shortfal	t fiscal Is in the
Base Communications In	frastructure	75,082		75,082		-500		74,582
Explanation: Funds are e environment, drawdown of Operation and Maintenan	of military of	operations	in Afghan	istan, and	the require	driven by	the curren	fiscal ls in the

Unclassified REPROGRAMMING ACTION - PRIOR APPROVAL Subject: May 2013 Prior Approval Request Appropriation Title: Various Appropriations								Page 52 of 5 DoD Serial Number: FY 13-09 PA		
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Comm - Electronics Mod	difications	51,507		51,507	11.	-8,00	0	43,50		
Explanation: Funds are e environment, drawdown Operation and Maintenar	of military ace OCO re	operation eadiness ac	s in Afghar counts. T	histan, and his is Title	the requir	ement to	fund shortfa	nt fiscal alls in the		
Budget Activity 04: Oth	er Base Ma	intenance	and Suppo	rt Equipm	ent					
Night Vision Goggles		23,595		23,595		-90	0	22,695		
Explanation: Funds are e environment, drawdown Operation and Maintenan	of military	operations	s in Afghar	nistan, and	the require	ement to	fund shortfa	Ils in the		
Contingency Operations		53,548		53,548		-43,200	0	10,348		
Explanation: Funds are e environment, drawdown Operation and Maintenan	of military	operations	s in Afghar	istan, and	the require	ement to	fund shortfa	t fiscal lls in the		
Mobility Equipment		23,871		23,871		-9,400)	14,471		
Explanation: Funds are e environment, drawdown of Operation and Maintenan	of military	operations	in Afghan	istan, and	the require	ement to	fund shortfa	t fiscal		
Items Less Than \$5 Milli	on (Mobilit	ty Equipm 11,069		11,069		-9,200)	1,869		
Explanation: Funds are e environment, drawdown of Operation and Maintenan	of military	operations	in Afghan	istan, and	the require	ment to	fund shortfal	t fiscal Is in the		
Budget Activity 05: Spar	es and Ren	air Parts								
Spares and Repair Parts		16,963		16,963		-2,300)	14,663		
Explanation: Funds are e environment, drawdown o Operation and Maintenan	of military of	operations	in Afghan	istan, and	the require	ment to t	fund shortfal	fiscal ls in the		

Subject: May 2013 Prior Appropriation Title: Vario		l Request	NG ACTIO				DoD Serial Nu FY 13-0	0.000 0.000 m
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Joint Improvised Explo Budget Activity 01: Atta	sive Devic	e Defeat I		<u>5</u> 807,500)	-57,85 -57,85	<u> </u>	749,643
Explanation: Funds are a funding.	available to	support h	igher prior	ity require	ments. Th	us is Titl	e IX OCO bi	udget
Defense Working Capit Defense Logistics Agenc Explanation: Funds are r actual cost paid for refine	al Fund, I y (DLA) equired in ed fuel prod	the Defense ducts in except	se Working cess of the	Capital F	und to mit	+969,00 +969,00 +969,00 igate a carthese pr	0 0 ash shortfall	caused by
FY 2013 REPROGRAM	IMING D	ECREASI	<u>E:</u>			-969,00	0	
Foreign Currency Fluct	uations, D	970,000	CF,D), X	970,000		-969,00 -969,00	-	1,000
Explanation: Funds are a the increase in the value of the FY 2013 Department Fluctuations, Defense app	of the U.S. of Defense	dollar com Appropria	pared to for ations Act	oreign curr allows tran	rency exect asfer betwe	ttion rate	es Section 8	008 of

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Defense Working Capit Defense Logistics Agenc Explanation: Funds are i	y (DLA) required in	the Defens	se Workins	g Capital F	und to mit	+169,740 +169,740 igate a ca	osh shortfall	caused b
actual cost paid for refine FY 2012 REPROGRAM	ed fuel pro	ducts in ex	cess of the	amount b	udgeted for	these pr	oducts.	
Mine Resistant Ambusi Public Law 112-74	Protecte	d Vehicle 1 200,094		3 200,094		-169,740 -169,740	-	30,35
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05/15/2013

From DNI Clapper: Furlough Decision Announced

Today, the Secretary of Defense announced that, due to an O&M shortfall of more than \$30 billion this fiscal year, DoD civilian employees will be subject to 11 furlough days.

During the past several months, Secretary Hagel and I discussed the issue of furloughs as they relate to DoD civilian employees funded under the National Intelligence Program. We agree that NIP funded DoD civilians are a critical element of the Intelligence Community's mission and that furlough decisions regarding these employees should be made within the IC. Several months ago, I challenged IC leaders to develop strategies to minimize furloughs across the community. Through their effort and that of many others, I'm pleased to announce that I do not envision mandating furloughs to IC employees funded in the National Intelligence Program.

As DNI, I have a responsibility to preserve our ability to deliver the most insightful intelligence possible. You've heard me say it before—our people are our most valuable asset and our mission depends on making sure intelligence professionals are focused on the threats facing our nation.

Secretary Hagel and I share the belief that furloughs disrupt lives, negatively impact national security and hinder our ability to carry out our mission. I support his efforts to continue to seek solutions to further reduce the number of furlough days imposed on DoD civilian employees particularly funded under the Military Intelligence Program, and the Information Systems Security Program.

There is no question that under sequestration we will have to do less with less. Over time, the significant impact of these cuts will force us to prioritize our intelligence activities with increasingly limited resources. During these challenging times, when the array of threats we face is so vast, we need every intelligence professional focused on our mission.

Throughout this process, you have been exceedingly patient and professional and, most important of all, you have remained focused on our top priorities—continuing to integrate the IC and providing the most insightful intelligence possible.

I appreciate your continued patience and commitment to our mission as we work through the impacts of sequestration together. Thank you for all you do for the IC and for our nation.

James R. Clapper Director of National Intelligence



SECRETARY OF DEFENSE 1000 DEFENSE PENTAGON WASHINGTON, DC 20301-1000

MAY 1 4 2013

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS

CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
DEPUTY CHIEF MANAGEMENT OFFICER
CHIEFS OF THE MILITARY SERVICES
COMMANDERS OF THE COMBATANT COMMANDS
CHIEF OF THE NATIONAL GUARD BUREAU
DIRECTOR, COST ASSESSMENT AND PROGRAM
EVALUATION

DIRECTOR, OPERATIONAL TEST AND EVALUATION
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE
ASSISTANT SECRETARIES OF DEFENSE
DEPARTMENT OF DEFENSE CHIEF INFORMATION OFFICER
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, NET ASSESSMENT
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Furloughs

This memo directs defense managers to prepare to furlough most Department of Defense (DoD) civilians for up to 11 days. The schedule for furloughs, and some specific exceptions, are described later in this memo and in the attachment. I have made this decision very reluctantly, because I know that the furloughs will disrupt lives and impact DoD operations. I, along with the senior civilian and military leadership of the Department, have spent considerable time reviewing information related to the need for furloughs, and I would like to share with you the reasoning that led me to this difficult decision.

Major budgetary shortfalls drove the basic furlough decision. On March 1, sequestration went into effect across the federal government. DoD's budget for FY 2013 was reduced by \$37 billion, including \$20 billion in the operation and maintenance (O&M) accounts that pay many of our civilian workers. In addition, because our wartime budget is also subject to sequestration, we must utilize funds originally budgeted for other purposes in order to provide our troops at war with every resource they need. To compound our problems, when we estimated future wartime operating costs more than a year ago, we planned on fuel costs below what we are currently experiencing. Taken together, all these factors lead to a shortfall in our O&M accounts of more than \$30 billion – a level that exceeds 15 percent of our budget request, with fewer than six months left in the fiscal year in which to accommodate this dramatic reduction in available resources.

We are taking actions to reduce this shortfall. One main priority has governed our decisions: to minimize the adverse effects on our military mission, including military readiness. With this in mind, early this calendar year we cut back sharply on facilities maintenance and worked to hold down base operating costs -- decisions we knew would build a backlog of maintenance and adversely affect our bases. We are also preparing a request to Congress that would permit us to shift some funding from investment and military personnel accounts into the O&M accounts. If approved by Congress, this initiative – known as a reprogramming – would help close the gap.

But these actions are not enough. We have begun making sharp cuts in the training and maintenance of our operating forces – cutbacks that are seriously harming military readiness. The Army, for example, has terminated most remaining FY 2013 training rotations at its combat training centers. The Air Force has or soon will stop all flying at about one-third of its combat-coded squadrons in the active forces. The Navy and Marine Corps are cutting back on training and on deployments – including a decision not to send a second carrier strike group to the Gulf. These are only a few of the many cutbacks we have made in training and maintenance. These actions reduce our ability to handle future military contingency needs, both this year and in subsequent years.

Even after taking all these actions, we are still short of needed operating funds for FY 2013, and we cannot rule out unexpected increases in costs during the next few months. So we confront a difficult set of trade offs. We can make even larger cutbacks in training and maintenance, further reducing readiness to handle contingency operations and putting into even greater jeopardy our military readiness in future fiscal years. Alternatively, we can furlough civilian personnel to help close the gap and, knowing that morale, productivity and readiness would be affected. This is an unpleasant set of choices, but this is the situation we face.

Before making a decision, I sought advice and inputs from senior leaders in the military departments and agencies as well as advice from my senior civilian and military staff. I asked them to keep in mind our fundamental criterion to minimize adverse mission effects and, subject to that criterion, to ensure reasonable consistency and fairness across the Department for any furloughs that we impose.

Based on all these inputs, I have decided to direct furloughs of up to 11 days for most of the Department's civilian personnel. Furloughs for up to 11 days represent about half of the 22 days that can legally be imposed in a year and also about half the number we had originally planned. This halving of previous furlough plans reflects vigorous efforts to meet our budgetary shortfalls through actions other than furloughs as well as Congressional passage of an appropriations bill in late March that reduced the shortfalls in our operating budget and expectations of Congressional action on our reprogramming request.

Furloughs will be imposed in every military department as well as almost every agency and in our working capital funds. All of our civilian employees are important, and I would prefer not to furlough any of them. However, there will only be limited exceptions driven by law and by the need to minimize harm to mission execution. We will except civilians deployed to combat zones and civilians necessary to protect life and property (but only to the extent needed to provide that protection). A few categories of workers will be excepted for specific mission reasons while some categories of workers will be excepted because furloughing them would not

free up money for critical DoD mission needs. The attachment provides details regarding approved exceptions. Fewer than one fifth of all civilians paid with appropriated funds will be excepted from furloughs.

The planning and implementation of furloughs will be carried out based on the schedule below:

- May 28 June 5: Furlough proposal notices will be served to individual employees subject to furloughs.
- June 4 June 12: Individual employee reply periods end 7 calendar days from when the proposal was received, unless Component procedures allow for a different reply period.
- June 5 July 5: Furlough decision letters will be served to individual employees subject to furloughs, depending on when the proposal was received and prior to the first day of furlough.
- July 8: Furlough period begins no earlier than this date.

We will begin furloughs on July 8 at the rate of 1 furlough day per week for most personnel. For now, we plan to continue furloughs through the end of FY 2013. That schedule would lead to 11 furlough days – one fifth of the week for about one quarter of the year. Moreover, I am directing all components to monitor funding closely for the remainder of FY 2013. If our budgetary situation permits us to end furloughs early, I would strongly prefer to do so. That is a decision I will make later in the year.

Consistent with this memo and with applicable laws and rules, commanders and managers will have the authority to develop the specifics of furlough procedures in order to minimize adverse mission effects and also limit the harm to morale and productivity. Further bargaining with unions may also be required. The Under Secretary for Personnel and Readiness has already issued guidance as appropriate regarding personnel and union issues related to furloughs and will issue additional guidance as needed. Overall coordination of sequester and furlough policies will be the responsibility of the Under Secretary of Defense (Comptroller).

Each of the Department's civilian employees makes an important contribution to the readiness of our Department to meet the nation's national security needs. I understand that the decision to impose furloughs imposes financial burdens on our valued employees, harms overall morale, and corrodes the long-term ability of the Department to carry out the national defense mission. I deeply regret this decision. I will continue to urge that our nation's leaders reach an agreement to reduce the deficit and de-trigger sequestration. If no agreement is reached, I will continue to look for ways to limit the adverse effects of sequestration and associated budgetary shortfalls both on the men and women of the Department of Defense, and on our national defense.

Attachment: As stated.

Office

Department of Defense Furlough Exceptions

This attachment provides Components with final dispositions on categorical exceptions to the Department of Defense (DoD) plan to furlough civilian employees for a maximum of 88 hours or 11 discontinuous workdays because of the current financial crisis caused by a sequestration for Fiscal Year (FY) 2013, increased costs for ongoing Overseas Contingency Operations, and other emerging requirements. In order to minimize adverse effects on mission, employees in the following categories are excepted from furlough for the reasons noted:

- a) In order to avoid harm to war efforts, all employees deployed (in a Temporary Duty status) or temporarily assigned (to include Temporary Change of Station) to a combat zone (as defined in notes below) are excepted from furlough.
- b) In order to avoid harm to mission, those employees necessary to protect safety of life and property are excepted to the extent necessary to protect life and property. This includes selected medical personnel. Later portions of this attachment provide details.
- c) Employees in Navy shipyards will be excepted from furlough because it would be particularly difficult to make up delays in maintenance work on nuclear vessels and these vessels are critical to mission success. All other depot employees, whether mission-funded or working capital fund employees, will be subject to furlough.
- d) Furloughs for employees funded with National Intelligence Program (NIP) funds will be determined by the Director of National Intelligence. Employees funded with Military Intelligence Program (MIP) funds will be subject to furlough.
- e) Because there would be no savings, Foreign Military Sales (FMS) employees whose positions are exclusively funded from FMS Administrative and FMS case funds (case number may be required to validate funding source) and from Foreign Military Financing accounts are excepted from furlough. Furloughing employees in this category would not reduce the expenditure of DoD budgetary resources and so would not assist in meeting sequestration reductions. The FMS case-funded positions funded in whole or part by DoD appropriations (to include "pseudo-FMS" cases) are subject to furlough.
- f) By law, all individuals appointed by the President, with Senate confirmation, who are not covered by the leave system in title 5, U.S. Code, chapter 63, or an equivalent formal leave system, are excepted from furlough.
- g) All employees funded by non-appropriated funds (NAF) ¹ (regardless of source of NAF funding) are excepted from furlough. Furloughing employees in this category would not reduce the DoD budget and so would not assist in meeting sequestration reductions.
- h) All Outside Contiguous United States foreign national employees, many of whom are subject to Status of Forces Agreements, are excepted from furlough because their situation vary greatly by country/region and because, in some cases, they are paid by host governments.

¹ NAF employees are not covered by the requirements and procedures applicable to furloughs of appropriated fund employees under FY13 sequestration. However, NAF employees may be furloughed under DoD NAF and Component policies and procedures for business-based reasons.

i) Any employees who are not paid directly by accounts included in the Department of Defense-Military (subfunction 051) budget are excepted from furlough. For example, this would include employees funded by the Arlington National Cemetery (705 function) and DoD Civil Works (various non-051 functions) programs. These exceptions have been identified by the Components. Furloughing these employees would not reduce the expenditure of DoD budgetary resources and so would not assist in meeting sequestration reductions.

The following portion of this document provides the definitive list of additional approved exceptions beyond those listed in the preceding paragraph. The exceptions approved for the safety of life and protection of property category are granted with the understanding that these are the minimum exceptions needed to maintain operations and provide security on a 24/7 basis and that furloughing these employees would result in the Department incurring additional costs for premium pay. Similarly, the exceptions for the medical category are approved with the understanding these exceptions preserve the minimum level of personnel needed to maintain quality of care in 24/7 emergency rooms and other critical care areas such as behavioral health, wounded warrior support, and disability evaluation. Furloughing these employees would result in unacceptable care being provided, and the Department would incur increased costs for premium pay or TRICARE. The exception for Child Development Centers is granted with the understanding that this is the minimum level needed to maintain accreditation and maintain quality care for children in military families. Some Department of Defense Education Activity employees, while not excepted from furlough, may only be furloughed when they are in a pay status. Therefore, they will only be subject to furlough for up to five days at the beginning of the 2013 school year.

Recognizing that circumstances can change in this dynamic environment, the Secretaries of the Military Departments, and the Principal Staff Assistants for the Defense Agencies and Field Activities, may approve up to 50 additional individual, mission-based, exceptions as needed to ensure safe and efficient operations of their respective Departments. Any such exception must be reported to the Acting Under Secretary of Defense (USD) for Personnel and Readiness and the USD Comptroller. There are no other approved exceptions provided based on the Components' submissions. Furlough proposal notices should be issued to all impacted employees beginning May 28, 2013.

Relative to the review and decision on individual employee requests for exception, per guidance issued via the Principal Deputy Assistant Secretary of Defense, Readiness and Force Management, memorandum, dated March 13, 2013, activities should designate the Deciding Official. The designated Deciding Official will be no lower than a local Installation Commander, senior civilian or equivalent who would be in the best position to determine the fair and equitable application of the furlough. Deciding Official responsibilities may not be further delegated. Deciding Officials are charged with, and are accountable for, making final decisions on furloughs for individual employees after carefully considering the employee's reply, if any, and the needs of the Department. Deciding Officials must also ensure they make final decisions in cases where an employee does not submit a reply. Deciding Officials will have the authority to execute the full range of options with respect to providing relief in individual employee cases. This authority includes, but is not limited to, reducing the number of days/hours an individual employee is furloughed, or granting the individual employee an exception from the furlough altogether.

Component	Safety of Life & Property	Medical Personnel	Others	Comments
DoN	7,543	1,418	212 CIVPERS at Sea	CIVPERS deployed at sea are subject to furlough upon return from deployment
			4,712 CIVMARS	CIVMARS are subject to furlough upon return from deployment
			Appropriated Fund (APF) Child Development Centers (CDCs)	Maintain safety standards and quality of care
			15	Support to classified programs
			28,000	Shipyard Workers, General
			1,657	Shipyard Workers, Nuclear and Naval Reactors Staff
USA	263	Up to 6,600	555 APF CDC Employees	Maintain safety standards and quality of care
			75	ARNG Dual Status Technicians for Alerts, Firefighting, Personnel Recovery and other missions
			17	Support to classified programs
			257	Non-immigrant employees requiring H-1B visas at Defense Language Institute

Component	Safety of Life & Property	Medical Personnel	Others	Comments
USAF	933	410	62	Support to classified programs
			1,123	ANG Dual Status Technicians for Alerts, Firefighting, Personnel Recovery and other missions
			30 Students	Intel School & FLETC
			94 Multi-IOC 24/7 Plant Operators	Heating/Waste Water Plant minimum safe manning
			2	Contingency Planners
			3	Special Law Enforcement Pay
		٠	1,634 APF CDCs	Maintain safety standards and quality of care
DLA	363			
DA&M	623			546 are from the Pentagon Force Protection Agency; the remaining 77 are Washington Headquarters Services for Pentagon safety and emergency communications.
				Most will be furloughed fewer than 11 days due to the need to maintain operations and security 24/7.
US Court of Appeals for Armed Services			59	The Chief Judge will decide how many days to furlough employees, if at all.
JTFCAPMED		368		165 @ Walter Reed
				203 @ Fort Belvoir

Component	Safety of Life & Property	Medical Personnel	Others	Comments
USUHS	22		5	Animal Husbandry Technicians Non-immigrant employees requiring H-1B visas
Office of the Military Commissions – Defense Legal Services Agency			9	Civilian Trial Practitioners
Department of Defense Education Activity (DoDEA)			10,950	9-month DoDEA employees, which includes teachers, educational aids, and support staff may only be furloughed for up to 5 days at the beginning of the 2013 school year.
DCAA			1	Non-immigrant employees requiring H-1B visa

Notes:

- 1. Safety of life and property exceptions are based on need for 24/7 coverage in most instances. It is expected all Components will furlough for less than 88 hours in these areas where feasible.
- 2. Individuals for whom law enforcement premium pay would result in no loss of pay if furloughed will be excepted from the furlough.
- 3. 20 CFR 655.731 requires that the employer of a H-1B non-immigrant who is not performing work and is placed in a nonproductive status due to a decision by the employer (e.g., placed in a non-pay/non-duty status due to administrative furlough) pay the salaried employee the full pro-rata amount due, or to pay the hourly-wage employee for a full-time week (40 hours or such other number of hours as the employer can demonstrate to be full-time employment for hourly employees, or the full amount of the weekly salary for salaried employees) at the required wage for the occupation.

1. References.

- a) Title 26, U.S. Code, Section 112, Certain combat zone compensation of members of the Armed Forces
- b) Executive Order 12744, January 21, 1991
- c) Executive Order 13119, April 13, 1999
- d) Executive Order 13239, December 12, 2001
- e) Public Law 104-117, To provide that members of the Armed Forces performing services for peacekeeping efforts in Bosnia and Herzegovina, Croatia, and Macedonia shall be entitled to tax benefits in the same manner as if such services were performed in a combat zone.
- 2. The following locations are designated as "Combat Zones" by law, Presidential Executive Order or by DoD certification that members of the Armed Forces serving in such locations are serving in direct support of military operations in a combat zone:

Countries:

Afghanistan (EO 13239)	United Arab Emirates (EO 12744)		
Albania (EO 13119)	Uzbekistan (DoD certification)		
Bahrain (EO 12744)	Yemen (DoD certification)		
Bosnia (PL 104-117)	Croatia (PL 104-117)		
Djibouti (DoD certification)	Herzegovina (PL 104-117)		
Iraq (EO 12744)	Jordan (DoD certification)		
Kuwait (EO 12744)	Kyrgyzstan (DoD certification)		
Macedonia (PL 104-1170)	Montenegro (EO 13119)		
Oman (EO 12744)	Pakistan (DoD certification)		
Philippines (Only troops with orders referencing Operation Enduring Freedom) (DoD certification)	Qatar (EO 12744)		
Saudi Arabia (EO 12744)	Serbia (includes Kosovo) (EO 13119)		
Somalia (DoD certification)	Tajikistan (DoD certification)		

Sea Areas:

Adriatic Sea (EO 13119) That portion of the Arabian Sea that

lies north of 10 degrees north latitude, and west of 68 degrees east longitude

(EO 12744)

Gulf of Aden (EO 12744) Gulf of Oman (EO 12744)

Ionian Sea north of the 39th Parallel (EO 13119) Persian Gulf (EO 12744)

Red Sea (EO 12744)

3. Adherence to the following principles ensures consistency in applying the "deployed to combat zone" exemption to civilian employees in the context of the administrative furlough:

- a) "Deployed civilian" is defined as a civilian employee who is deployed (in temporary duty (TDY) status) or temporarily assigned (to include temporary change of station (TCS)) to a "combat zone" as set forth above.
- b) "Combat zone" is defined as those locations listed as combat zones in Executive Orders 12744, 13119 or 13239 and locations where military are eligible for combat zone tax benefits under law or because DoD has certified that they are providing direct support to military operations.
- c) A "deployed civilian's" period of deployment includes time spent in attendance at mandatory pre-deployment training as well as in completing mandatory post-deployment requirements.
- d) A civilian employee who was deployed to a combat zone but redeploys mid-way through the furlough period will receive a notice of proposed furlough upon return to their parent organization and prior to any furlough. Further, the number of hours for which the employee will be furloughed will be pro-rated.

Department of the Navy Administrative Record for FY 2013 Furlough Appeals



U.S. Department of Defense
Office of the Assistant Secretary of Defense (Public Affairs)

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Message from Secretary Hagel on Furloughs

3

To all Department of Defense personnel:

As you are fully aware, the Department of Defense is facing a historic shortfall in our budget for the current fiscal year. This is the result of current law that went into effect March 1. It imposes deep across-the-board cuts on DoD and other federal agencies. Combined with higher than expected wartime operating costs, we are now short more than \$30 billion in our operation and maintenance (O&M) accounts – which are the funds that we use to pay most civilian employees, maintain our military readiness, and respond to global contingencies.

The Department has been doing everything possible to reduce this shortfall while ensuring we can defend the nation, sustain wartime operations, and preserve DoD's most critical asset – our world-class civilian and military personnel. To that end, we have cut back sharply on facilities maintenance, worked to shift funds from investment to O&M accounts, and reduced many other important but non-essential programs.

Still, these steps have not been enough to close the shortfall. Each of the military services has begun to significantly reduce training and maintenance of non-deployed operating forces – steps that will adversely impact military readiness. And even these reductions are not enough. Since deeper cuts to training and maintenance could leave our nation and our military exposed in the event of an unforeseen crisis, we have been forced to consider placing the majority of our civilian employees on administrative furlough.

After extensive review of all options with the DoD's senior military and civilian leadership on how we address this budget crisis, today I am announcing that I have decided to direct furloughs of up to 11 days for most of the Department's civilian personnel. I have made this decision very reluctantly, because I know that the furloughs will disrupt lives and impact DoD operations. I recognize the significant hardship this places on you and your families.

After required notifications, we will begin the furlough period on July 8 at the rate of one furlough day per week for most personnel. We plan to continue these furloughs through the end of the current fiscal year. If our budgetary situation permits us to end furloughs early, I would strongly prefer to do so. That is a decision I will make later in the year.

Furloughs for 11 days represent about half of the number we had originally planned, reflecting the Department's vigorous efforts to meet our budgetary shortfalls through actions other than furlough. There will be exceptions driven by law and by the need to minimize harm to the execution of our core missions. For example, all employees deployed or temporarily assigned to a combat zone will be excepted from furloughs.

Your managers have been given authority to develop specific furlough procedures to minimize adverse mission effects and also limit the harm to morale and productivity. They will be in touch with you to provide guidance and answers.

The President and I are deeply appreciative of your patience, your hard work, and your dedication and contributions to the critical mission of helping protect America's national security. I am counting on all of you to stay focused on this vital mission in the days ahead. As I said the day I assumed the responsibilities of Secretary of Defense, I'm proud to be part of your team and I'm proud to serve with you.



EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET WASHINGTON, D.C. 20503

April 4, 2013

M-13-11

MEMORANDUM FOR THE HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

FROM:

Danny Werfel

Controller

SUBJECT:

Ongoing Implementation of the Joint Committee Sequestration

Section 251A of the Balanced Budget and Emergency Deficit Control Act (BBEDCA), as amended, on March 1, 2013, required the President to issue a sequestration order canceling \$85 billion in budgetary resources across the Federal Government for the remainder of fiscal year (FY) 2013. This action was required due to the failure of the Joint Select Committee on Deficit Reduction to propose, and the Congress to enact, legislation to reduce the deficit by \$1.2 trillion.

The Administration continues to urge Congress to take action to eliminate the Joint Committee sequestration and restore cancelled budgetary resources as part of a balanced agreement on deficit reduction. However, until Congress takes such action, executive departments and agencies (agencies) must continue to implement the reductions required by sequestration.

This memorandum provides further guidance on specific issues regarding the management and implementation of sequestration that the Office of Management and Budget (OMB) preliminarily addressed in prior memoranda. OMB previously issued guidance on the appropriate implementation of sequestration in Memorandum 13-03, *Planning for Uncertainty with Respect to Fiscal Year 2013 Budgetary Resources*; Memorandum 13-05, *Agency Responsibilities for Implementation of Potential Joint Committee Sequestration*; and Memorandum 13-06, *Issuance of the Sequestration Order Pursuant To Section 251A of the Balanced Budget and Emergency Deficit Control Act of 1985, as Amended*.

Appropriate Use of Existing Reprogramming and Transfer Authority

Sequestration provides an agency with little discretion in deciding where and how to reduce spending. All non-exempt budget accounts in a given spending category must be reduced by a uniform percentage, and the same percentage reduction must be applied to all programs, projects, and activities (PPAs) within a budget account. However, depending on an agency's account structure and any existing flexibilities provided by law, some agencies may have a limited ability to realign funds to protect mission priorities. As directed by Memorandum 13-03, in allocating reduced budgetary resources due to sequestration, agencies should generally "use

any available flexibility to reduce operational risks and minimize impacts on the agency's core mission in service of the American people." Agencies should also "take into account funding flexibilities, including the availability of reprogramming and transfer authority."

Consistent with this guidance, agencies with reprogramming or transfer authority should continue to examine whether the use of these authorities would allow the agency to minimize the negative impact of sequestration on core mission priorities. In doing so, agencies must consider the long-term mission, goals, and operations of the agency and not just short-term needs. For example, agencies should avoid taking steps that would unduly compromise the ability to perform needed deferred maintenance on facilities, invest in critical operational functions and support, conduct program integrity and fraud mitigation activities, and pursue information technology or other infrastructure investments that are essential to support the long-term execution of the agency's mission. Similarly, while agencies with carryover balances or reserve funds should consider appropriate use of these funds to maintain core mission functions in the short term, it is important not to use these funds in a manner that would leave the agency vulnerable to future risks due to a potential lack of available funds in future years.

Agencies should consult with their OMB Resource Management Office (RMO) to assess options for utilizing existing authorities and ensure that any proposed actions appropriately balance short-term and long-term mission priorities. Agencies must also consult closely with their OMB RMO on any proposed actions that would reduce carryover balances or reserve funds below historical levels.

Funding for Agency Inspectors General

Funds for agency Inspectors General (IGs) from non-exempt accounts are subject to sequestration under the March 1, 2013 sequestration order. The head of each agency has the final responsibility for implementing the reductions required by sequestration. Upon making such determinations, IGs have the final responsibility for determining how their authorized budgets will be allocated.

To the extent an agency has discretion in implementing reductions to IG funding due to sequestration, agency heads should be mindful of the independence of the Office of Inspector General and should consult with the IG on a pre-decisional basis on matters that may impact IG funding. In particular, agencies must remain cognizant of the provisions in section 6 of the Inspector General Act of 1978, as amended, which outline the need for IGs to maintain the appropriate resources and services necessary to perform their statutory duties and describe the manner in which IG budgets are requested.

In cases where IG funds are not intermingled with other agency funds and exist as their own PPA, the IG should be provided full discretion to determine how to implement the reductions required by sequestration. In cases where IG funds are intermingled with other agency funds within a PPA, while the specific amount of reductions will vary by agency and account, a benchmark that should be considered by the head of the agency—in consultation with the IG—is to apply a percentage reduction to IG funds that is same as the average percentage reduction for all other funds within the PPA. Upon determining the amount of the reduction for

IG funds in such cases, the agency head should then defer as appropriate to the IG in determining how the IG manages the reductions.

Agencies should consult with their OMB RMO throughout this process as well.

Discretionary Monetary Awards

OMB Memorandum 13-05 directs that discretionary monetary awards should not be issued while sequestration is in place, unless issuance of such awards is legally required. Discretionary monetary awards include annual performance awards, group awards, and special act cash awards, which comprise a sizeable majority of awards and incentives provided by the Federal Government to employees. Until further notice, agencies should not issue such monetary awards from sequestered accounts unless agency counsel determines the awards are legally required. Legal requirements include compliance with provisions in collective bargaining agreements governing awards.¹

Consistent with past guidance, certain types of incentives are not considered discretionary monetary awards for the purposes of this policy. These include quality step increases (QSIs); travel incentives recognizing employee savings on official travel; foreign language awards for mission-critical language needs; recruitment, retention, and relocation incentives (3Rs); student loan repayments; and time-off awards. While these items are permitted, in light of current budgetary constraints, they should be used only on a highly limited basis and in circumstances where they are necessary and critical to maintaining the agency's mission. In addition, consistent with the policy set forth in the *Guidance on Awards for Fiscal Years 2011 and 2012*, jointly issued by the Office of Personnel Management (OPM) and OMB on June 10, 2011, spending for QSIs and 3Rs should not exceed the level of spending on such incentives for fiscal year 2010.

With respect to Federal political appointees, agencies should continue to follow the policy set forth in the August 3, 2010 Presidential Memorandum, *Freeze on Discretionary Awards, Bonuses, and Similar Payments for Federal Political Appointees*. OPM previously issued guidance on implementation of this memorandum.

Reducing Burden for State, Local, and Tribal Governments

To the extent agencies provide grants or other forms of financial assistance to States, localities, or tribal governments, agencies should consider if there are ways to help such entities mitigate the effects of funding reductions due to sequestration through reducing administrative burdens or other standard administrative processes, consistent with applicable legal requirements associated with the funds provided. In doing so, agencies should consult closely with their State, local, and tribal partners to determine whether such steps enable public funds to be used in a more cost-effective manner.

¹ Consistent with legal requirements, agencies may consider engaging in discussions with employees' exclusive representatives to explore revisions to such provisions in existing collective bargaining agreements, in recognition of this guidance.

Presenters: Robert F. Hale, Undersecretary of Defense; Susan A. Yarwood, Director, Human Resources Directorate

March 11, 2013

Defense Department Town Hall on Sequestration in the Pentagon

STAFF: Ladies and gentleman, Mr. Hale will join us in just one minute. If I could, just a couple of administrative announcements. We are going to broadcast this live on the Pentagon Channel, so if you have a badge please remove it at this time.

And for the same reason, we will have a couple of folks walking around with microphones during the question-and-answer period. Please raise your hand if you have a question so the folks who are listening on the Pentagon Channel can hear your question. We'll make sure we get a microphone to you.

Ladies and gentleman, the undersecretary of defense comptroller, the Honorable Robert Hale.

UNDERSECRETARY OF DEFENSE ROBERT F. HALE: Hi. Sit down, please.

All right. So, good afternoon. So it's a fairly sparse crowd. I don't whether that's good or bad, in terms of what we're looking at. So my goal today is to talk to you about the budgetary problems that we face in 2013 that are going to require -- unless we get some legislative relief -- some major changes in what we do, in training and maintenance. And as I think you all know, furloughs are unfortunately a possibility.

Let me just start by saying I'm afraid I'm going to live up to the reputation that -- the motto that is attributed sometimes to comptrollers that we're not happy until you're not happy. But I will try not to do that. And please don't shoot the messenger, OK?

All right. Next slide, please?

So we face two problems in the Department of Defense in 2013. One of them, of course, is sequestration, as I think you all know, automatic budget cuts that were put in place by the Budget Control Act of 2011. They were never meant to be implemented. They were meant to act as a prod to the Congress to make a balanced changes in the deficit and -- and move forward in that regard, but unfortunately that didn't happen. And so now these are in effect.

What they do is cut virtually every budget account in the department's budget by as much as 9 percent. The only -- and including our wartime budgets, the overseas contingency operations

funds. The only major exemption is military personnel. The president exercised his legal authority last summer to exempt military personnel in support of the wartime effort.

The law -- the cuts also are mindless. Some would call them dumb and across the board in nature. In the operating portion of our budget, they are -- each budget account has to be cut by the same percent, so we have to cut Army, active O&M by the same percent as Navy Reserve O&M, Air Force Guard O&M, and so forth, through a dozen or so accounts.

On the investment aspects part of our budgets, even more detail. Every line item has to be cut by the same percentage, about 2,500 of them in the DOD budget.

And we've made a decision which I think is the only one we could make to protect our wartime operating funding, OCO operations funding. You can't leave General Dunford and the troops in Afghanistan without the funds they need to protect themselves and to wind down that war.

But sequestration isn't our only problem. We also have serious problems with the continuing resolution that's in effect. Continuing resolutions are passed by Congress when they can't get together and decide on a budget. They are really intended to last for a few weeks or maybe a few months. We're on it for six months at least.

Essentially what they say is do the same thing this fiscal year as you did last year. It's kind of the Groundhog Day approach to budgeting. This particular case, what they said is in fiscal '13 for the base budget, same funding levels as in fiscal '12 for the base budget, as I said. For the OCO wartime budget, they did say you can use the president's request for fiscal '13.

That left us with enough total dollars -- actually, it was a little more dollars in the C.R. than we asked for in fiscal '13, but they're in the wrong appropriations. They're in the wrong places. We had significantly increased the operations and maintenance funding, our funds that are most directly associated with readiness from '12 to '13 and cut back on investment. The C.R. wipes that out, so we have too many dollars in investment, not enough dollars in O&M.

And -- and also, unfortunately, we are executing the OCO budget at higher levels than we expected. When we put it together two years ago, we underestimated the operating tempos and some of our transportation costs. So we've got some shortfalls there.

And, finally, it's not on the slide, but the C.R. doesn't give us some authorities we need. We can't start any new programs. We can't increase rates of buys of weapons programs, have some bizarre restrictions on shipbuilding that essentially ensure or demand that we buy exactly the same ships this year as last year, doesn't make much sense, and we can't start any military construction programs.

Next slide?

So what you see on here are numbers that indicate shortfalls in the base portion of our operations and maintenance budget. For sequestration, the total cut for sequestration across all the Department of Defense, \$46 billion in fiscal '13, \$13 billion of that is for base budget O&M. Then we made the decision I mentioned before to protect our wartime operating portion of the budget. The only way we can do -- protect OCO is to disproportionately cut the base budget. That adds another \$5 billion to our shortfall in the base budget.

I told you the continuing resolution has the money in the wrong appropriations, not enough O&M dollars. That adds \$11 billion to our shortfall. And finally, OCO spending is here than we expected, as I mentioned. That adds at least another \$6 billion to \$7 billion.

Add them up, \$35 billion to \$36 billion short in fiscal '13 O&M, and that's about 23 percent of our request. Plus, we've only got seven months to go in the year, so you can roughly double that. We're roughly short 40 percent of the funds we need in operations and maintenance to complete this fiscal year. And this is DOD-wide. By service, the picture is much different. Some of the services are a little better off. The Army is much worse off. It has bigger problems with regard to protecting wartime ops, because they're so heavy there, more money in the wrong appropriation. The Army's almost 80 percent short of the dollars it needs for the rest of the year in operations and maintenance.

So I think this explains -- some people have said, well, gee, an 8 percent or 9 percent cut, how can this be this big a deal? It's not, unfortunately, when you add these two problems together. It's more like a 40 percent cut for the department as a whole, and even more for the Army.

Next slide? So a couple of months ago, we could see what was coming. We hoped that it would get fixed, but we realized we needed to start slowing our spending in ways that tried to avoid some even more draconian steps later, and we began doing that with civilian hiring freezes in most of our services and agencies.

That's not without problems. We're beginning to under-man some programs where we can't hire at this point. We are also affecting vulnerable populations. About 44 percent of DOD civilians are veterans. We hire in an average time 1,500 to 2,000 people a week in the Department of Defense. We are cutting back jobs for veterans in the very time when we would like to find more jobs for that group.

We began releasing temporary and term employees, laying them off. In this case, several thousand have already lost their jobs. There are 46,000 of them -- not all will certainly lose their jobs, but many more probably will. Cut back on travel and conferences, and I really should say training, business training there. I mean, conferences conjure up this notion of a week off in Vegas, but many of you who've been to these conferences, they are training events, but we have cut back many of them.

Sharply cutting back facilities maintenance, as much as 90 percent cuts in the remainder of the year, so we're just not going to fix anything at our bases except mission-critical and lifethreatening problems. Base operating cost cuts, review in delaying contracts, which often is very

inefficient. I was going to sign a contract for a year. I got a deal at a certain price. Now I cut it back to just seven months, so I don't have to pay as much in fiscal '13. But, of course, that pushes the money off to '14, when things could be just as bad, and it's a good chance the contractor is going to say, well, you know, maybe you won't renew it, so I'm going to want a premium in order to do that, is probably -- well, in the end, will cost us more.

But this isn't going to do it. If we absorb 40 percent cuts in O&M, and overall cuts in our budget, we will have to take much more far-reaching actions. Next slide?

Starting with training cutbacks, that will probably really kick in I think next month, every service is looking at sharp cutbacks in training, fewer flying hours, fewer steaming days, less time spent in the -- in ground training, just across the board, and maintenance cutbacks. And the combination of the two of these -- and I'll talk a little more about that on the -- I think the next slide -- is going to seriously adversely affect our readiness.

We've got problems in TRICARE. If you're not familiar with it, it's a program that pays for private providers to provide medical care for military retirees and some active-duty dependents. It looked early on -- this is -- it's an account, and so it's going to take its 9 percent cut. I think we have worked out changes that will allow us to pay all our bills for providers, but the price for that will be delays in service in some of our military treatment facilities. It will mean a virtual total cessation of our research program in health care and also our facilities maintenance. And we'll disrupt probably 2,500-plus investment programs, having to reduce buy sizes on short notice, delaying programs, and more.

We are also faced, unfortunately, with the possibility of furloughs of some of our civilian personnel. Our overall approach to furloughs is to look at them as a last resort, but not the last resort. We realized that if -- if we did not do some furloughs, given the enormous cuts or shortfalls we're facing in O&M, we had the prospect of having to cut even more on the training side and perhaps having civilian personnel working with no training to support or in a depot with no funds to induct weapons into the depot to fix.

So we had determined that at least under our current situation, we will propose furloughs for up to 22 days for most of our civilian personnel. We will impose a policy of rough consistency and fairness. And by that, it means in general, we will -- we will ask all of our civilians to be furloughed for about the same amount of time, and the exact amount yet to be determined.

There will be some limited exceptions, but quite limited. We will accept civilian personnel who are actually deployed in combat zones. We'll accept civilian personnel if they are required to maintain safety of life and property, but only to the extent that's true. And my example is, we've got 30 policemen on a base, they are not automatically exempt from furloughs. The managers on the base have to determine whether or not they can still maintain safety of life and property either without furloughs or perhaps with partial furloughs of the policemen in that case.

Timing, I'm going to say more about it on the next slide. There are a whole series of steps that we have to go through. And I'll address that in a moment.

I think we are deeply concerned for what this is going to do. We are all well aware that we're talking about the potential for 20 percent cuts in pay for five months for our civilian personnel, obviously going to have serious -- cause serious problems for many of our civilians, including a number of the people I'm probably talking to right now. And from a management standpoint, it's certainly going to harm productivity. There's fewer people to work, and we certainly can't expect that with serious adverse effects on morale, productivity will remain unaffected.

So go to the next slide, and let me talk more about the furlough planning process. We are the only agency in government that has to notify Congress of our intent to furlough civilian authorities. None others -- no others have to, so I assume they won't. We did that on February 20th. There is a 45-day waiting period after we submit that notification before furloughs can start.

We have gone out to our commands and asked them to identify specifically any civilians who would be subject or would be accepted from furloughs. We have that information back in on the process of reviewing, and our goal is to complete that review by Friday.

Right after we notified Congress, we began legally required bargaining with our unions. There's about a dozen unions with national consultation rights. We have notified them. But there are probably several thousand local unions, and our local commanders are in the process of bargaining with them. The unions in this case don't have the right to bargain not to do the furloughs. They do have the right to bargain on how they're implemented, and that process is going on.

Probably some time later this month, if nothing changes, we will end up having to send letters to all those accepted employees and propose furloughs. At that point, there's a seven-day reply period for people to reply to us. Then there's a 30 -- a totaled 30-day waiting period. And at the end of that period, we can send actually notices of decisions of furloughs, and those furloughs can start.

I might add that when that formal notice is sent, each of our civilian employees has a right to appeal to the Merit Systems Protection Board, and it's not quite clear to us -- we've never done this, and I hope we never do, administrative furloughs of this kind. It's not quite clear what that process will be, but the appeal right is there.

So these furloughs could begin as early as late April.

Let me just pause there, because I know this is particularly important. Any particular questions for me on furloughs before I go on? Yes, ma'am. I have help here from the folks from P&R and WHS, so...

Q: The individuals in my organization are asking if they will be able to take all approximately 22 days at once so that they would be eligible for unemployment compensation in order to offset a critical shortfall in their household budgets. Will that be an option?

UNDER SEC. HALE: What we have said is that our general plan was to do one day per pay period in order to spread this out from a workload standpoint. We did allow our managers, if there

were special reasons why they could group these days together, to propose that, but I would expect in general it will be one day per period so that we can -- I mean, we've got to try to maintain some ability to continue the mission. You saw my bar before. One of the goals set for us by our secretary is to minimize adverse effects.

I'm aware of the issue. And we would consider on a case-by-case proposals to group days together, but in general, it'd be one day per pay period.

Anything else?

Q: I'm from a field activity, but I do have a question as to whether you can envision any sequence of events over on the Hill that might lead to obviating the need for furloughs or reducing the number of days?

UNDER SEC. HALE: I'm going to come to that. I'm going to hold your question for a moment. I stopped, and maybe I shouldn't have, but I'll get to it on the last slide and I'll tell you what's going on. And, yes, there is a possibility.

Other questions on furloughs specifically before I -- go ahead. I'll come back to you. I promise.

Q: Mr. Secretary, I don't want to beat a dead horse here. I just want to be sure I understand. The 22 days is irregardless of the fiscal condition of each agency? In other words, if an agency controls its spending to the point where it could furlough people 5 or 10 days, they don't have that option, correct?

UNDER SEC. HALE: Yes. And the reason for it is that we will have to do some cross-leveling, because we've got agencies -- I mentioned the Army that's 80 percent short of its O&M in the last seven months. We are going to have to do things to help some agencies that can't get by even with 22 days, and 22 days is the maximum legal number. So what we will have to do -- and there are some agencies that could avoid this -- as I said, some cross-leveling of funds in order to help the others.

Q: Will the employees have some flexibility in determining what day they're actually being furloughed?

UNDER SEC. HALE: That'll be up to managers. I would think there would be some possibilities there. I know we've tried to work out what we could within my own organization. I don't want to get into specific organizations. One, I don't know, but, second, I want to leave that to your own supervisors and managers, but I would think there'd be some options. I think we ended up with -- I think it's going to be Monday and Friday primarily, which probably makes sense. But there are probably other options.

OK, let me finish up and then I'll come back to questions, but I knew this was an important one. So we've got a lot going on here, unfortunately. Major training cutbacks, major disruptions of

investment programs, furloughs. What is it going to do to the Department of Defense's mission? Next slide.

It will have serious adverse effects on our readiness, and that will be the thing most affected. By the end of fiscal year '13, the Army estimates that about two-thirds of its brigade combat teams -- active brigade combat teams will no longer be at adequate levels of readiness, defined as C2 and above, if that's the appropriate stage in their sequence, and almost all of their reserve units. This would exclude the ones that are actually deployed to Afghanistan, but almost all of the other units.

What does that mean? Well, it means that if we find ourselves in another contingency operation, we either won't be able to respond as quickly -- they'll need more time -- or if we have to respond as quickly, they won't be fully trained. And I think there's some -- probably wouldn't happen in fiscal '13, but looking into fiscal '14, the possibility of difficulties in supporting Afghanistan, because some of the units that would deploy a year from now, say, won't be ready.

Similar situation in the Air Force by the end of this fiscal year, with cutbacks in flying, almost all of their non-deployed combat units, fighters and bombers in particular, will not be what they view as adequate levels of readiness, again, delaying their potential response.

The Navy and Marine Corps also will see cuts in readiness, but they also -- are also reducing their deployments. The Navy, as you probably know, has made a decision not to support two aircraft carrier strike groups in the gulf, even though the combatant commander has asked for that help as a budgetary and also some training issues involved there. They will cut back on their deployments in the Pacific, probably terminate all deployments to SOUTHCOM.

Furloughs clearly damage productivity, as I've said before, and our civilians -- I think a lot of people in this country have a sense that civilians are all here at the Pentagon. You all know that couldn't be further from the truth. Eighty-six percent of our civilians work outside the Washington, D.C., area. They fix our ships, our tanks, our planes. They staff our hospitals. They teach kids in our schools. They do virtually every support activity in the Department of Defense, and they will all be adversely affected.

And I haven't said a lot about investment programs, because there are so many of them. To some extent, the investment -- if you remember under the C.R., I said there's too many dollars in investment, too few in O&M. Some of the investment is currently being shielded. It affects -- by the fact that we had higher levels of investment money, but there will still be cutbacks in procurement and some major programs. They'll be done inevitably hastily and will add the unit costs at a time where we're trying to just the opposite.

Next slide?

So what are the next steps? We've got to continue planning, detail planning for what I will call the worst case. And by that, I mean a year-long sequestration and a continuing resolution that's extended through the -- through the end of this fiscal year in its current form, in its current form, and that includes, regrettably, continuing to plan for furloughs.

But we are monitoring congressional action closely, and some of you, obviously, are, too. The House last week passed a -- it was called a continuing resolution, but for us, it is actually an appropriations bill for the Department of Defense. It would help. It would get the money into the right appropriations. Remember, I said that's one of the problems with the C.R. We've got too much investment and not enough O&M. It would correct that problem, and that is not trivial, and it would certainly help us.

Now, it doesn't solve all our problems. It leaves sequestration in place, and it would -- it did not, as we'd hoped, fix some of the OCO shortfalls, but there might be some opportunity to reprogram and a technique we use to move money around to try to meet some of those problems.

So as I say, it doesn't fix all of our problems, but it would certainly help. The Senate is examining that legislation right now. The Senate Appropriations Committee, they may introduce their own version of it, and perhaps as early as today, and I expect some debate over that this week.

If that bill is enacted in its current form or something similar for us, then we'll clearly need to go back and look at planning. I think it is premature to say exactly what it would mean until we see how -- exactly what's in the legislation, but it would clearly help.

We are also watching -- although there's not much to watch -- just right now for a big budget deal between the president and the Congress that would affect mandatory spending, perhaps tax reform, and allow de-triggering of sequestration, or at least that we would hope that would be part of the big budget deal.

If that happens, I suspect it won't happen until the summer. You may recall that there was an agreement to extend the debt ceiling through May 19th. And then there's about two months of period when Treasury can take steps to push off a hard hit of the debt ceiling, so it's not likely to occur until July, and I suspect that will be the forcing event for a big budget deal.

So we'll watch both -- we'll watch the Hill certainly in the next two weeks on the potential revisions to the continuing resolution and watch for a possible de-triggering of sequestration and try to replan as best we can, depending on what Congress does.

So, you know, I'll continue with one of my favorite quotes from Winston Churchill, when Churchill once said you can always trust Americans to do the right thing after they've tried everything else first. I keep hoping we'll get to that. It seems like we have tried everything else, to me, at least, and that we will do the right thing and that we will make some major changes in our budget that allow us to return to a more normal budgeting process and a more stable top line for defense.

With that, I'm going to stop, and I would ask if there are any other questions for me. Sir?

(CROSSTALK)

UNDER SEC. HALE: You know, I think it's -- yes, it's possible, but I think it's premature until we -- wanted to see whether it's enacted or not. This is not a certainty. I mean, it's -- Congress has struggled. I guess that's an understatement -- to make changes like this. But if it -- if they do enact it, yes, I think it's possible. It's just premature to speculate on how much. And we'll need to look across the services are in pretty different situations. I told you the Army has by far the worst problem, so we'll have to look at how we can help them and see if we can bring it about.

And I think I misspoke. I think I said one day per pay period for furloughs. Unfortunately, it's two days per pay period, one day a week, so -- to get to the 22 days that would -- if we started in late April, so I'm sorry. Let me correct that.

Any other questions?

Q: Sir, you indicated we had fund scenarios where we didn't need funds. Has the department taken steps during this continuing resolution not to expend funds where they weren't needed and did not benefit the national defense, such that those funds would then be available, should we get an appropriation in the right areas?

UNDER SEC. HALE: Yeah, I mean, I think the answer is yes. First off, I -- I would like to think that we don't have funds that don't benefit the national security, but there are clearly some lower priority areas, and one of the first things we did -- even though I think it's valuable -- is to cut back severely on TDY travel, conferences I mentioned earlier. We -- although, again, I think it's valuable, you can postpone facilities maintenance, fixing the -- you know, painting the barracks. We'll have to do it next year, even though we may not have funds then, either, but it's a decision that we made.

We did civilian hiring freezes, which I also didn't want to do. It will gradually damage our mission, but it's an area we felt we could begin to hold down on spending. Base operating support, cut 10 percent to 30 percent in the services. All of this started in the late January timeframe, and so it's beginning to -- it will help us minimize the more draconian steps we'll have to take if this stays in place for the whole year.

So, yes, we tried to take some near-term steps. Prior to March 1st, when sequestration kicked in, one of our criteria is that they be largely reversible, so you postpone facilities maintenance. If we were to have gotten back to a stable budget that we anticipated, we could probably have gotten that done in the last half of the year.

But as it turns out, we're not going to be able to recover, more than likely. And so, yes, I think that these things will, as I say, minimize or make less draconian the steps we have to take for the rest of the year.

Q: Sorry.

UNDER SEC. HALE: Go ahead.

Q: Building on your comment of largely reversible, legally speaking, is there anything that would prevent an individual if they chose from going back and re-coding the days that they took as furlough days to an annual leave day or a comp time, a travel comp time day, if a deal was reached and the department decided that we didn't need someone to take 22 days, we just only need civilians to take four days, and in this scenario, think about -- let's say I chose to do a month furlough the month of May, and I'd taken my full 30 days, but by the end of the May, there was a deal reached, and the department made a decision we only need all civilians to take five furlough days. If I chose, is there a legal restriction to recode my hours?

UNDER SEC. HALE: I'd suspect we'd have a problem paying you back. Anybody want to help me here?

I mean, if you took 30 days -- 22 days right away, I don't -- I don't think -- and when we've seen shutdowns -- the '93 and '94 shutdown -- '94, I guess it was -- Congress actually allowed us to pay people for the time they were gone. That could happen again, but I find it unlikely, and so I think if you've taken a furlough day, I don't think you're going to get it back. But do you want to add to that?

SUSAN A. YARWOOD: I'd be happy to, sir. Hi, I'm Susan Yarwood. I'm from Washington Headquarters Services, the operating personnel office for the secretary of defense.

When you sign a timecard, you are certifying that you are in a particular status. And so we don't see any capability to go back and change the status, because you were where you were at that particular time. And as the secretary said, unlike other furloughs, this is not -- we don't anticipate if we are unfortunately furloughed, that this is going to be the kind of furlough where you can expect to get money back.

That's, again, one of the reasons why we're trying for the eight hours per week, 16 hours per pay period, so that people across the Department of Defense are not disproportionately impacted by how they take their furlough.

UNDER SEC. HALE: Thanks, Susan, Another one here?

Q: Sir, can you discuss the conversations with the Senate? And have we conveyed the entirety of the amount we need and the flexibilities and things like that and your sense of the prospects on that?

Another one down here next, and then we'll take this one first.

Q: Hi, I'm an IPA, and I'm curious if there -- a decision has been made as to whether or not you might try to renegotiate this fiscal year IPA contracts. And if not, are IPAs going to be affected by furloughs...

(CROSSTALK)

UNDER SEC. HALE: So I knew there was a reason I asked Susan here. (Laughter.)

Thank you.

MS. YARWOOD: It depends upon where you are an IPA. So if you look at the OPM guidance on the web, it categorizes IPAs as a type of employee. Now, in the office of the secretary of defense, we have several dozen of those. And our current intent is to work with the employing organizations, the nonprofits, the academics, the academic organizations, and renegotiate to the level that the civilian employees in the department must take a cut to try to equal it out, another way to save some money.

UNDER SEC. HALE: I'm on a roll here. Don't sit down. Don't get too comfortable.

(LAUGHTER)

Q: No, this isn't a legal question. I just wanted to be sure we understand, the basis for the sequestration calculation is F.Y. '12 enacted appropriation base, and the calculation based off of that, not the P.B. '13 numbers, is that correct?

UNDER SEC. HALE: Yes. I mean, it's the -- it's the fiscal '12 continuing resolution annualized, but basically it's what you just said.

Q: Thank you, sir.

UNDER SEC. HALE: That's correct. If, incidentally, we get an appropriation, it will change, we will then use that as the base, and if you followed me, I said we have too much investment and not enough O&M, we're going to have more O&M, but less investment, and it will - it will cause us to have to go back and look at a number of our investment programs again, and there will probably be some more far- reaching changes required there, but we'll worry about that once we see it.

UNDER SEC. HALE: Right. The \$85 billion is the government-wide sequestration cut. Ours is -- there are two sequestrations for us potentially. The one that occurred on March 1st was about \$41 billion. Could be another \$6 billion or so, \$5 billion to \$6 billion, which will take us to \$46 billion in fiscal '13.

Then the Budget Control Act has provisions that reduce the ceilings on spending, discretionary spending, through fiscal '21. And for us, DOD would be about a \$52 billion cut per year in fiscal '14 through '21.

Now, if there's any good news in that, it's not governed by these kind of mindless sequestration rules, assuming that we comply with them, and I guess we would -- but it is a huge cut, and I think without question would require that we step back and re-evaluate our defense strategy, and then re-evaluate our program, and we'd almost certainly have to go to substantially smaller military forces, and so we would no longer be able to protect military personnel in that environment, I think, without question, and we would have to make cutbacks in support on the modernization, as well.

So we have not done that yet. We're waiting to see where Congress is headed and whether or not a big budget deal at least limits the size of the out-year cuts, but there are clearly some further cuts coming, and we will have to accommodate them.

Q: Sir -- excuse me -- recent memos from both OMB and yourself regarding budget uncertainty, talked about the suspension or elimination of monetary cash awards. Obviously, we're coming up to the performance plan appraisal for 12s and below. Could you elaborate on that or let us know when we could expect to get clarifying guidance with regard to whether or not a QSI is a monetary award? Or can we still use time-off awards?

UNDER SEC. HALE: I'm going to let Susan or somebody help me on the second one, but OMB has directed that we not -- until further notice, as their words, pay civilian awards, and so we will obviously abide by that. And it was in my memo.

Now, the -- anybody here want to help me on the QSI question?

MS. YARWOOD: We're working very closely with the P&R team, D.C. (pass ?), who is engaging with OPM every day. We are expecting OPM to come out with some clarifying guidance about whether or not a QSI is, in fact, a type of monetary award under the OMB memo. And so as soon as we get that, you'll see big blasts go out through the defense media.

Q: (OFF-MIKE)

MS. YARWOOD: Yeah, same thing with time off. Yeah, we are -- we're waiting. And we are hoping that we have some flexibility.

MS. YARWOOD: Yeah. Yeah.

UNDER SEC. HALE: You mean compensatory time off?

MS. YARWOOD: Compensatory time off, yes. Yes, sir.

UNDER SEC. HALE: OK.

MS. YARWOOD: (OFF-MIKE)

UNDER SEC. HALE: You know, one of the first questions I asked when we started this months ago now was, we ever done this before? And fortunately, the answer is no. We've had furloughs. We've had laps of appropriation furloughs, and at least in '94, but I don't believe we've ever done anything this large. Let's hope we don't, because it's not going to be good for anybody, in my view, including the department. But we are kind of feeling our way with regard to the rules. Anything else?

Q: Yes, sir. From a morale perspective, understand that the Senate-confirmed politicals are exempted from furlough. Can you tell me, have you had a rush to your office to see how many of the politicals are going to donate 20 percent of their pay to the Treasury?

UNDER SEC. HALE: I wouldn't call it a rush, but you're right. Somewhat embarrassingly, at least to political appointees like me, Senate- confirmed ones are exempt. The other politicals are not. I have not had a rush. For what it's worth, I will follow Secretary Carter's lead and others, if it comes to that. Another good reason for this not to happen. But, no, we have not had a rush, nor would I ask them. I don't need to know this.

Just for the record, we can't cut people's pay. It's against the law. Same reason we can't let you work during furlough periods. I probably should have said that. I imagine you've heard that. You can't work during -- legally, you can't work -- you can't be on your BlackBerry, because it constitutes an extension of our -- of our appropriation in Congress's mind, and so it is illegal. And for the same reason I can't take a cut in pay, but you could make a contribution to the federal government or other organizations in the equal amount.

Anything else? Ma'am? Yeah.

Q: Considering the 22-day question that you had back there, I was wondering -- and hearing from over there that the Air Force may be in better shape. Is there a possibility where one service or the other could not furlough and another one furlough?

What we'll do instead is try to level the money. And to the extent we have transfer authority to do it, we will try to move money from the services that are a little bit off and to those that are less well off. But I still think we will be able to look at our -- re-look at our overall plan, if and when we see this legislation enacted. It is premature to say whether how much that's going to help.

All right. Yes, ma'am?

Q: Sir, if we are continuing to operate under a continuing resolution past the current fiscal year, will the furloughs also continue then into the new fiscal year?

UNDER SEC. HALE: Banish the thought. I don't think so. I mean, if -- first off, I certainly hope we're not under C.R. again. But even if we are, if we're going to face these sort of cuts in the future, we will -- and we'll -- and we'll start soon -- we will have to re-look at our strategy. We'll have to begin to cut forces, military forces, to accommodate a lower budget and modernization. And with that, there will probably be some civilian cuts, too, but I wouldn't anticipate that we would do furloughs.

The only reason we're doing these is that we're seven months, five months into the fiscal year. It actually costs money in the first year if we do a RIF action because of unscheduled or unused leave and separation payments. And so RIFs are not an option, because they would have made the situation worse in fiscal '13. On the other hand, if we know we're going to a lower level of personnel, both military and civilian, we will probably -- we will have to move to RIFs, I'm afraid, and probably will have to do some involuntary separations of military. But I think we would avoid furloughs at all cost.

Q: How are you doing, sir? I just wanted to clarify, for consultants paid and unpaid, will they be furloughed, as well?

UNDER SEC. HALE: Consultants?

Q: Yes.

UNDER SEC. HALE: Well, that's going to depend on the nature -- no, they wouldn't be furloughed. I mean, if you're in a consulting agreement, I don't think -- I think I'm speaking right here. If you're in a consulting arrangement, you got a contract with us, essentially, right? Go ahead. Keep me out of trouble. I know that's not easy.

MS. YARWOOD: I know, sir. The consultants within the Office of the Secretary of Defense group, if they are paid, we are asking organizations not to call them for a certain number of days so that their time will also be reduced. But for obviously the unpaid consultants, they can

continue to work, come to the board meetings that they support, et cetera. Does that help, (Brandon?)? All right.

Anything else? Yes, ma'am.

Q: You mentioned cross-leveling funding, rather than having different applications of furloughs across the department. Will that require any sort of reprogramming to make that happen?

UNDER SEC. HALE: Yes, and -- and we will be restricted at some point. There are legal limits on the amount of reprogramming we can do, so we're going to have to examine our situation once this legislation is passed, assuming it's passed, and then plot a course from there. But, yes, it would.

OK, folks. So I know this wasn't a happy time. I do appreciate your sticking with us, at least I hope you will, and, you know, as I said, I think we will work or way through this unfortunate set of events, but I appreciate what you do for the Department of Defense and for your country. So thank you for coming today, and have a good rest of the day. (Applause.)

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